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NEWS SUMMARY

GENERAL

Lebanon invasion fears growing

Fears of an Israeli invasion of southern Lebanon are growing. Troops concentrated on the border have been put on alert and Israeli jets flew over Beirut. These moves followed a series of Israeli Cabinet threats that Israel would not allow Palestinian guerrillas to endanger the lives of its citizens. Zaire's decision to restore diplomatic relations with Israel has sparked a wave of protest from Arab nations. In Sidon, Lebanon, three people were killed in gun battles between leftist guerrillas and Palestinians. Page 3

£1.3m ransom

Turin businessman Paolo Alessio, 56, has been freed by kidnappers following payment of a £1.3m ransom by his family. In West Germany, an eight-year-old girl, kidnapped in December, was freed after her German banker father paid a \$358,000 ransom.

Greece surprised

Greece has been surprised by U.S. Secretary of State Alexander Haig's remarks that no meeting between President Reagan and Greek Premier Andreas Papandreu has been planned for next month's Nato summit in Bonn. Page 3

Aircraft scare

An Alitalia captain reported an explosion close to his aircraft while flying over southern Italy, where Nato manoeuvres were taking place. An investigation is to be held.

Ulster blast

The wife of a former Northern Ireland police chief, May Bradley, was injured by a hooby trap bomb when she opened the front door of her Belfast home.

Nazis 'brought in'

Several hundred Eastern European Nazis and collaborators were smuggled into the U.S. after the Second World War, to help with anti-Soviet intelligence, a U.S. television programme claimed.

Schild evidence

Rolf Schild and his family, victims of a kidnapping in Sardinia, in 1970, will testify against their alleged abductors in London, following their refusal to return to the island.

Asylum granted

Thirteen leftists, who occupied the Brazilian embassy in Guatemala, have been granted political asylum in Mexico.

Holiday offers

Four operators and travel agents are forecasting a spate of price cuts as their peak season nears, with many holidays unsold. Page 6

Brazil switch

Brazil has switched its long-standing economic alliance from Iran to Iraq, based on the belief that Iraq will win the 20-month Gulf war. A Gulf Co-operation Council meeting, in Kuwait, was broken off in a move to reach Arab unity over the war. Page 3

Briefly...

A \$5m feature film is to be made of the TV series Dallas. An Iranian stowaway was found dead from exposure in the wheel housing of a jet at Istanbul.

BUSINESS

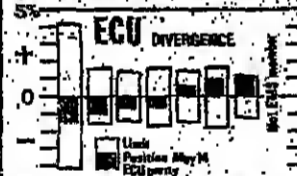
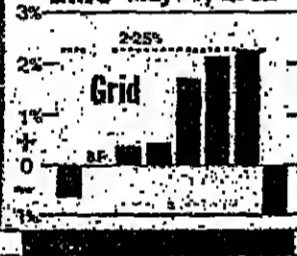
BNOC to resist oil price rises

BRITISH NATIONAL OIL Corporation is likely to resist pressure for a rise in North Sea oil prices next month because of Nigerian competition, despite traders' claims that UK producers are selling at a big discount. Back Page

ESSO is planning a productivity deal under which its 1,700 oil tanker drivers would be paid for work completed rather than for time spent at work. Back Page

D-MARK was the strongest member of the European Monetary System for most of last week, it fell slightly below the Danish krone on Monday, but returned to the top position on Tuesday. German interest rates were generally steady after the cut in the Bundesbank Lombard rate the previous week. The lira remained the weakest EMS currency, below the Belgian franc, which continued to suffer from speculative pressure. Euro-Belgian franc rates rose sharply around the middle of the week to defend the currency against growing fears about a future devaluation. The pressure seemed to ease later, and the Belgian franc finished little changed, as did most other currencies.

EMS May 14, 1982



The chart shows the two constants in the European Monetary System exchange rates. The upper grid shows the weakest currency in the system defines the cross rates from which no currency (except the lira) may move more than 5% per cent. The lower chart gives each currency's divergence from the central rate against the European Currency Unit (ECU) a basket of European currencies.

BRITISH INSURANCE Association dropped plans for a multi-million pound promotional campaign because of insurance companies' opposition. Back Page

CHARTERED Accountants Institute's management system will be the subject of a protest by a group of members at next month's annual meeting. Page 5

ASSOCIATION of Professional Executives, Clerical and Computer Staff, whose membership has dropped sharply because of redundancies, voted at its annual conference to press ahead with amalgamation talks with other unions. Page 7

BRITAIN'S black economy is declining because people have less money for home improvements. Page 5

PLAYBOY ENTERPRISES lost \$22.6m in the first quarter compared with a net profit of \$2.7m last year. Page 18

CHRISTIAN ROVISING, a Danish computer company, has raised \$3m in London with a placing of 150,000 non-voting shares—believed to be the first international private placing by a Danish company. Page 16

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Task force set for more raids as Falkland hopes recede

BY MARGARET VAN HATTEM, POLITICAL STAFF

THE GOVERNMENT intends to intensify pressure on the Argentine Junta over the next few days, with more raids on the Port Stanley area, as hopes of concluding a diplomatic settlement to the Falklands crisis ebb further away. Doubts in London over the Argentine response to the latest United Nations proposals, and in particular of the chances of getting a clear and binding reply, are so strong that the British Government has held back from giving a categorical reply.

Sir Anthony Parsons, Britain's Ambassador to the UN, returns to New York this morning to resume negotiations. It was stressed in Whitehall yesterday that the Government is still trying hard to negotiate a settlement, but also that it suspects the Argentines of playing for time and is not prepared to allow more than a few days before undertaking more drastic military action. Speculation that the Government may harden its negotiating

stance if the Argentines do not match some of the concessions implicitly offered in recent weeks was reinforced yesterday when Mr John Nott, the Defence Secretary, said he did not envisage Argentina ever having sovereignty over the islands. This comment, made on BBC

radio, appears to have caused some embarrassment in Government circles, where the policy that sovereignty is negotiable is still upheld. It is not clear whether Mr Nott meant that he considered Argentine sovereignty unlikely, or that it was not an option as far as the Government was con-

ARGENTINA DRAFTS REPLY

ARGENTINA YESTERDAY drafted its final reply to the United Nations 'peace initiative' on the Falklands crisis as Argentine newspapers warned that a bloody battle over the islands might be imminent. The so-called 'Malvinas group', headed by Foreign Minister Nicanor Costa Mendez, met to put the last touches to Argentina's reply to Sr Javier Peres de Cuellar, the UN Secretary-General, who has been trying to arrange a South Atlantic ceasefire.

While President Leopoldo Galtieri said yesterday he expected 'some kind of rapprochement' with Britain in the next few days, the tone of his statement in an interview with Mexican television was tough. He warned that Argentina was ready to fight off any British invasion of the islands. The daily Buenos Aires newspaper, Clarin, said yesterday the stage seemed set for 'the harshest and most dramatic battles in defence of the archipelago.'

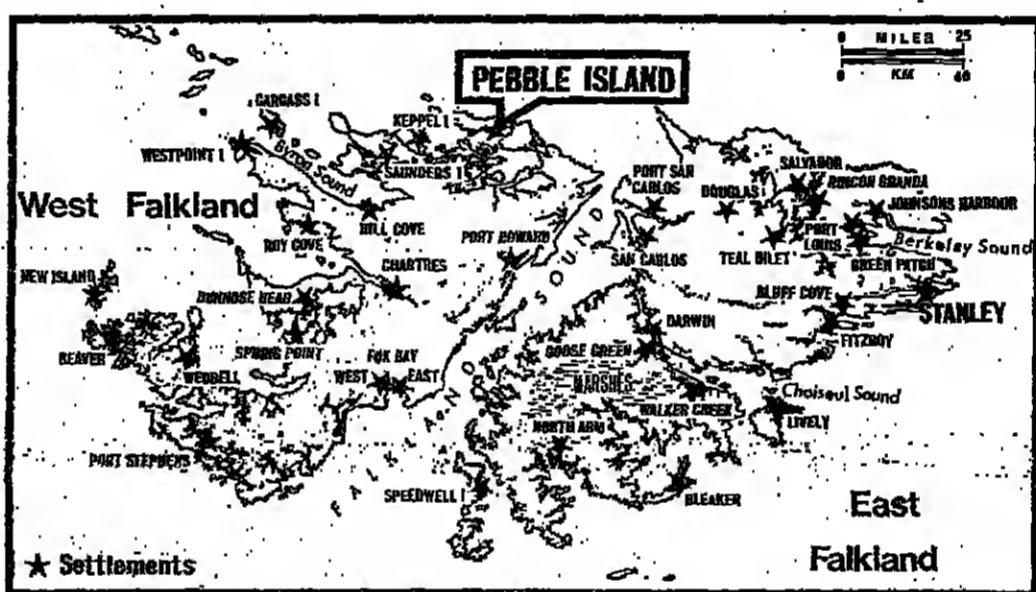
Invasion 'likely to be withheld'

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

ORDERS TO step up military pressure on the beleaguered Argentine garrison on the Falkland Islands have been given to the British task force in the South Atlantic. It seems, however, the signal to invade will be withheld pending outcome of the peace initiative at the United Nations.

The military action ordered is likely to follow the pattern at the weekend when Royal Marine commandos landed on Pebble Island, destroying 11 light aircraft. Sea Harriers from the aircraft-carriers Hermes and Invincible also mounted two more bombing raids on the island's main airport at Stanley. The weekend action and any following in the next few days will have the dual purpose of harassing the Argentine garrison on the islands and of securing the air and sea blockade in the 200-mile total exclusion zone around the Falklands established more than two weeks ago.

Mr John Nott, the Defence Secretary, said yesterday the Government believed the blockade was effective and that the task force's softening-up process was undermining the morale of the Argentine garrison, unofficially estimated at 7,000 to 9,000. The Defence Ministry emphasised at the weekend that the Pebble Island action, though it involved the first acknowledged British landings since the



task force arrived, was a raid, not an invasion. Full details are still not available. It appears, however, that 50 Royal Marine commandos were landed on the island and after trekking seven hours over rough country were in position to attack the airstrip area. The marines were supported by naval gunfire from an unnamed task-force ship. Eleven Argentine aircraft, including six small counter-insurgency Tucano and a light Skyvan transporter, were

destroyed. The task force suffered two minor casualties. One was said to be well away from Falkland Islands' homes. What happens on the military front in the next few days will depend partly on the deteriorating weather. The task force, however, will have four key targets: ● Small grass airstrips like that at Pebble Island: These exist at many of the islands' settlements on East and West Falkland. Several are believed to be used by the Argentines and

perhaps include the two largest, both on East Falkland, Hill Cove and Chartres. ● Radar units on the islands: These Admiral John Woodward, task-force commander believes the Argentines are still able to operate, to pinpoint the Royal Navy for Argentine attack, as happened last week when one warship was damaged. ● Stanley airport: The task force will want to deny use of this to the Argentine garrison. ● Military supplies and communications: At least part of this could be used if orders are placed

British Telecom expansion plan

BY GUY DE JONQUIERES

THE GOVERNMENT is considering plans for restructuring British Telecom, freeing the organisation to develop into a major force in the computer and communications industries in the UK and overseas. The proposals, backed by Mr Patrick Jenkin, the Industry Secretary, would enable British Telecom to expand substantially its manufacturing activities giving it the leading role in equipping Britain with modern cable television systems and the video communications services. The plan also includes proposals to introduce legislation later this year permitting the sale of up to half of British Telecom to private investors and relaxing the tight restrictions on financing which the Government imposes. However, the fate of the plan depends critically on whether the Government is able to win the acquiescence of the Post Office Engineering Union. Post Office Engineering Union has a wider industrial role for British Telecom, yet is strongly opposed to any privatisation. Mr Jenkin is expected to

make an effort in the next few weeks to persuade the union's leaders to change their minds. One incentive which he may offer is the possibility that the union would be consulted regularly on business strategy. Last week, British Telecom submitted a report to the Government arguing strongly that the organisation should be given overall responsibility for laying new cable systems to carry cable television programmes, computerised information services and video communications. British Telecom claims that it could do the work more efficiently than if private cable television operators were allowed to build separate cable television networks in different parts of the country. It suggests laying cable on behalf of private operators and recouping its investment by charging them for traffic carried. The British Telecom proposals are in marked contrast to the recommendations of the Prime Minister's Information Technology Advisory Panel (ITAP). In a recent report, ITAP argued that the private

Traders bank on a deal of fun

BY DAVID MARSH

CURRENCY COCKTAILS are not all that will be mixed in the City this week. International foreign-exchange trading is expected to grind to a halt in a few days as 2,000 currency dealers from around the world gather in London, with guest stars Larry Adler and the President of the West German Bundesbank, for their annual kness-up. The dealers are from banks in 50 countries as diverse as Kenya and the Soviet Union. They will assemble from Thursday for the gathering of the International Foreign Exchange Association.

It will give dealers a chance to discuss developments on foreign-exchange and credit mar-

kets. The fall-off in foreign-exchange profits just reported by many U.S. banks, caused mainly by calmer currency conditions over the past few months, is however, hardly expected to disturb the bonhomie. Generally they will be having just a good time. Underlying that bankers can have a bit of fun with their roll over exposures and hedging techniques, they will be treated to a Friday Night is Music Night entertainment at the Royal Festival Hall. It will star Mr Adler. There are also a visit to Haver Castle, Kent, a day-trip to Brighton for wives and girlfriends (though not both at

Davy still seeks link with Indian steel contract

BY K. K. SHARMA IN NEW DELHI AND PAUL CHEESEBRIGHT IN LONDON

DAVY McKee, part of the Davy Corporation, will seek to negotiate the sale of equipment and services to India for a 1.5m-tonnes-a-year steel plant in Orissa, despite the weekend loss of its position as consortium leader for construction of the £1.5bn project. "There is still a major role for Davy to play," Sir John Buckley, the group chairman, said yesterday. "It could still work out that we do as much as we originally planned to do." Failure to win the construction contract would not have a major effect on Davy's fortunes, he added.

During the weekend, the Indian Government revoked a letter of intent, granted to Davy last September, for turnkey construction—providing a completed plant ready to operate. The breakdown in negotiations occurred when Davy and the Indian Government failed to agree on a revised price following an Indian decision to change the site of the plant and its mix of products.

This is the second check in a week to Britain's drive to boost capital exports to India. Last Thursday efforts to sell British System X telecommunications equipment were foiled when a £90m contract went to CIT Alcatel of France.

The Indian move is also an embarrassment for the UK Government. A succession of ministers, from Mrs Margaret Thatcher downwards, has supported the Davy bid in talks with the Indian Government.

But the steel and telecommunications failures were partially offset by the signing of a contract, also at the weekend, for Northern Engineering Industries to construct a £231.5m thermal power station. A further contract to cover the development of a related colliery project is expected shortly.

The Indian Government still intends to build the Orissa plant, but it will seek maximum use of Indian contractors and equipment. What cannot be provided from domestic sources will be put out to international tender.

In London it is noted that the original financial package, put together to support the Davy bid, remains in place, and that the Indian Government will need funds for the project. The package is made up of export credits at 7.75 per cent, a Euro-currency loan and aid funds. At least part of this could be used if orders are placed



Sir John Buckley

with British companies. Sir John hopes that the possibility of these might emerge "in a few weeks."

The package covered a fixed-price contract with no provision for cost overruns, according to Indian officials. But Davy's revised estimate for the plant came to over £2bn, a figure which the Indian Government did not think was justified.

According to the British group, the increase arose because of a change in the concept and specifications of the plant and the switching of the site from Paradip, on the coast, to Daitari, 120 miles inland. Davy was reluctant to commit itself to a fixed-price contract on a new site which needed extensive survey.

This is partly corroborated by the Indian side. It is said that Davy became unwilling to take on a turnkey contract and asked the Indian Government to make its own arrangements for construction. It is also said that Davy raised its equipment costs by up to 30 per cent.

The setback to the construction of the Orissa plant is likely to lead to a review of the Indian policy of awarding turnkey projects to foreign companies provided they come with attractive financial packages.

The inclusion of £200m of UK Government grants in the Davy package is assumed to have been one reason why the British group emerged with a letter of intent in the face of a lower bid from a consortium led by Mannesmann Demag of West Germany. Background, Page 4

WHEN MILTON FRIEDMAN REGAINS PARADISE IT'LL BE ON THE M4



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THE FALKLANDS CRISIS

Galtieri adopts tough stand over islands

BY HUGH O'SHAUGHNESSY AND JIMMY BURNS IN BUENOS AIRES

PRESIDENT LEOPOLDO GALTIERI of Argentina has given no signs of being ready to make any fundamental diplomatic concessions to Britain as the current peace efforts by the United Nations draw to an end.

Argentina's formal reply to UN Secretary-General Javier Pérez de Cuellar's plan for a ceasefire in the South Atlantic is expected to be handed over by Ambassador Enrique Ros in New York when Sir Anthony Parsons, the British envoy to the UN, arrives back in New York from London with Britain's reply.

Contrasted

Gen Galtieri adopted a tough stand in an interview with Mexican television on Saturday, which contrasted with a much more flexible attitude in another interview with Peruvian television the previous night.

While he expected "some kind of rapprochement with Britain in the next few days," President Galtieri warned that Argentina was ready to fight off any British attempt to re-occupy the Falkland Islands.

"Let no one be mistaken," he said in the interview. "I have 400 Argentines dead and, if it is necessary for the defence of reasonable pride, historical pride, Argentina is ready for 4,000 or 48,000 for five or six months, or five or six years. Latin America's Argentina will not haul down its flag, nor will it raise a white flag."

Sr Nicanor Costa Mendez, Foreign Minister, on Saturday refused to say he was optimistic about the negotiations being carried out by the UN Secretary General, but commented that he was confident.

According to Argentine sources, the sticking points in

the UN negotiations involve Britain's insistence that the Royal Navy be allowed to approach up to 200 miles from the Falklands after any withdrawal of Argentine and British forces from the area of conflict.

The British are said to see that as essential, if Britain is to counter the advantage of Argentina's geographical proximity to the Falklands. Britain and Argentina are also said to disagree on the role of the Falklanders in any transitional administration.

Present plans call for a UN administrator to be assisted by an Argentine and British official. Britain is said to want the Falklanders' present island council to continue in being, while Argentina seeks some representation for the small number of Argentines who were living in the territory before the invasion.

Argentina is still rejecting British insistence that there should be no immigration of Argentines and no purchases of property on the Falklands by Argentines during a transitional period.

Negotiations

Argentina is also insisting on a period of no more than 18 months of negotiations before its sovereignty over the territory is formally recognised.

Meanwhile, the Argentine side has said comparatively little about British military operations in the Falklands region, limiting itself to saying that three of its aircraft had been damaged in an enemy surface raid on Isla Borbon (Pebble Island). Argentina has also accepted the Chilean offer of a loan of the polar vessel, *Piloto Pardo*, for the transport of wounded from the Falklands.

British shift stance on withdrawal and administration

BY PETER RIDDELL, POLITICAL EDITOR

THE British Government's stated position in the talks over the Falklands crisis has changed in several ways during the last six weeks.

A comparison of the speeches and comments in the Commons of both Mrs Thatcher and Mr Francis Pym, the Foreign Secretary, shows how the UK position has shifted, in particular:

- acceptance that the task force may be pulled back to match an Argentine withdrawal from the islands
- abandonment of insistence on restoration of British administration, and acceptance of involvement of third parties as long as islanders are involved in these arrangements
- dropping of insistence upon paramountcy of islanders' wishes in favour of a more vague formula.

There has, however, been no shift on two fundamental points, expressed by both Mrs Thatcher and Mr Pym in the Commons last Thursday and supported by Mr Denis Healey for Labour.

These are the necessity of withdrawal of the whole Argentine invasion force as part of any ceasefire and the insistence that the outcome of long-term negotiations about the future of the islands must not be prejudged in advance, that is that Argentina must not claim, or believe, that sovereignty would be ceded within a short time.

There are hardly any differences of substance between Mrs Thatcher and Mr Pym, though their emphasis and tone has varied, especially in the last fortnight.

This may partly reflect their contrasting personalities. Mr Pym, in particular, has stressed his desire to pursue talks of whatever kind. These differences could become significant if the Cabinet is faced with a possible deal.

After the invasion on April 2 Mrs Thatcher gave an immediate statement of the British position in the Commons debate the following day.

She said the British Government had "always made it clear that their (the islanders') wishes were paramount and that there would be no change in sovereignty without their consent and without the approval of the House."

In his first speech as Foreign Secretary on April 7, Mr Pym said Britain intended "to see that the Falkland Islands are freed from occupation and returned to British administration at the earliest possible moment."

He later assured the islanders that "Britain will stand by them. We have always said that their wishes are paramount."

That remained the British position in public statements over the next fortnight as Mr Alexander Haig, the U.S. Secretary of State, undertook his "shuttle diplomacy," and ministers refused to discuss details of the talks.

The first hint of a shift came

in Mr Pym's closing speech in the debate on April 29 when he discussed the "main elements" which had evolved during the Haig initiative—the arrangements for withdrawal, for interim administration and arrangements under which the future status of islands might be discussed.

After noting the need for an immediate withdrawal of Argentine forces, Mr Pym said "we for our part would be prepared to move British forces in parallel."

At the same time we have to ensure that there can be no change of heart or mind on the part of the Argentines during the process of withdrawal."

On the interim arrangements he also introduced an element of flexibility, saying that "provided that the principle of British administration is preserved, the Government are prepared to consider reasonable suggestions and ideas in this field."

On the status of the islands in the future negotiations, Mr Pym for the first time did not mention the word "paramount."

He said the basic position is that "Britain is ready to cooperate in any solution which the people of the Falkland Islands could accept and any framework of negotiation which does not predetermine and does not prejudice the eventual outcome."

On May 5, Mr Pym said that, in the longer-term, that Govern-

ment had "an open mind about what might be the ultimate solution. The UN trusteeship concept is most certainly one of the possibilities and may eventually prove to be a highly suitable one."

The clearest indication of the shift in Britain's position came on May 7 following the collapse of the U.S./Peruvian initiative.

In his statement Mr Pym disclosed details of an interim agreement which, he said, Britain would have been "willing to accept and implement immediately."

The agreement would, he said, have demonstrated "substantial flexibility on our part." The proposals included "firstly, complete and supervised withdrawal of Argentine forces from the Falkland Islands matched by corresponding withdrawal of British forces."

"Secondly, an immediate ceasefire as soon as Argentina accepted the agreement and agreed to withdraw."

"Thirdly, appointment of a small group of countries acceptable to both sides which would undertake the interim administration in consultation with the islanders' elected representatives, and perhaps help in negotiations for a definitive agreement on the status of the islands, without prejudice to our principles or to the wishes of the islanders."

"Fourthly, suspension of the existing exclusion zones and the

lifting of economic sanctions." In a later answer Mr Pym underlined the flexibility on the interim arrangements. "I would not like to say that we have ruled out any particular options. One can imagine that interim arrangements that put Argentina in a dominant position would be totally unacceptable. But I have kept our options open."

Mr Pym later elaborated on some of these points in the full Commons debate last Thursday.

On withdrawal, he said that when Argentina demonstrated "that readiness to withdraw is a reality, we shall feel able and willing to match this—in ways yet to be determined—by standing our own forces off from the area of conflict."

Earlier, on Thursday, during Prime Minister's questions, Mrs Thatcher appeared to be insisting on a firmer guarantee than "readiness to withdraw."

She said that "under the arrangements that have continually been discussed—the proposals changed a little—our task force would not be withdrawn until the Argentines had withdrawn."

On the interim arrangements, Mr Pym made it clear that Britain did not "debar involvement of third parties in these arrangements. It may or may not be the case that the UN will have a role to play. But we could not of course agree to a structure, however temporary, which ignored the past and dis-



Mr Francis Pym, Foreign Minister, desire to pursue talks.

regarded the administrative experience of the British inhabitants of the islands."

He said the islanders must be fitted in to any interim arrangements.

Union lifts ban on official film

By Our Labour Editor

THE FILM technicians' union in Britain, ACTT, has ended its backing of Government information films about the Falklands, following the re-opening of negotiations between the union and the Government on redundancy notices issued to 50,000 in St Peter's Square, Rome, after returning from a four-day visit to Portugal where he escaped an attempt on his life. He looked tired and spoke slowly.

Pope's doubt over visit

VATICAN CITY—Pope John Paul said yesterday his planned visit to Britain later this month was threatened, despite its historic importance, by the Falklands crisis.

However, he said he still hoped that with "the goodwill of men and the help of God" the crisis would be resolved and the journey would go ahead.

He was addressing a crowd of 50,000 in St Peter's Square, Rome, after returning from a four-day visit to Portugal where he escaped an attempt on his life. He looked tired and spoke slowly.

Protest over U.S. ambassador prepared

By Hugh O'Shaughnessy in Buenos Aires

AMID persistent reports that Argentina may move back to civilian rule, perhaps in the next few months, military officials in Buenos Aires say that Argentina is preparing a formal note of protest to Washington about the activities of Mr Harry Schlamdecker, the U.S. ambassador.

The officials, quoted by the *Noticías Argentinas* news agency, say that Mr Schlamdecker has exceeded his diplomatic functions in talks with politicians, trade unionists and businessmen.

Anti-U.S. figures have for some days accused him of wanting a change of government and of supporting politicians opposed to the junta.

It is not at all clear, however, whether any new government would modify the popular decision to maintain Argentina's hold on the Falkland Islands.

The normally well-informed columnist Sr Jesus Iglesias Rocco of the conservative daily *La Prensa*, who, in January, forecast the Argentine invasion of the Falklands, reported yesterday that the Government was considering calling elections for 1984 which would be open to all except those connected with "subversion."

He added that some Government figures were wanting an announcement of this to be made at once without waiting for the end of hostilities with Britain.

He added that the Peronists appeared to be veering towards this election option and away from their earlier plans for a political deal with the military that they had been favouring earlier.

Within the powerful middle-of-the-road Radical Party, the contest is continuing between those who want former President Arturo Illia, deposed by a military coup in 1955, proclaimed the party's new presidential candidate and those who support the present party leadership of Sr Carlos Concha.

The "developmentalists" meanwhile who seek the rapid industrialisation of the country behind high tariff barriers, are putting forward former Foreign Minister Oscar Camillini as their presidential candidate.

He is backed by General Roberto Viola, who was deposed from the Presidency by General Galtieri last December.

An outside civilian runner for the presidency is seen as Sr Alejandro Orfila, the present secretary general of the Washington-based Organisation of American States.

The Galtieri junta, the successor of the military government which toppled President María Estela Perón from the Presidency in 1976, has been cautious, giving the still powerful Peronist movement more political facilities.

The Peronist publication *El Candillo*, banned for many years, has this month reappeared on the newsstands carrying a message of support for the invasion of the Falkland Islands, a note of thanks to the Spanish Falangist Party for its support of Argentine military action and bitter criticisms of economic liberals and foreign multinationals.

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Eight big Argentine companies call creditors' meeting

BY JIMMY BURNS IN BUENOS AIRES

EIGHT BIG companies belonging to Sr Hector Capozzolo's private holding company, one of the largest business empires in Argentina, have called a creditors' meeting as a first step towards a declaration of formal bankruptcy.

A court has ordered a detailed analysis of the group's financial problems, but the Capozzolo empire was recently reported to have debts of about \$270m (£147m).

The group has had wide interests throughout industry, agri-business, real estate, and the financial sector. A few years ago it was reported to have made a joint bid for the Falklands Island Company.

The threatened bankruptcy of the holding company is the most acute sign to date of Argentina's delicate economic situation, as the country struggles to convince the world that British and EEC sanctions will not bring it to the point of collapse.

Further confirmation of the extent of the Argentine recession came this weekend with the release of figures which show that nine important sectors of industry used only 54.1 per cent of installed capacity during the first quarter of 1982.

According to a study by the Argentine Business University, there was an 8 per cent drop in output by these sectors, compared to the equivalent period last year. The most spectacular decrease in production was registered by the automobile industry, which utilised only 26.2 per cent of its installed capacity, and registered a 9 per cent drop in output, compared to the first quarter of 1981.

The deepening recession here and the growing financial problems provoked by the Falklands

crisis have stimulated intense debate in Buenos Aires economic circles. There are also renewed reports that Sr Roberto Alemann, the Economy Minister, is under great pressure from sectors of the military to modify his economic policies.

Ambito Financiero, the leading Argentine financial daily, published this weekend a highly critical memorandum alleged to have been presented to the military junta by leading economic officials other than Sr Alemann. The document claimed that "there were now serious contradictions" between the political powers and some aspects of the economic programme, and emphasised the pressing need to reconcile the two. The document points to the continuing recession, the lack of investment provoked by political uncertainties and continuing high interest rates.

Critical point

It claims that the Argentine economy is approaching a critical point. "If things go on the way they are, the financial system will inexorably go bankrupt. . . . The deepening recession . . . will mean increased unemployment and a further decline in real wages in a context of hyper-inflation."

The document contains a strong defence of the liberal economic philosophy advocated till now by Sr Alemann, but warns that there may be pressure to implement a "populist and statist programme," presumably as a result of the nationalist emotions being stirred by the Falklands crisis.

The Public Information Service, the propaganda arm of the military junta, announced last week that the government's programme of denationalisation had been postponed until further notice.

Mrs Thatcher thanks France for support

BY MARK MEREDITH IN EDINBURGH

MRS MARGARET THATCHER, the Prime Minister, yesterday thanked France for the support it had given Britain over the invasion of the Falklands, and stressed that the two countries had very similar attitudes to violations of international law.

She was speaking at a meeting of the Franco-British Council in Edinburgh, following talks with Mr Pierre Mauroy, the French Prime Minister. The council was set up 10 years ago to give a fresh impetus to bilateral relations between the two countries.

Mrs Thatcher, who is due to meet President François Mitterrand of France in London today, said that the day after the invasion, he telephoned her to express his support for the British position. "I shall never forget that quick and timely gesture."

The President of France understood at once the principles which were at stake: that if an aggressor succeeded in this case, no small country or territory anywhere would be safe; that if freedom and international law were flouted, unchallenged, in a distant part of the world, they would be elsewhere too.

France understood those

principles because it has a special commitment to liberty and responsibility for small territories far from its shores, she added. "I believe that the present governments of France and Britain, and the people of our two countries, have a similar perception of the dangers, economic and political, and a similar resolve to face them."

The Prime Minister added: "There is no surer basis for friendship than that. Anglo-French co-operation is not only a dream, not only an ideal, it is a necessity."

Mr Mauroy, in his address to the council, said the common approach of the two countries had found expression in relation to events in the South Atlantic.

"Today, as yesterday, when peril threatens, France and Great Britain are determined to defend the values on which their societies are based. France for her part will always stand up against violations of international law, she will always advocate negotiation rather than the use of force."

The French Prime Minister added that France set great store by a negotiated settlement.

"The chairs that dreams are made of!"

"Another big yawn from Qantas."

"Oh cunning, Qantas!

"You tempt First Class travellers to Australia with sweet promises of 5-star fare.

"The finest champagne. Vintage wines. All the etceteras.

"Then, you lure them into those outrageously comfortable Sleeper Chairs.

"Knowing full well, they won't stay awake long enough to take advantage of your pampering.

"Well, it's hardly surprising they drop off as soon as their heads touch the pillows.

"What with fully adjustable padded legrests.

"All of 4ft 6ins between head rests.

"And enough legroom to accommodate even the most long-legged of loungers.

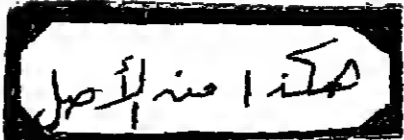
"OK, Qantas! So all those well-rested passengers can now disturb my peace and quiet with even more vigour.

"But don't expect me to take it lying down!"

QANTAS Daily to Australia

Official International Carrier for the XII Commonwealth Games Brisbane 1982.

Johnnie L.S.



Haig denies any Greece-U.S. Nato summit

BY VICTOR WALKER IN ATHENS

MR ALEXANDER HAIG, the U.S. Secretary of State, in a surprise remark in Athens yesterday, said that no meeting between President Ronald Reagan and Dr. Andreas Papandreu, the Greek Prime Minister, had been planned for the Nato summit in Bonn next month.

The "Reagan-Papandreu summit" has been presented here as potentially vital for the future of Greek-U.S. and Greek-Nato relations.

Mr Haig's spokesman followed more than six hours of talks between Mr Haig and Dr Papandreu, which left clear gaps between the positions of their respective governments on questions of Nato, U.S. military bases in Greece, Cyprus, and on the guarantee sought by Greece against possible Turkish aggression in the Aegean.

Mr Haig said the only bilateral discussion so far scheduled for Bonn by Mr Reagan was that with Herr Helmut Schmidt, the West German Chancellor, at the head of the host government, though "this does not preclude whatever discussions will occur in the margins, at opportunities provided by breaks and social events."

Mr Haig, the first senior U.S. official to visit Greece since the socialist victory in general elections last October, had two sessions of talks with Dr Papandreu on Saturday, at the Prime Minister's home and during a dinner given by the U.S. ambassador.

He said yesterday that his visit, "while not focused on making specific decisions, on particular questions, did establish a very positive framework for the improvement of our

consumer goods on to the markets has dropped this year by some 20 per cent compared to last year. But the figures show that unemployment has not taken a hold in the economy. Talks on massive reductions have produced widespread anxiety among workers and industrial managers admit that this has led to an improvement in discipline. However, employment in the state-run industry was 258,000 or 5.7 per cent down on the numbers employed in April last year. The fall is explained by people taking advantage of early retirement schemes and women taking longer leaves. In April the number of vacancies in industry stood at 232,000.

The value of industrial production over the first four months of the year has fallen by 10.2 per cent compared to the same period last year. Output in the extracting industries like coal and copper is higher than last year, but manufacturing industry is crippled by shortages of raw materials, components and spare parts from the West.



Dr. Papandreu: Gaps after talks

bilateral relationships, including the defence sector." There had been no decisions on U.S. bases, he said, but "a consensus of view on how to deal with the issue, primarily as regards timing and venue."

In reply to a question on the guarantee of its borders, sought by Greece as a condition for its continued membership of Nato, Mr Haig said: "The fundamental character of this question was 'best assured by the full participation' by Nato member states in the alliance, and by the resolution of long-standing questions among the member states on a bilateral basis."

This was seen as a suggestion of new Greek-Turkish negotiations, suspended by Athens since the elections.

He insisted that the Greek-Turkish dispute over Nato command responsibilities in the Aegean should be settled through the Nato framework.

Fears grow of Israeli invasion in Lebanon

By David Lennon in Tel Aviv

THE ISRAELI Cabinet yesterday issued the latest in a series of warlike threats against the Palestinian guerrilla forces in Lebanon, warning that "under no condition" will Israel permit the Palestinians to continue to "directly threaten the lives of Israeli citizens."

Fears of an imminent Israeli invasion of Lebanon have been heightened by the weekend statements by General Rafael Eitan, the Chief of Staff, confirming that Israel has concentrated troops along the northern border and has put the regular army on the alert.

Yesterday, for the second time in 10 days, Mr Menachem Begin, the Prime Minister, held discussions on the Lebanese situation with the leaders of the opposition Labour Party. Following the cabinet meeting the Labour politicians spoke about the need for restraint. This time they refused to comment.

Last Sunday Israel and the Palestinians exchanged air raids and rocket attacks across the northern border. This was the most serious violation to date of the U.S.-mediated ceasefire that went into effect last July after a 15-day cross-border duel which caused serious damage to Israeli property and morale in the north.

A senior Israeli official said after the Cabinet meeting that Israel was not looking for an excuse to go to war, but was determined to end the situation where Israel's northern settlements were within range of Palestinian artillery and rockets.

The terrorists are holding the residents of the north hostage, and this situation can not go on for long," he said.

AP reports from Beirut: Rival left-wing Muslim militias battled with mortars, rocket-propelled grenades and machine guns in the streets of Lebanon's port of Sidon yesterday. Three people were killed and several buildings were set on fire.

Debt hurdle for plan to buy El Al

By Our Tel Aviv Correspondent
A GROUP of Israeli businessmen yesterday presented the Government with a proposal to buy the state-owned national airline El Al and turn it into a private company. No financial details of the offer were made public.

Sale of El Al would avoid implementation of a ban on its flights on the Sabbath, which is due to come into effect within three months. The ban arises from an agreement made by Mr Menachem Begin, the Prime Minister, with a small religious party whose support he needed to form a coalition after the General Election last June.

The potential buyers are headed by Mr Haim Sblit, owner of the largest hotel chain in Israel. He said that the group includes some of the country's leading travel agents and is backed by a major Israeli bank.

However, Mr Nahman Perel, chairman of the El Al board, said yesterday that he knew of no serious plan to sell the national carrier. Another senior El Al official said that, regarding the condition of the airline's finances, nobody would be willing to buy it.

El Al has suffered severe losses in recent years and the accumulated deficit is estimated at about \$500m. Despite a reduction of the annual loss from \$100m in 1979 to \$30m this year, there is no immediate prospect of further reduction. The ban would lose the airline about \$14m a year.

The decision to prevent flights on the Sabbath has caused a big row in Israel and some liberal members of the coalition have threatened not to support the measure when it comes before the Parliamentary Finance Committee.

Brazil drops Iraq in favour of Iran

BY ANDREW WHITLEY, RECENTLY IN BRASILIA

BRAZIL has taken a critical, long-term decision to shift away from its long-standing economic alliance with Iraq in favour of Iran. The decision is based on Brasilia's belief that Iran is likely to win the 20-month-long Gulf War soon.

A top-level Iranian delegation last week offered Brazil "an important role" in a major reconstruction programme to be launched in Iran in the aftermath of the war. This is apart from the immediate prospect of exports worth \$500m (272m) a year.

Senior Government officials say the decision is likely to have been taken personally by President Joao Figueiredo shortly before his departure last week on a state visit to the United States.

But the full extent of the shift will only become apparent later, as contracts are signed.

At risk for Brazil is its most important economic relationship in the Middle East.

Iraq has for years been either its leading or second place oil supplier; it is the major customer

for the booming Brazilian arms exports industry, and has awarded contracts worth hundreds of millions of dollars to Brazilian companies.

However, Brasilia has evidently come to the conclusion that Iraq badly needs what Brazil has to offer and will not therefore damage the essentials of the relationship in a fit of pique against Brazil's rapprochement with Iran, its long-standing enemy.

Brazil accepts that without a political switch now it could find itself on the losing side in the Gulf War, frozen out of a market in Iran which offers immense possibilities for Brazilian contractors and exporters: of foodstuffs, industrial raw materials and manufactured goods.

As one senior official said: "Iran has 40 million people, it has oil and it is going to win the war." In addition private discontent with Iraq is beginning to grow in Brasilia.

Moves towards rapprochement would have taken place earlier if it had not been for the fact

that the Brazilian Ambassador to Baghdad is a retired army general close to President Figueiredo, while the Embassy in Tehran is manned only at the Charge d'Affaires level.

For Iran, Brazil, an important trading partner under the Shah, is exactly the sort of ally the Islamic Republic of Ayatollah Khomeini would like to have, in preference to its old ties with the West.

Brazil has a wide range of raw materials, a sophisticated manufacturing industry, and good Third World credentials.

But Iran's offer to Brazil of a special place in its national reconstruction campaign is conditional on Brazil resuming purchases of significant quantities of Iranian oil.

Formerly running at volumes of up to 100,000 barrels a day, oil imports from Iran dried up totally last year.

The Brazilian Government's twin objectives of reducing the country's dependence on imported oil and diversifying away from Middle East sources

of supply will, at the least, have to be modified as a result of the Iran decision.

Petrobras, the state oil company, has already decided in principle to resume purchases of Iranian oil.

Volumes and price are still to be settled, but Brazilian officials are confident that an attractive price below the going Opec rate can be agreed on.

The Iranian delegation, headed by Mozafar Jahani, the Deputy Commerce Minister, visited Petrobras on Wednesday after talks in Brasilia. It also submitted to the foreign trade department of the Banco do Brasil a list of other products, ranging from carpets and electric samovars to biscuits and shampoo, which Iran wants to sell.

Brazilian exports to Iran in 1981, made up largely of animal feed and foodstuffs, were worth \$194.5m. But a member of the delegation said Iran wants to buy \$400m worth of goods, including trucks, tractors, steel and paper, over the next nine months.

its full support for Iraq will give President Saddam Hussein some under pressure to try the necessary political, military and moral boost to bring the Iranian offensive to a halt.

Gulf diplomats add that Syria may be induced to soften its support for Iran and loosen the screws on Baghdad in return for a delay in moves to bring Egypt back into the Arab fold.

The Libyan news agency Jana reported yesterday that Libyan leader Muammar Gaddafi and visiting Syrian President Hafez al Assad have warned the Gulf states of falling into a trap laid by the U.S. and Israel.

The two leaders were quoted as saying that the U.S. and Israel were exploiting the Gulf war to divert attention from the Arab-Israeli conflict.

Renner adds: Iran said yesterday its forces had killed or wounded more than 50 Iraqis in fighting in the Abadan and Khorramshahr front.

AP adds from Beirut: Ayatollah Ruhollah Khomeini's Government warned Arab nations in the Gulf on Saturday that they would "undoubtedly sustain losses" if they came to Iraq's rescue.

Singapore rate of growth slows down

By Kathryn Davies in Singapore

SINGAPORE'S rate of growth slowed in the first quarter of this year from 10 per cent in 1981 to 7.3 per cent in the first quarter of 1982.

According to figures compiled by the Ministry of Trade and Industry, this represents Singapore's worst economic performance for four years. The Ministry says that manufacturing output grew by 1.6 per cent in this period, the lowest since 1975.

The electrical and electronics industry continued its decline, as did the textiles, timber and plastic industries. Both trade and financial sectors recorded lower rates of growth.

The announcement of such relatively gloomy figures at this time is likely to preclude much lower wage settlements this year. The National Wages Council (NWC) which recommends the annual level of salary rises each year is due to make its recommendations next month.

While the figures are less good than last year's overall rate of growth, it seems more likely that the Government wishes to forewarn workers that their wages will increase much more slowly than in previous years, rather than signalling any real difficulties with the Singapore economy as a whole.

Woman Premier

The Yugoslav Parliament yesterday voted Mrs Milka Planinc the country's first woman Prime Minister to succeed Mr Veselin Djuranovic. Reuter reports from Belgrade.

It also elected her 23-member Cabinet in a scheduled Government reshuffle following general elections in March and April.

Polish price rises cause sharp fall in real incomes

BY CHRISTOPHER BOBINSKI IN WARSAW

REAL INCOME levels in Poland have fallen at a record rate as a result of steep price increases last February, according to figures published by the Government Central Statistical Office.

The figures reveal that real income for state employees, the bulk of the workforce, fell by 23 per cent in the first quarter compared to the same period last year.

The slump in income is due to continue into this month as the effects of the February price rises are felt once domestic budget and one-off bonus payments, paid out in February and March to cushion the impact of the rises, are spent.

In March the gap between incomes and actual spending, which grew throughout last year, frustrating the efforts of planners to balance supply and demand, actually began to narrow for the first time.

The process continued with a vengeance in April.

The price rises, however, are accompanied by no improvement in actual supply level. It is estimated that the flow of

consumer goods on to the markets has dropped this year by some 20 per cent compared to last year.

But the figures show that unemployment has not taken a hold in the economy.

Talks on massive reductions have produced widespread anxiety among workers and industrial managers admit that this has led to an improvement in discipline.

However, employment in the state-run industry was 258,000 or 5.7 per cent down on the numbers employed in April last year. The fall is explained by people taking advantage of early retirement schemes and women taking longer leaves. In April the number of vacancies in industry stood at 232,000.

The value of industrial production over the first four months of the year has fallen by 10.2 per cent compared to the same period last year. Output in the extracting industries like coal and copper is higher than last year, but manufacturing industry is crippled by shortages of raw materials, components and spare parts from the West.

Rise in French jobless

BY TERRY DODSWORTH IN PARIS

FRANCE'S seasonally adjusted unemployment rate is likely to pass through the 2m mark this month unless there is a significant change in the current upward trend.

Releasing the figures for April, which showed a 20,800 increase in unemployment to a total of 1,985,300, the Labour Ministry said that the rise had been roughly constant since last summer.

A similar rate of about 1 per cent this month would push the rate over 2m.

W. German unions seek support

BY STEWART FLEMING IN BERLIN

DELEGATES OF the 8m members of the West German trade union movement are meeting here this week to elect a new head of the unions' umbrella organisation, the German Trade Union Federation (DGB), to succeed Herr Heinz Oskar Vetter, who has held the job for the past 13 years.

Union officials are hoping that the meeting, the 12th bi-annual congress of the DGB, will provide an opportunity to rally support for the leaders' policies. Rising unemployment and recent financial scandals in the union-owned Neue Heimat building concern have, it is acknowledged, weakened grassroots support for the powerful union bureaucracies.

The week-long meeting, which will deal with more than 300 resolutions, will be addressed by the heads of three of the


four main political parties in West Germany, and by Chancellor Helmut Schmidt.

Thirteen years ago, when Herr Vetter first took office, West German trade unions stood at the start of a period of considerable expansion of their influence in the economy, on the factory floor and in Bonn.

However, Herr Ernst Breit, 57—the head of the Postal Workers' Union, who is expected to succeed Herr Vetter—would do so when the unions are increasingly on the defensive.

Unemployment hit a record for the federal republic of almost 2m at the beginning of the year and is expected to reach new peaks next winter. Workers' real wages are declining. The social security network for which the unions fought is threatened with cuts and the unions' political influence has

Alfa Romeo produce motor cars, Zanussi produce refrigerators, Cinzano produce vermouth, Zanussi produce washing machines, Pirelli produce tyres, Zanussi produce ovens & hobs, Riva produce yachts, Zanussi produce dishwashers, Gucci produce fashion, Zanussi produce televisions and industrial components and catering equipment and pre-fabricated housing and more, and more.



ALFA ROMEO PRODUCE MOTOR CARS,
ZANUSSI PRODUCE REFRIGERATORS.
CINZANO PRODUCE VERMOUTH,
ZANUSSI PRODUCE WASHING MACHINES.
PIRELLI PRODUCE TYRES,
ZANUSSI PRODUCE OVENS & HOBBS.
RIVA PRODUCE YACHTS,
ZANUSSI PRODUCE DISHWASHERS.
GUCCI PRODUCE FASHION,
ZANUSSI PRODUCE TELEVISIONS
AND INDUSTRIAL COMPONENTS
AND CATERING EQUIPMENT
AND PRE-FABRICATED HOUSING
AND MORE, AND MORE.

is for ZANUSSI

WORLD TRADE NEWS

WHO pushes ban on promotion of milk substitutes

By BRIJ KHANDARIA IN GENEVA

BOTH WESTERN and Third World governments have agreed to speed implementation of an international code banning all promotion by industry in the \$4 bn world market for mother milk substitutes.

Sharp rise for UK investment overseas

By Paul Cheeseright

THE UK's overseas direct net investment rose sharply to a total of \$5bn last year, according to provisional estimates by the Department of Trade.

Paul Cheeseright reports on Davy McKee's failure to win an Indian steel contract Overseas projects policy suffers severe blow

TO THE LAST moment, British Ministers were involved in discussions to safeguard Davy McKee's position as the lead contractor for a \$1.5bn steel-works in India.

Within 24 hours of Davy McKee failing to gain the steel contract, another British consortium, led by Northern Engineering Industries, was signing a contract for a turnkey project to build a \$231.5m thermal power plant at Rihand, in Uttar Pradesh.

equipment at the 1,000 MW plant. A further related contract, for the development of the Amrolli block of coal mines at Singrauli, is under negotiation.



Mr Peter Rees, Minister for Trade: involved in the attempt to safeguard Davy McKee's Indian steel plant plans.

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World Economic Indicators Table with columns for U.S. \$bn, W. Germany DMbn, Italy Lirebn, France FFrbn, Japan Yen, UK £bn, Belgium FFrbn, Netherlands Flbn and rows for Exports, Imports, Balance for various months.

SHIPPING REPORT Chinese look abroad BY ANDREW FISHER WHILE WORLD shipping and shipbuilding markets remain stuck in the doldrums, the Chinese are eagerly building up their contacts with foreign ship-owners.

NABISCO BRANDS, INC. Shares of Common Stock (par value \$2 per share) 200,000,000 Issued and Reserved for Issue at 16th April, 1982 (including 3,383,363 Shares reserved for Issue) 66,748,564

Ministers ready to counter oil depletion calls

BY RAY DAFTER, ENERGY EDITOR

ENERGY MINISTERS are preparing to rebut any calls for North Sea oil-depletion measures which may come tomorrow from members of a Commons select committee.

Mr Nigel Lawson, Energy Secretary, and his ministerial team have no immediate plans to curb North Sea production though they have reviewed options for months.

Tomorrow the energy select committee is expected to publish a report on depletion policy. Almost certainly some members will say lack of measures stems from Treasury interest in raising oil revenue.

In the hearings members pressed those testifying to comment on whether depletion policies were led by the Energy Department or Treasury.

The debate is intensifying because the UK is producing more oil than it uses. Britain having last year reached self-sufficiency, the production rate has risen to almost 1.9m barrels a day, 19 per cent more than consumption.

Although the industry expects little demand growth in the next few years, North Sea output is likely to grow. Energy Department forecasts say production next year could be between 1.8m b/d and 2.3m b/d, and by 1985 1.9m b/d to 2.6m b/d.

The UK is one of few oil-producers continuing to pump at maximum in face of surfeit. Unlike members of the Organisation of Petroleum Exporting Countries, however, the UK, and

the British National Oil Corporation, opted to lower prices to maintain demand for crude.

The Government has said only that it will operate a flexible depletion policy. There was a ministerial suggestion that two field development projects had delayed to slow down future production.

BNOC's Clyde Field was delayed by the Government for two years, more in Public Sector Borrowing Requirement interests than for depletion reasons.

The other, Phillips Petroleum's T Block complex, was shelved by the companies because of tax uncertainties, oil prices and production technology.

Oil industry executives say delay of the T Block and other fields, like Shell-Esso's Tern prospect and British Petroleum's Andrew find, is a reason not to impose controls.

They say that development delays and production problems are combining to form their own controls. For instance, Texaco hoped that by the end of this year its Tartan Field could have been yielding almost 90,000 b/d but because of reservoir problems average output will be 15,000 to 20,000 b/d only.

Latest industry estimates suggest that Britain's self-sufficiency period could be shortened, anyway. Output from 26 fields in production or under development is expected to fall sharply in the late-1980s, to 1.8m to 2m b/d by 1990 and about 1.5m b/d by 1992.

Ministers to decide on local authority penalties

BY ROBIN PAULEY

MINISTERS meet today to decide what action to take against English local authorities which have budgeted to overshoot Government spending targets for 1982-83. Between them, the overspending councils are set to exceed the targets by £1.4bn.

The Treasury is pushing for new penalties of £500m to be imposed by the withholding of grant. This would result in a direct cut in spending because, once the Local Government Finance (No 2) Bill is on the statute book, local councils will no longer have the right to recoup the loss by levying a supplementary rate.

But a growing number of ministers is, apparently, leaning towards the view of Mr Michael Heseltine, Environment Secretary, who feels that no penalties should be imposed. This is because any grant reductions would hit all councils equally, not just the overspenders.

Local authority representatives will learn the outcome on Wednesday when they meet ministers at the Local Government Finance Consultative Council.

The £1.4bn is 7.7 per cent over Government targets and would have been £2.4bn or 13.2 per cent if the Government had not raised the target figure by £1bn when the annual rate support

grant settlement was made last year.

English councils already stand to lose about £300m through existing grant reductions applied differentially because of the way they have missed their individual targets. But, to get the Local Government Bill through Parliament, Mr Heseltine had to agree to amendments which make it impossible to apply differential penalties after the start of the financial year.

Mr Heseltine, with influential support from senior ministers, is arguing that this would cause far more trouble than it is worth among thrifty Conservative councils, which would also be severely penalised while some overspenders would escape because they receive no grant. The Greater London Council Inner London Education Authority and the metropolitan counties, all Labour controlled and all Government targets for abolition, account for a third of the overshoot.

The extent to which Conservative councils have helped push the overspend to such a high level is also an embarrassment to the Government. Unpublished official figures show that 273 of England's 411 councils are planning to overspend. Of these 152 or 57 per cent are Tory-controlled and only 97 are Labour controlled.

Dockland report optimistic

BY ALAN FORREST

THE FIGHT to breathe new life into London's decaying docklands is taken a stage further by a report published today.

The report, prepared by two of the firms involved in the eight miles between Tower Bridge and Beckton and Royal Docks, says: "Whatever scepticism investors may have had in the past, investment in the docklands by the Government is a fact. The area

represents one of the prime investment areas in the 1980s and cannot be ignored."

The report's compilers, development consultants Nigel Moor and Associates, development consultants, and the Wileys Fox Partnership, architects, discuss the work of the London Docks Development Corporation, headed by Mr Nigel Brookes, chairman of Trafalgar House Investments.

Black economy 'declining'

BY ALAN FRIEDMAN

THE "black economy" is in a period of cyclical decline, according to the latest edition of Business Forecast, published quarterly by the Charterhouse Group.

The main reason the black economy is declining, says the report, is because the fall in consumer spending power has reduced the amount of money available for home improvements, a key source of demand.

Mr James Morrell, who prepared the report, said yesterday

that as British consumers have less disposable income they become more selective about spending it.

The black economy had as powerful a business cycle as the official economy, he added, and there was evidence that it was now suffering as well. Mr Morrell said the flagging demand for bank notes, an essential ingredient in the black economy, was a further pointer to its decline.

PSBR undershoot likely

BY ALAN FRIEDMAN

THE 1982/83 public sector borrowing requirement (PSBR) may undershoot Government estimates by around £1.5bn, producing a level of £8bn, even after allowing for a substantial increase in defence expenditure and higher spending as a result of the Falklands crisis.

The May issue of James Capel's UK Economic Assessment says the main reasons for the undershoot will be a follow-through of about £2bn from 1981/82, about £500m of delayed taxes still to come through from last year's civil

servant strike and an extra £1bn in income tax revenues.

Capel says the Chancellor should have about £1.5bn to "give away" in the current financial year if he wishes to stimulate the economy in the autumn and still stay within his £9.5bn 1982-83 PSBR target.

The report says destocking was still occurring in the first quarter and only very modest restocking can be expected in the second half of this year.

UK Economic Assessment, May, 1982, James Capel & Co.

Accountants challenge institute's structure

By John Moore, City Correspondent

A ROW is brewing among members of the Institute of Chartered Accountants over the institute's management and structure of government.

A group of members led by a manager of Thornton Baker, a leading accountancy firm, is planning to register its dissatisfaction at the annual meeting of the institute on June 8.

Ms Stella Fearnley, a manager with Thornton Baker, who is acting independently of her firm, says the institute's council has vested certain executive powers of policymaking and control of resources in its general purposes and finance committee.

But, she points out, the members and chairman of this executive body are not elected by the council, representing the membership.

The president's advisory committee consists of the president and all past presidents currently sitting on the council.

Ms Fearnley says: "The council members we elect have no effective control over the membership of their policymaking committee and the choice of president. It is worth noting that, over the past 15 years, eight presidents have come from four large firms, and only two from industry."

BR comes to those who wait . . . and wait

THE 6.23 from Watton-at-Stone to Moorgate this morning is the first train to have stopped at the village since September 1939.

The reopening of the rebuilt little brick station in the heart of the placid Hertfordshire countryside marks the culmination of a determined campaign by many of the 2,000 villagers who managed to convince Hertfordshire County Council, the local district council and British Rail that they needed a station of their own.

Watton-at-Stone, midway between Stevenage and Hertford, is tiny compared with Milton Keynes, the new town in Buckinghamshire whose £15m marble and plate-glass railway station was opened by the Prince of Wales last Friday.

Mr Rowland Harman, divisional passenger manager of BR at Kings Cross, puts the final cost of Watton-at-Stone's new station at just £150,000. But for BR as well as the villagers the opening of any new station is good news, and it will be fielding Sir Peter Parker, BR chairman, at the official opening next month.

However hard BR's advertising tries to convince the public that this is the age of the train, the fact is that station closures in the past 20 years have been far more numerous than the opening of new stations or the reopening of old.

BR and the county council

Hazel Duffy looks at the reopening of Watton-at-Stone Station—after 43 years

had already had discussions about reopening Watton-at-Stone, which is on a loop off the main electrified line between Letchworth Garden City and London, when, three years ago, the village's parish council decided to take the matter up for itself. A parish council survey passed to BR indicated that the village, with nearly three times the 700 inhabitants it had when the station was closed, could justify having trains stop there.

Mr John Green, a parish councillor, says BR was keen to go ahead. But it could not afford the rebuilding costs, although it agreed to staff the station. Undaunted, the parish council approached the County Council to suggest that it include the project in its Transport Policies and Programmes submission to the Government for grant for 1981-1982. At the same time the parish council agreed to levy a 1p rate, raising approximately £2,000 towards the cost.

After much lobbying and another survey commissioned by the county council, BR was asked to raise its contribution to the project from its original offer of £10,000. In the event, the county, district and parish councils in the surrounding areas have come up with just over half the total £150,000

cost, including £3,000 in voluntary contributions.

The importance of access to a fast rail link for the villagers is easy to appreciate. Watton-at-Stone, dissected by the A602 (it is still hoping for its by-pass), has grown into a modest community where commuting to London, 30 miles away, is common.

Most commuters are now expected to use their own station instead of driving to Hertford North as they have been doing. Many families say they plan to sell their second cars, and for the less prosperous the comfort of a regular train service into Stevenage, the nearest big town, will far outweigh the present poor bus service. One mother with two young children explained that it has been taking her a whole morning to go to the dentist in Stevenage. It will now take only a couple of hours.

Some of the villagers are also canny enough to realise that a direct rail link to London can only add to property values.

The strongest impression gained in the village is a sense of pride. The station, built by a local contractor, is traditional in style. It can be operated by just one man.



Continental to expand Liverpool soya plant

By Lynton McLain

CONTINENTAL LONDON, part of Continental Grain, of New York, is to expand capacity at its soya-bean plant on Merseyside by 50 per cent.

The first phase of the project is to increase capacity at the processing plant from the present 2,000 tonnes to 2,400 tonnes a day. Extra equipment is to be installed to bring this new capacity on stream by October 1. When it was built five years ago, capacity was only 1,500 tonnes daily.

The second phase involves boosting capacity to 3,000 tonnes a day. Engineering plans for this phase are nearly complete and the extra capacity is expected to be in use next year. The plant is situated near the Royal Seaforth Docks grain terminal.

Expansion of the company's processing in Liverpool will entail importing 900,000 tonnes of beans yearly compared with 500,000 tonnes at present used.

Soya-beans come mainly from the U.S. and Mr Ronald Anderson, senior vice-president and general manager of the world processing division of Continental Grain, said yesterday that the port of Liverpool had proved to be the ideal location.



"The company has decided to use cars for business travel."

"The company has decided to use cars for business travel."

"The company has decided to use cars for business travel."

Many companies hear no evil, see no evil and will speak no evil of the company car.

In fact the company car is so much taken for granted you may have long since ceased to evaluate its real effectiveness.

The company car no doubt has some advantages. But for longer trips it can be one of the slowest ways of getting from A to B.

And what exactly are your executives doing all the time they're in the car? They can't prepare for business meetings, they can't relax, they can't even think.

And yet you pay them every moment they're in the car. Pay them in effect for doing nothing.

Now, suppose they leave the car behind and take the train. They will be safer.

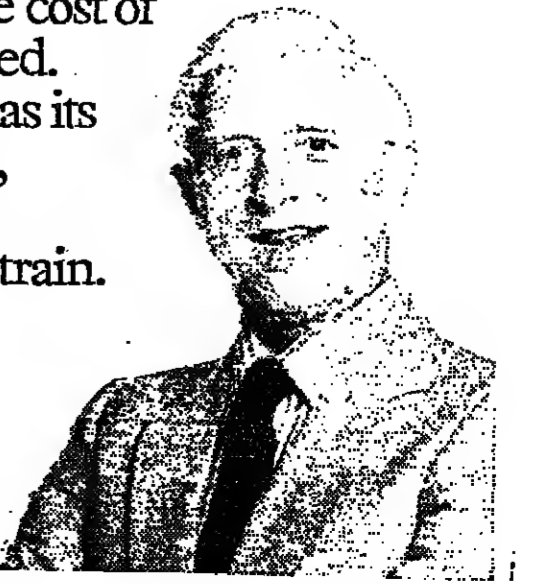
They will almost certainly arrive quicker. They can relax in air-conditioned comfort on many trains, sit back in ergonomically designed seats, and give their full attention to any business problem that needs solving.

On Inter-City trains there is ample desk space and a virtual guarantee of freedom from interruptions. Which means an exceptionally high level of productivity. Perhaps even higher than that achieved in the office.

Which makes the true cost of train travel very low indeed.

Undeniably, the car has its place. But for longer trips, especially, there's a lot of wisdom in opting for the train.

This is the age of the train



UK NEWS

Tour trade braced for last-minute bookings

By Arthur Sandles

BRITAIN'S tour operators and travel agents are bracing themselves for another spate of discount marketing and late booking, as the peak summer holidays season arrives and many companies find themselves with unsold capacity.

The Falklands crisis may have contributed towards the present "flat" booking pattern. Anglo-Spanish relationships over the Falklands and UK participation in the World Cup soccer tournament in Spain are thought by some to be adding to the nervousness of the market.

In spite of substantial increases in capacity by some major operators, the overall package-tour market is at best stagnant and some suggest that considerably diminished. Britain's biggest retail travel chain, Pickfords, recently suggested that summer market sales were down by 10 per cent. Another worrying aspect for many is that customers are moving down market.

"People are buying fewer American holidays, for example, and there are more sales of tickets-only tours. This is very worrying for retailers who have seen their own costs rise."

The switch to late bookings by customers creates other problems for tour operators. "People who book at the last minute have far more complaints than those who book early," says Mr David Heard, chairman of tour operator Buddies.

Late bookers choose for price rather than product. They are often on holidays which are unsuitable and, as a result, complain.

The Sheraton Skyline at London's Heathrow Airport has been named as the best airport hotel in the world by Fielding's Favorites, a U.S. counterpart of Michelin or Egon Ronay.

Fielding says: "This house is for the opulent traveller only. Here is the finest airport hotel we have ever seen in the world."

Good response to engineering grant scheme

BY TIM DICKSON

ENGINEERING companies have responded with unexpected enthusiasm to a new £20m Government grant scheme.

Department of Industry officials have been flooded with applications following the launch last month of the Small Engineering Firms Investment scheme, an initiative announced in the Budget, aimed at encouraging the machine tool industry to invest in up-to-date equipment.

The response so far is thought to have been greater than to any similar assistance in the past.

More than 700 companies have applied and it is understood that the £20m will soon

be exhausted. The grants are awarded on a first-come-first-served basis.

Ministers are to decide whether more money can be allocated to the scheme, which officially is due to run until March 31 next year. An announcement is expected in the next few weeks.

Under the scheme—details of which were made available for the first time last month—engineering companies with fewer than 200 employees can apply for a capital grant of one-third of the costs of investment in certain types of advanced capital equipment.

Qualifying projects include stationary metal-working

machine tools, either sequence-controlled or computer numerically controlled; non-robotic welding machinery; physico-chemical machine tools; metal-working machinery incorporating lasers or plasma; and metrology equipment.

Assistance is available on the purchase or lease of one or two machines, but with a minimum cost of £15,000 each. A project costing more than £200,000 is not eligible.

Department of Industry officials are still analysing the response in detail but it would appear at this stage that a wide range of companies is interested. Many seem to be located in the West Midlands

and the South East, and on the basis of an early sample the average project for which help was sought was £50,000.

Letters of intent have already been sent by the department to some applicants but, because of Civil Service staff constraints, there may be "some delays" in processing others.

Grants are payable when the department receives a statement of expenditure by the company, corroboration from an independent accountant and a declaration by the applicant that the equipment has been delivered no later than March 31 1985, and has been installed. The application form makes

clear, however, that those "who place orders in anticipation of assistance do so at their own risk."

The response to the scheme will be welcomed by Mr John MacGregor, the Industry Department Minister with special responsibility for small firms, and the Engineering Industries Association, which lobbied the Government before the Budget.

"In view of the sluggish level of investment by small engineering firms in advanced capital equipment in recent years, the swift take up is most encouraging and suggests that it has been well targeted," Mr MacGregor said.

Increase in imports of numerically controlled machines forecast

BY IAN RODGER

WEST GERMAN machine-tool makers are competing better than their British counterparts against imports of numerically controlled NC machines.

Studies of machine-tool markets by Planning Research and Systems, a London consulting group, suggests that imports of NC machines into West Germany will decline slightly from 37 per cent of total sales in 1980 to 35 per cent in 1985.

The forecast for Britain, however, is that imports of NC machines, mainly Japanese, will increase their share of sales from 66 per cent to 76 per cent.

This trend is even more pronounced in the categories of NC lathes and machining centres, in which Japanese producers have specialised so successfully in recent years.

Imports to the UK accounted for 69 per cent of the £55m sales of NC lathes in

1980, but are estimated to rise to 74 per cent of £55m in sales in 1985. The demand for machining centres in the UK is forecast to rise from £23.4m in 1980 to £27.2m in 1985, and the share of imports, to grow from 61 per cent to 74 per cent.

In West Germany, however, where machine-tool makers have been adapting their products to meet the Japanese challenge, it is forecast that the importers' share of the

almost saturated market for NC lathes will drop from 20 per cent in 1980 to 25 per cent in 1985.

The West German machining centre market is expected to grow from £75m in 1980 to £120m in 1985, and the import share to rise from 31 per cent to 37 per cent.

NC tools still constitute a relatively small portion of total machine tool sales, accounting for just over a quarter in Germany and

nearly a third in Britain, but they are the only ones for which the market is growing significantly.

The studies predict that the value of all machine tool sales in the UK will fall by 7 per cent between 1980 and 1985, although NC tool sales will rise by a third. Over the same period, the overall West German market is expected to grow by 11 per cent and NC tool sales by nearly 50 per cent.

Guinness Peat plans an unusual move in raw times

John Edwards on the changing commodity-trading scene

THE DISCUSSION of plans to hive off Guinness Peat group's commodity-trading interests, announced last week, is ironic. It comes when City financial institutions are taking more interest in commodity brokers on the eve of September's launch of the London financial futures market (Liffe).

The merger between Guinness Mahon and Lewis & Peat in 1973 was public recognition that commodity-trading increasingly has become a money game, in which changes in currencies' values and money itself are equally, sometimes more, important than fluctuations in prices and raw-material supplies.

Lewis & Peat is an old-established City commodity name. It traces its origins to 1775. It was incorporated as a public company in 1919 and is one of the few quoted commodity groups on the London Stock Exchange.

The merger with Guinness Mahon, merchant bank, initially was highly successful in expanding the whole group's activities and in providing financial aid and expertise.

Instead of being dominated by the banking side the commodity division flourished, taking advantage of its greater financial resources and the entrepreneurial drive of Lord

Kissin, the then chairman, who is one of those who have expressed interest in forming a consortium to buy out the commodity interests. He made the most of the boom years in the commodity markets in the late-1970s.

The group became one of Europe's biggest commodity-traders, with a wide spread of interests. Lewis & Peat is best known for its world rubber-market lead role but it has diversified to many other raw materials.

The commodities division has subsidiaries in London and overseas dealing in many com-

modities. These include grains, animal feeds, vegetable oils, sugar, coffee, cocoa, metals and oil.

The group has seats on virtually all London commodity futures markets, usually under the Wilson, Smithett & Cope name, and is one of 29 ring-dealing London Metal Exchange members.

Its role as a broker, specialising in trade clients, was confined mainly to Europe until the end of the 1970s. Expansion to across the Atlantic was inevitable, in view of growing international competition from multinational companies. The loss of

nearly £10m in Chicago, however, made the experience unhappy.

In international terms Guinness Peat faced direct competition across the board from groups such as Phillip Bros, Cargill, Mitsui and Mitsubishi, as well as the London-quoted companies S. & W. Belford and Gill & Duffus.

Present depressed conditions make it difficult if not impossible for any commodity trader to operate profitably or achieve a good enough return to satisfy shareholders.

High risks can bring high rewards in good times. It tends to be disliked by shareholders unless higher and higher profits continue. The best survivors today are multinationals with big resources or privately-owned partnerships not responsible to shareholders.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Table with columns: Date, Title, Venue. Lists various trade fairs and exhibitions from May 18-21 to June 14.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

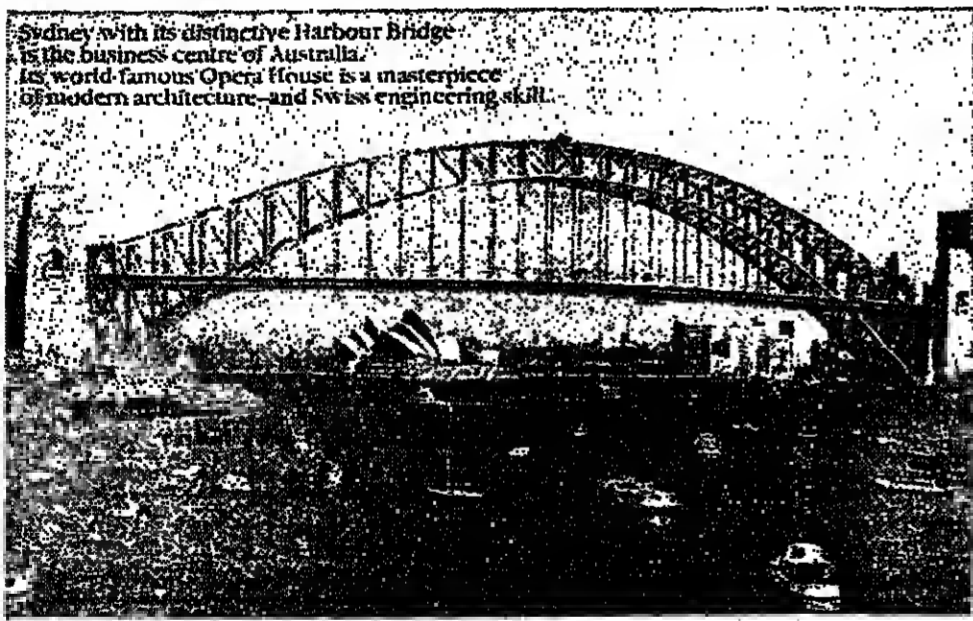
Table with columns: Date, Title, Venue. Lists overseas trade fairs and exhibitions from May 18-23 to June 13-18.

BUSINESS AND MANAGEMENT CONFERENCES

Table with columns: Date, Title, Venue. Lists business and management conferences from May 17-21 to June 12.

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Somewhere around the world a branch of the key Swiss bank is always open for business.



Sydney with its distinctive Harbour Bridge is the business centre of Australia. Its world-famous Opera House is a masterpiece of modern architecture, and Swiss engineering skill.

Business never sleeps. Whether in Sydney, Zurich, London or Tokyo, there's a stock exchange open and the latest gold fixings, indexes, and market ups and downs are being cabled round the world.

And it's always sunrise somewhere and some of our 14 500 employees start work in Los Angeles, Bahrain,

Singapore, Atlanta and elsewhere. The phones start ringing and another day begins—with trade financing, foreign exchange, underwriting, investment management, etc. etc. etc.

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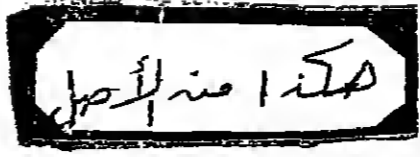
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Union dues 'not high in real terms'

THE TUC, which is worried by the prospect of falling income, has produced figures showing that trade unionists have paid the same in real terms for union services in the last 10 years and much less than they paid in the 1930s.

Esso contemplates payment revolution

Brian Groom looks at a radical plan to revise the tanker drivers' pay structure

ESSO'S three failed attempts to reach a productivity deal with tanker drivers and depot workers in the past two years has left it with a radical operating standards. Some local agreements do not even recognise the existence of motorways and include vehicle running speeds of 24-28 miles per hour.

Therefore, Esso has put forward an innovative consultative package designed to alter payments systems radically, increase earnings and cut working hours, and build new higher productivity standards into its structure - motorway running speeds for instance would be 40 mph.

Apex backs economic assessment

By Our Labour Staff

THE ASSOCIATION OF Professional Executive, Clerical and Computer staff yesterday became one of the first unions to back the idea of a national economic assessment covering incomes.

Miller to become head of Engineering Council

Dr Kenneth Miller, managing director of ADP Holdings, is to become the first director general of THE ENGINEERING COUNCIL and will take up the full-time appointment on July 1 1982.

Mr Roger Blackman, managing director, Surgical Equipment Supplies, has been elected president of the ASSOCIATION OF BRITISH STERILIZER MANUFACTURERS.

Mr O. N. Dawson and Mr A. H. Barling, both of whom are executive directors of F. & C. Management, have been appointed to the Steering Committee of the Manufacturing Advisory Service from 1977 until earlier this year.

THE ALLIED BREWERY TRADERS ASSOCIATION has appointed Mr Wilfred John Hipkins, executive chairman of Reddish Chemical Company and Reddish Detergents, its chairman from June 1. Currently vice-president of the Society of Dairy Technologists, Mr Hipkins has served for many years on the regional committee of the CBI.

Mr D. L. Murlson, executive chairman of the London board of the Bank of New South Wales, has been appointed chairman of the BRITISH OVERSEAS AND COMMONWEALTH BANKS ASSOCIATION.

Mr D. J. Horder has been appointed chief executive of HARE INDUSTRIES, Birmingham. He was managing director of BSA Sintered Components.

Mr James O'Neill (52) has been appointed to the newly-created post of marketing director with the CUMBERLAND DEVELOPMENT CORPORATION with a wide-ranging remit for the attraction of employment and industry.

Government urges use of volunteers in health dispute

BY OUR LABOUR EDITOR

A GOVERNMENT circular on the use of volunteers in hospitals during industrial action may receive its first test in the coming week.

Health Secretary, said at the weekend that he wanted to find "a new permanent system for determining pay rises, something entirely new that will avoid these confrontations and crises".

Apex is in financial trouble after redundancies caused a devastating loss of membership. Talks on a confederation are taking place with the General and Municipal Workers Union and the Electrical and Plumbing Trades Union.

INSIGHT INTO JAPANESE TECHNOLOGY

One of a series of interviews by Mr. Dick Wilson and Dr. Yotaro Yanase

Matsushita: Leads the way to a new audio-visual information society



Dr. Shunkichi Kisaka Executive Vice President

Matsushita Electric is the largest manufacturer of consumer electric and electronic products in Japan. Under four brand names—National, Panasonic, Technics and Quasar—it produces a wide range of consumer and industrial electronic goods.

The company was founded in 1918 by the legendary Konosuke Matsushita, who is still active.

In the latest financial year ended November 1981, Matsushita Electric reported record sales of \$16 billion, 18 percent up from the previous year on a consolidated basis. Net profits were up 26 per cent to \$708 million.

Matsushita's 23 research laboratories and the development departments of manufacturing divisions carry out a wide range of R & D activities. The company also holds a large number of patent rights totalling nearly 60,000.

Matsushita has a worldwide network of 72 manufacturing and sales subsidiaries overseas. About 34,000 of Matsushita's 140,000 employees work outside Japan. In Britain, National Panasonic (UK) is responsible for the sales and distribution of Matsushita products, while Matsushita Electric (UK) is the manufacturing operation in Cardiff.

A conversation with Dr. Shunkichi Kisaka, Executive Vice-President of Matsushita Electric Industrial Co., Ltd., who has long led the company's research and development activities, is rather like a guided tour of science history, on which he has written a standard work.

"I don't really know exactly what they are all doing," he jokes about his 13,000 scientists and engineers. But he proceeds to give a masterly overview of the research and development efforts of one of the biggest world manufacturers of consumer electrical goods and electronics.

The research laboratories back up Matsushita's production base starting at the most fundamental level of material development and embracing all aspects of the production process.

It is an elaborate structure of central and departmental research and development laboratories. Matsushita's TV department, for instance, has its own engineering centre with 600 researchers developing and designing new models roughly 2 or 3 years ahead. With the new flat screen TV and ultra-large screen TV, however, they collaborate with the appropriate central lab concerned with longer-range developments.

Matsushita devotes some \$680 million, or 3.7 percent of total sales to R & D and this will be raised to nearer 5 percent in a few years time. What is the main thrust of this enormous programme?

New Generation Consumer Electronics

Kisaka: We are placing most emphasis on developing products which are an extension of existing ones. We call them new generation consumer electronics. In the old days we were thinking of how many more inches we could add to the TV screen. Now we are talking about 3-dimensional TV or SHF satellite technology, or how to get a sharper, brighter picture. High definition TV has twice as many scanning lines as conventional NTSC systems and reproduces a clear, crisp, high resolution picture, which looks just like a photograph.

ment bodies on this project, which is expected to be commercialised next year. Character multiplex broadcasting tests will begin soon, and telephone home facsimile will start in Japan in 1983.

Wilson: What will be your particular interest in these programmes?

Kisaka: We are concentrating our main research around the home terminal namely the cathode ray tube keyboard memory. Although we are more or less a consumer-oriented company, our subsidiary, Matsushita Communications Industrial Co., Ltd. in Yokohama is producing some specialised equipment for the project.

Wilson: What are the new products in the audio field?

Kisaka: Digital audio technology is one. It uses the PCM (pulse code modulation), which far exceeds conventional analogue technology and gives truly revolutionary sound reproduction. We have developed such systems for both tapes and discs.

Super Miniaturization

Wilson: Miniaturization will also be a feature of this audio technology development?

Kisaka: We prefer to call it 'superminiaturization'. But this is not limited to the audio field only. What today we put on the floor should be on tomorrow's desk. What is on the table now should be in your handbag then, and what you carry today in a bag should be in your pocket instead. This tendency will continue in parallel with the development of semiconductor technology, which has already reduced the size of chips by 10 fold in the past five years, while their functions are 10 times more.

According to Dr. Kisaka, what is indispensable for the development of such new areas of electronics is strength in some basic technologies. They include: semiconductors such as microprocessors and high density memories; computer application technology such as voice processing and pattern recognition; new components and materials such as amorphous and new electro-ceramics; and optical technology including optical ICs.

Wilson: How advanced are you on voice synthesis and recognition devices?

Kisaka: Voice synthesis is easier than recognition. We already have talking products, but it will be many years before voice synthesis and recognition devices are widely available.

fore voice recognition becomes practical for general use, especially in small sized products. Matsushita participates in the national project for a fifth-generation or non-Von Neumann computer. This is a computer with sophisticated voice recognition ability which will render human language interpreters obsolete.

Robotics will be stressed in the future, and Dr. Kisaka predicts that in 20 or 30 years time, the function of semiconductors will come numerically closer to humans so that robots can be made to assume 'emotional' capacity.

After that it is perhaps a shock to come down to earth and ask Matsushita about their little-publicized role as an importer. Among the Japanese exporting manufacturers Matsushita is currently one of the biggest importers into Japan.

Matsushita imports from the United Kingdom increased eight fold in the past decade and these include such items as scotch whisky, welding materials, metals and large extraction fans supplied by Woods of Colchester. These fans are used for cleaning purposes on one of the mammoth Japanese tunnel projects and are being assembled by Matsushita under licence.

As an example of Matsushita's technological cooperation in the UK it is now conducting, through its subsidiary Panasonic Business Equipment (UK), internal trials with the British Post Office with regard to possible future collaboration in the development of a mini fax system for post office use in INTEL post or TELEMESSAGE type services.

With its Panasonic TV plant at Cardiff in South Wales, its imports of the UK goods and technological cooperation with the UK, Matsushita demonstrates a concern to be fair-minded in world trade.

But what makes its trade possible in the first place is the ferment of consumer-oriented innovation and invention in Matsushita's 23 laboratories.

Matsushita Electric Panasonic National Technics

National Panasonic (U.K.) Ltd. 300/318 Bath Road, Slough, Berks SL1 6JB Tel: Slough 34522 Matsushita Electric (U.K.) Ltd. Wynclyffe Road, Pentwyn Industrial Estate, Cardiff CF2 7XB Tel: Cardiff 731761 Panasonic Business Equipment (U.K.) Ltd. 107/108 Whitty Road, Slough Berks SL1 3DR Tel: Slough 75841

COMPANY NOTICES

NESTLÉ S.A., CHAM AND VEVEY, SWITZERLAND

PAYMENT OF DIVIDEND

Notice is hereby given to shareholders that following a resolution passed at the General Meeting of shareholders held on 13th May 1982, a dividend for the year 1981 will be paid to them as from 18th May 1982, as follows:

per share: SFr.85.- less Swiss federal withholding tax of 35% SFr.29.75 net SFr.55.25 This dividend is payable against delivery of coupon No. 25 for all bearer shares.

In Switzerland: Credit Suisse, Zurich, and its branch offices, Swiss Bank Corporation, Basle, and its branch offices, Union Bank of Switzerland, Zurich, and its branch offices, Swiss Volksbank, Bern, and its branch offices, Banque Cantonale Vaudoise, Lausanne, and its branch offices and agencies, Zürcher Kantonalbank, Zurich, and its branch offices, Berner Kantonalbank, Bern, and its branch offices, Zuger Kantonalbank, Zug, and its branch offices, Banque de l'Etat de Fribourg, Fribourg, and its agencies, Dardier & Cie, Geneva, Lombard, Odier & Cie, Geneva, Pictet & Cie, Geneva, Handelsbank N.W., Zurich, and its branch office, Bank Leu Ltd., Zurich, and its branch offices.

In England: Swiss Bank Corporation, London, Credit Suisse, London, Union Bank of Switzerland, London.

In the United States of America: Morgan Guaranty Trust Company of New York, New York, Credit Suisse, New York, Swiss Bank Corporation, New York.

In France: Crédit Commercial de France, Paris, Banque de Paris et des Pays-Bas, Paris.

In Germany: Dresdner Bank AG, Frankfurt/Main and Düsseldorf.

In Holland: Pierson, Heldring & Pierson, Amsterdam.

In Austria: Girozentrale und Bank der österreichischen Sparkassen AG, Vienna, Cham and Vevey, 13th May 1982. The Board of Directors

UNILAC, INC.

PANAMA

PAYMENT OF DIVIDEND

Notice is hereby given to shareholders that following a resolution passed by the Board of Directors on 27th April 1982 a dividend for the year 1981 of US\$8.-

per common share will be paid to them as from 18th May 1982. The payment of this dividend will be effected in the same way as for the Nestlé bearer or registered shares to which the Unilac shares are attached.

This dividend is payable in U.S. dollars. Outside the United States, paying Agents will pay in local currency at the rate of exchange prevailing on the day of presentation; bank transfers shall be effected in local currency at the rate of exchange prevailing on 18th May 1982. Panama City, 13th May 1982. The Board of Directors

السعودية

TECHNOLOGY

EDITED BY ALAN CANE

Euro-study looks to solar cells for future power

BY MARK NEWHAM in Italy

BY THE END of the century European manufacturers of solar photovoltaic cells will be making enough cells each year to generate 1,000 megawatts of electricity a year according to a solar electricity study soon to be published by the EEC commission. This is equivalent to the output of an average-sized nuclear power station.

The results of the study were announced at the EEC's photovoltaics conference held last week in Stresa, Italy, by Mike Starr of British engineering consultants, Sir William Halcrow, which pieced together the study for the commission. He says Europe would have 200,000 megawatts of photovoltaic power plant installed generating 10 per cent of Europe's electricity.

But the 600 delegates from 30 countries were warned by Mr Starr that the EEC's projections would be achieved only as long as the photovoltaics industry continued to receive substantial support from governments and other public agencies such as support from governments and other public agencies such as the Commission. Without this support, he said, photovoltaic cell and module production will fall well below the levels published in the study.

So far, governments, public agencies and private companies world-wide have spent about \$1bn on photovoltaic research, development and demonstration, Mr Starr calculates. This level of investment, he said, must be continued and, if possible, increased substantially to allow researchers, manufacturers and companies to improve the technologies involved, reduce costs and find markets for their products.

Some public bodies have already allocated large amounts of money to the sector. The Commission, for example, has

allocated about \$30m on photovoltaics and is considering a major increase in its next three-year budget.

Italy has also recognised the immense potential of renewable energies in general and photovoltaics in particular. It has granted its newly-created alternative energy agency, Ente Nazionale Energie Alternative (Enea) a budget of L3bn for renewable energy in the 1982 to 1984 period, 20 per cent of which will fund photovoltaics work.

Italy said Mr Starr was a prime candidate for a thriving photovoltaics industry. Not only did it have public bodies willing to sink large amounts of capital into photovoltaics, but it also had a sunny climate and about 70,000 houses in remote areas not connected to electricity grids. Electricity, presently supplied in these areas by small diesel generators, costs up to 50 cents a kilowatt hour—more than the cost of electricity from some present-day photovoltaic generators.

Multi-facet

Photovoltaic system costs are gradually declining and as long as financial support levels are maintained, Mr Starr saw no reason why costs could not be reduced to about \$5 per peak Watt by 1990 and further to between \$1.6 and \$3.5 per peak Watt by the end of the century.

At these system prices, the study arrives at the conclusion that by 1995 about 100,000 photovoltaic units in the 50 Watt capacity range for small scale consumer uses will be installed annually through Europe. Similar-sized systems for navigational aids, telecommunications and cathodic protection will reach an annual installation rate of 50,000 units. Installations in this small-scale, stand-alone system sector will

be in the order of 12 megawatts a year by 1995.

In the larger stand-alone system sector, with systems averaging about 5 kilowatts substituting for small diesel sets, by 1990 about 4,000 units will be installed each year rising to 8,000 by 1995. The 1995 annual installation rate, therefore, will be in the order of 40 megawatts.

In both these sectors, however, market penetration will peak at these levels and annual installation rates will level off, Mr Starr believes.

This will not be the case with large-scale grid-connected and industrial and central power station photovoltaic systems. Mr Starr thinks that only from 1995 onwards will photovoltaics begin to penetrate these sectors and that by the year 2000 grid-connected residential systems up to 25 kilowatts output will be being installed at the rate of 800 megawatts a year. This will rise to 2,000 megawatts a year by 2025.

In the industrial sector where systems averaging 100 kilowatts each will be installed, Mr Starr calculates that 1,000 Mw of photovoltaics will have been installed by the turn of the century.

Central power stations will need substantially larger photovoltaic capacities in the 200 Mw range and calculations show that by 2025 about 50,000 Mw of photovoltaics will have been installed for central power generation. The bulk of this installation will take place from 2000 onwards.

Taking a base installation rate of one megawatt expected next year, these levels of installation represent an annual growth rate of about 50 per cent resulting in a 1,000 megawatt a year installation rate by the end of the century. If the rate continues unchecked into the first quarter of the 21st century, Europe will have about 200,000



This is Solar One the McDonnell Douglas station in the Mojave desert. More than 1800 heliostats reflect the sun's rays to the central receiver. The heat converts water to superheated steam which drives a turbogenerator able to generate up to 10 megawatts of electricity. The company believes that experience gained with this plant may lead to a wide variety of solar plants in the U.S.

megawatts of photovoltaics installed by the year 2025 generating 10 per cent of the European community's electricity.

In a world context, since the market for photovoltaics throughout the rest of the world is several times larger than the European market, Mr Starr's study predicts annual world sales of photovoltaics at \$5bn to \$10bn by the year 2000.

In an effort to ensure that the

European photovoltaics industry is ready to cope with this expected surge in demand, the EEC Commission started a programme last year to demonstrate the large-scale use of photovoltaic systems. Originally, it planned to part-fund the construction of 19 photovoltaic generators with a total capacity of 1.3 Mw with at least one generator in each of the 10 member states.

Political, technical and finan-

cial problems have forced the Commission to cut back on the programme and the latest alterations to the programme mean that now 17 generators will be built in nine of the ten EEC countries. Denmark is the only country not included in the programme. First of the 17 is expected on line on Crete next month and the remaining projects will be completed by June next year.

In spite of early difficulties,

the Commission is confident that the generators will be fore-runners of hundreds of 100 kw-plus sized generators likely to spring up all over Europe once the early models have proved themselves.

Photovoltaic Power for Europe—will be published for the Commission later this year by D. Reidel Publishing, PO Box 17, 3300 AA Dordrecht, Netherlands, and 190, Old Derby Street, Hingham, MA 02043, U.S.

UPS or downs. When mains fails or falters, UPS (Uninterruptible Power Systems) will keep you computing. EMERSON.

Ford's integrated package

AN INTEGRATED solar energy package suitable for small communities but which can be connected to the electrical grid has been developed by Ford Aerospace and Communications, under contract to NASA/JPL.

Based upon a 36 ft diameter parabolic dish reflector with a heat-to-electrical energy converter mounted at the focus, the unit has been successfully tested at up to 20 kW output.

The tests, carried out at Edwards Airforce Base in the Mojave Desert, incorporated an automatic computer-based plant control system and associated power conditioning equipment to permit operation on an electric utility grid.

Consumer use

The concentrated heat at the focus of the dish drives a Rankine cycle engine-generator the output of which is then converted into normal "mains" voltage and current. The present mirror is multi-faceted but future testing will employ a more cost-effective mass-producible concentrator.

A small community might use a number of the modules, electrically connected to produce virtually any desired power level.

According to Ford, the mass produce plant "can provide electricity at lower cost than new fossil-fuelled plants over the next 10 years and beyond."

New piston can reduce friction losses by up to 14%

AE GROUP of Rugby has introduced the AEconoguide piston, a new design which, it is claimed, reduces piston/cylinder friction by up to 14 per cent.

The development is important because the piston assembly accounts for about 30 per cent of all the frictional losses

in a petrol or diesel engine. In the new design the normal full contact area of the skirt profile on the thrust and non-thrust faces is replaced with small individual contact areas or pads.

These pads, which are 0.025 mm proud of the skirt, are produced by machining the piston

on equipment designed and developed by AE and unique to the company.

The effect of the pads is to reduce the total contact area of the piston skirt by a least 75 per cent while ensuring that both contact area and stiffness remain constant over a wide range of loads and tempera-

tures. The pads have shallow angle ramps round them which improve lubrication and reduce any tendency to scuff.

Reduction of friction by 14 per cent has resulted in a drop in fuel consumption of four per cent and an increase in power output by five per cent. GEOFFREY CHARLISH

Nixdorf goes for UK technology

BY ALAN CANE

NIXDORF, viewed by many as the most successful indigenous computer manufacturer in Western Europe, is to base its office automation strategy on UK technology.

It is believed to have cancelled most of its in-house electronic office developments in favour of systems built on Office Technology's Information Management Processor.

Office Technology (OTL) is part of the Information Technology (ITL) group which includes Computer Technology and Networking Technology. OTL has concluded a formal agreement with Nixdorf which gives the West German company access to OTL's technology.

Under the agreement, Nixdorf will take delivery of IMP systems from OTL and will be developing its own products based on the IMP concept.

OTL will get royalties on the worldwide sales by Nixdorf of IMP based products—it will also have some access to Nixdorf technology.

According to the consultancy IDC Europa, Nixdorf is the third largest supplier of small business systems in Western Europe behind IBM and Olivetti. IDC believes its success is due to its policy of attacking specific market sectors.

Mr R. J. "Spud" Taylor, OTL managing director, said this week that Nixdorf was without doubt the best high technology partner he could have hoped for. "When we set up OTL I shortlisted three companies I would have liked for a partner. Nixdorf was top of that list."

The OTL system is advanced in two ways. It integrates voice in a novel manner—executives can annotate documents with

spoken comments—and a great deal of attention was paid to the ergonomics of the machine.

Mr Bob Remington, the only American member of the OTL team was an industrial psychologist with IBM at Hursley Park.

In a market which is becoming increasingly competitive and where technology counts less than marketing, the OTL system has won general acclaim. Some 20 systems have already been shipped to customers such as British Rail and BL Systems.

The company is just beginning to make use of the UK software industry to write the programs which will be needed to support the system as it expands.

A tender for a document handling package, OTL's first outside software contract will be awarded this week. OTL is on 0962 65353.

Comad aid for fighter pilots

IMAGINE there was a black box in your car which could tell you the way to your destination regardless of the weather conditions.

Such a system does exist but is used by fighter pilots and its design won the Scottish group of Ferranti its Queen's award.

The system is called Comad which stands for Combined Electronic Map and Display. On a tiny four inch television screen on in the pilot's cockpit, is presented a map of the aircraft's route. Individual maps are stored

on 35mm film strips which can either give general or very close details.

The clever part of the system is that it is linked into the navigational system so that the pilot can see his position exactly on the screen and how it deviates from his charted course.

Emergencies

It can also be connected to other sensors such as the radar system which is part of the weapon aiming system. The pilot can also put information into the computer

system such as the location of enemy aircraft.

In emergencies, such as a fire, the pilot can press a button and the drill procedure replaces the map on the screen. It can even provide details of aircraft landing strips to help the pilot cope with unfamiliar airports.

Comad is already used in the U.S. Airforce's F18 fighters which amounts to several hundred systems and was recently selected for the Indian Airforce's Jaguars. At the moment Britain's Jaguars do not use the system. ELAINE WILLIAMS

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FINANCIAL TIMES REGIONAL REPORT

Swansea Bay

The past two years have been a period of pain and sacrifice in Swansea. Numerous companies have contracted, and the jobless figure has doubled to reach 33,000—more than 16 per cent. Now there are hopes that the drastic pruning may be paying off.

Steel contract boosts revival hopes

LAST MONTH the British Steel Corporation's Port Talbot steelworks won an export order for the delivery of 75,000 tonnes of steel ingots to Kaiser Steel in California. Not only was the contract secured against international competition, including Japanese steel producers, but more impressive still, it was won at a price which BSC insist will still leave the corporation with some profit.

This is the kind of news which is important not only for the Port Talbot works but for the whole Swansea Bay area. Over the past two and a half years, industry and commerce in the string of urban communities which stretch in an almost continuous arc from Port Talbot in the east to Llanelli in the west, have been fighting for survival.

Port Talbot steelworks has shed more than 7,000 of its 12,000-plus workforce under BSC's survival plans. The Kaiser contract provides tangible evidence that the pain and sacrifices which have been called for over this period may at last be paying off. Port Talbot is now sufficiently tightly manned to take on the Japanese in the American market



Port Talbot steelworks—now sufficiently tightly manned to take on the Japanese in the American market

Well over 500,000 sq ft of space is either completed, under construction or in the pipeline. In addition, there is another 2m sq ft of vacant factory space in private hands waiting new tenants. The figure includes the exceptionally large 600,000 sq ft premises of British Aluminium at Rheola.

BSC (Industry), building on the success of its job creation initiatives elsewhere, last month announced the opening of a new workshops complex for fledgling businesses in Port Talbot. The workshops will cost £500,000 and provide sufficient space for 48 small businesses and up to 200 new jobs.

Swansea City Council in its turn, has seized the opportunity presented by designation of the lower Swansea valley as an Enterprise Zone with both hands. It received the Government go-ahead last June and has been extracting companies into the zone at an average rate of two a week.

The council has also backed a number of imaginative schemes for encouraging new local businesses promoted by the city's own centre for trade and industry.

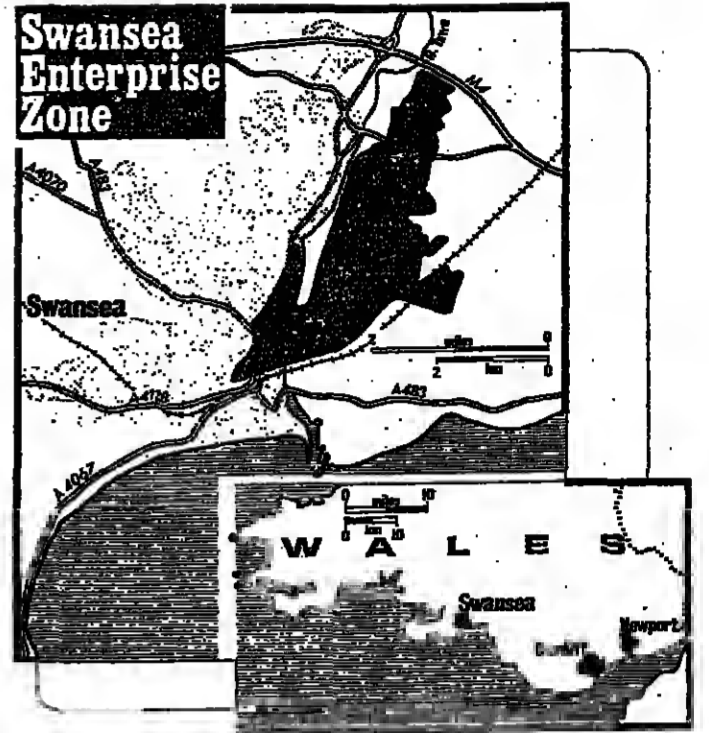
The city itself has a lot to gain from strengthening its role as the regional capital of south west Wales. Swansea's shopping facilities have been greatly improved over the past three years by the Quadrant Retail Centre and this month has seen the completion of the 140,000 sq ft St David's Square shopping precinct. This complements and adds nearly half as much space again to the Quadrant.

There are also a number of other local employment initiatives, such as a Thompson Organisation project, being carried out in conjunction with Neath District Council, and a West Glamorgan County Council-funded special unit to encourage workers' co-operatives.

Clearly, given a strong revival in national and international capital investment, the Swansea Bay region is better prepared than it has been to compete for a slice of the action.

It has the sites, the premises, the skilled labour force and the communications. The M4 motorway link is now finally complete in all sections, bringing London and Heathrow airport within three hours drive. At present, local initiatives are having to suffice. There is currently a good flow of outside inquiries from potential investors, but a better economic climate is required, it seems, to turn them into firm commitments.

Robin Reeves



Council sets the pace for enterprise zones

SWANSEA was the first local authority in the country to clear the administrative hurdles required to get its Enterprise Zone into business. And it continues to be a pacesetter for the Government's experiment in freeing industry and commerce from many traditional planning and fiscal restraints.

The Swansea Enterprise Park—as it has now been renamed—was activated by parliamentary order on June 11, last year. Since then, an average of two enterprises a week have established themselves within the 735 acre zone in the lower Swansea Valley.

In its first nine months, up to March 31 this year, a total of 33 companies had committed themselves to moving into the zone. Of these, 15 made the decision in the first quarter of this year, a period during which there was also a steady increase in the number of serious inquiries to a peak of 48 in March.

Swansea is fortunate. Its enterprise zone is not tucked away in an area with difficult access, as is the case in some other parts of the country. Nor has the area in which it lies failed to secure development or redevelopment via traditional incentives. Its situation in the lower Swansea Valley is at the geographical heart of the Swansea Bay conurbation.

The area's previous neglect stems from its history as the one-time centre of Britain's copper, lead and zinc smelting industries, which turned the valley into one of Europe's worst environmental blackspots.

Designation as an enterprise zone coincided with the first fruits of an ambitious land reclamation programme launched in the early 1970s. This has released ample land for industrial and commercial development in a location with excellent communications with the whole of south and west Wales.

It has also given the zone a range of new factory units ready for immediate occupation. These had been planned by both Swansea City Council and private developers and were under construction before the enterprise experiment was first announced.

For this reason, complaints from sections of Swansea's

business community that the zone is already distorting the local industrial and commercial property markets are difficult to prove.

Certainly, well over half of the 33 businesses were previously located in other parts of the Swansea Bay area. But Mr Roger Warren Evans, Swansea's director for trade and industry, says no company has moved simply to cash in on the zone's 10-year rates moratorium and other fiscal advantages. All have been prompted by other considerations, he says—usually the need to expand into more suitable premises.

Location

The zone's geographical position at the centre of the Swansea Bay region may well be as important an influence in tempting away commercial and industrial development from other potential local sites as its enterprise zone advantages.

The position was bound to attract good interest from the wholesale, retail and warehousing sectors. These account for nearly 40 per cent of the enterprise and half the total floor space allocated so far.

One of the few restrictions is that retail developments are subject to a ceiling of 45,000 sq ft. But this has not discouraged Tesco from purchasing a large site within the zone. It is also leading to some interesting joint wholesale-retail developments, a mix which local councils have generally frowned upon ever since planning laws were introduced.

Small-scale manufacturing businesses comprise nearly 40 per cent of the companies in the zone so far, but only just over 20 per cent of the floor space.

Up to March 31, an estimated total of 148 jobs had been established in the zone. Of these, 39 were newly created.

These however are early days. Only 13 of the 735 acres have so far been developed. Yet it is already clear that in Swansea at least the enterprise zone experiment is going well and in another year could be yielding even more interesting results.

Robin Reeves

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Swansea Bay City Opportunities

Expansion

The U.S.-owned 3M Group has embarked on a major expansion and has invested £11m to meet the booming demand for video cassettes from its Gorseinon factory - currently the only video tape manufacturing facility in the UK.

Gam Gears at Resolven is also investing to meet the requirements of a major new long-term contract for steering components, again won against Japanese competition.

For all these hopeful signs it is also clear, and gradually being taken on board by local politicians and industrial leaders, that traditional major industrial employers in the Swansea Bay region are not going to soak up current levels of unemployment.

In two years, the absolute number and percentage of jobless has more than doubled to over 33,000 or just over 16 per cent giving it virtually the same unemployment level in Wales as a whole and some 4 per cent above the British average.

That said, much is being done to tackle the problem.

The Welsh Development Agency has been particularly active with a crash programme of industrial estate development and advance factory building at sites right around Swansea Bay.

Microelectronics show reveals surprise potential

THE FIRST ever Swansea Bay microtechnology show, was mounted in January this year. The response, in terms of both the number of exhibitors and visitors, surprised even the most optimistic of the show's organisers. It vividly highlighted the fact that a small but lively microelectronics sector, has begun to spring up in the Swansea Bay area.

Until recently microelectronics in this part of the world meant only two things. One was University College, Swansea, which in 1973 established the first microprocessor teaching laboratory in the country. Two years ago UCS's electrical engineering department became an officially designated microprocessor centre offering consultancy and design services to industry under a Government-backed scheme.

The other was Silconix, a California-based semi-conductor manufacturer, which established its European production subsidiary in Swansea 12 years ago, and has been growing there ever since.

Silconix's Swansea plant makes field effect transistors, analogue, electronic switches and multiplexers and other integrated circuits for aerospace and military and civil telecommunications industries.

The Welsh plant accounts now for nearly half the group's world sales. Given an improved economic climate Silconix is planning to expand into silicon wafer manufacture in the Swansea Bay area.

These days there are, however, other things happening. Another hardware company,

Cirtch, has a unit on the Swansea Industrial Estate which specialises in contract assembly and design electronic equipment.

There is also a growing band of local software companies with good Welsh names like Croeso Computer Services and Tawedata. These companies are making a reputation for themselves offering an advisory and installation service.

Another Swansea-based software house, Redkite Software, is only two years old but is already making an international mark supplying high quality software packages for Digital's range of microcomputers.

Among a number of software packages for which Redkite is licensing international distribution rights is one which expands the memory capacity of an existing computer type by a factor of 16 without replacing existing equipment.

An even more recent arrival on the scene is Business Micro Systems which after looking at Bristol, Oxford and Cardiff, decided to make Swansea its base for serving the southern half of the UK.

The company, whose headquarters are in Harrogate, Yorkshire, specialises in the development of programmes for local authorities and integrated business systems for small and medium size concerns.

BMS claims to be the first to have developed a system to monitor the performance of local authority direct labour departments.

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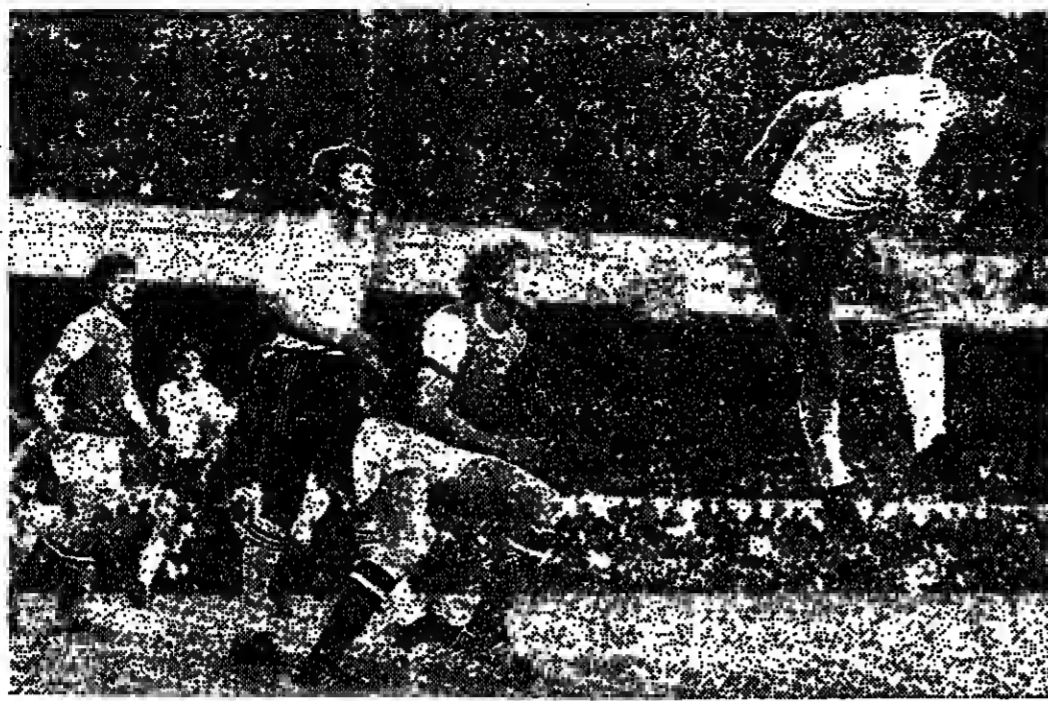
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SWANSEA BAY II

Tourist industry hopes to emulate success achieved by the region's sports teams

Soccer club joins the elite

By Gareth Jones



Swansea City player/manager John Toshack (third from right): labelled "manager of the century" by the late Bill Shankly

FOR THE past eight months British football fans have had to become used to a new name among the Liverpools and Manchester Uniteds at the head of the league championship table: Swansea City.

The club's success highlights a renaissance so complete that there have been suggestions that the swan which adorns the team's jerseys should be replaced by a phoenix.

Five years ago the club was near bankruptcy. It had been struggling in the fourth division for four seasons and the chances of it achieving first division status for the first time ever were not even considered.

The recovery began when club chairman Malcolm Struel enlisted the support of the city council to fend off the club's immediate creditors. But, in a football sense, it started in February 1978, when Struel entrusted his side to a man with no managerial experience whatsoever, Welsh international striker John Toshack.

Toshack's arrival inspired an almost Messianic fervour. The crowd for his first match as player-manager was 15,000—topping the average attendance by 8,000.

That spring Swansea were promoted to division three and the next year to division two. After a season to pause for breath, the Swans soared on, victory at Preston a year ago taking them into the first division for the first time in their 80-year history.

It was an achievement which prompted the late Bill Shankly, former boss at Liverpool, to describe Toshack as "the manager of the century."

Toshack's inspirational and tactical skills, backed by a far-sighted board of directors, meant that a city which had always exported talented footballers—the brothers Charles and Allchurch, Cliff Jones, Jack Kelsey et al—can now both hang on to its local products and attract others of the highest quality.

The club provided nine members of this year's Welsh team and the current staff also includes internationals from Yugoslavia, England and Scotland. Not surprisingly, attendances now average more than 20,000.

Progress on the field has been matched by that on the sidelines. Last year saw the opening of an impressive new grandstand, the first stage in a £1.8m scheme intended to turn the home Vetch Field into a top-class stadium.

In the programme marking the stand's official opening, West Glamorgan County Council leader John Allison described Swansea City as "the standard-bearer for south-west Wales" and spoke of "the status and commercial advantages that the club has conferred on Swansea over the years."

The fairy-tale rise of the city's soccer club should not blind us to the rest of Swansea's rich sporting tapestry. Just half a mile from the Vetch Field is St Helen's, with enough legends of its own. St Helen's was the venue for the first international rugby match in Wales, against England in December 1882, and the All Blacks and Springboks are among those who played there before international games were restricted to Cardiff in the mid-1950s.

As the home of Swansea RFC, one of the top half-dozen clubs in Britain, St Helen's still plays host to all the major touring teams and provides its shore of rugby folk lore. It was there, for example, that two Gowerston School pupils, Willie Davies and Haydn Tanner, inspired the club to victory over New Zealand in 1935.

Cricketing history has also been made at St Helen's. Gary Sobers hit Malcolm Nash for six sixes in one over there and Clive Lloyd hit 201 not out in 120 minutes, the fastest double-century in first-class cricket.

Swansea has a fine record in indoor sport, now focused about the well-appointed modern leisure centre managed by Commonwealth Games gold medalist Berwyn Price.

The city boasts two of Britain's current boxing champions, European and British titleholders at judo and karate and a string of top-flight gymnasts, swimmers, bowlers and tennis players.

The future could see similar success in athletics with the development of a 20,000-capacity stadium, already the site of the only all-weather track in west Wales. Swansea has every right to the title of Wales's sporting capital.

Recession forces closer look at tourism potential

THE RECESSION has encouraged a far closer look at the opportunities for expanding tourism in the Swansea Bay region.

There is no doubt that the tourist industry is capable of making a higher contribution towards employment. Some existing amenities and facilities need better marketing. Others require investment of both cash and expertise to fulfil their potential.

One unique part of the Swansea Bay region—the Gower Peninsula—already enjoys a national and international reputation in the world of tourism. It was Britain's first officially-designated "area of outstanding natural beauty" and its famous coves and sandy beaches can attract as many as 80,000 people a day.

The need is to spread the available traffic more evenly into the surrounding areas by developing and enhancing attractions in Swansea's hinterland and by extending the sea-side the traditional July-August holiday period.

Target

West Glamorgan County Council, which is responsible for most of the region, has set itself a target of doubling the number of tourists. It has made a special effort to identify particular sites in the region which offer profitable investment potential.

Among well-known local attractions built up in the past decade are the Dan yr Ogorf show caves in the Upper Swansea Valley, the Margam and Afan Argoed country parks and Swansea's leisure centre.

Plans are well advanced for a £6m theme park just outside Swansea and the City Council itself is within sight of completing a major scheme—redevelopment of the "Maritime Quarter."

The maritime project has skillfully exploited the tourist leisure potential offered by the city's disused south dock, which has been turned into a boating marina, and the associated historic districts, once Swansea's commercial area. A major hotel will be constructed alongside the marina.

Swansea Council is also pressing ahead with an ambitious £5m redevelopment of the city's Grand Theatre. When completed the theatre will be easily capable of handling London and Welsh National Opera productions.

There is scope for much more. West Glamorgan planners have pinpointed a range of sites suitable for hotels, golf courses, holiday villages, a motorway service centre and (in the Enterprise Zone), a motel, specialist museums, and, last but not least, a new tourist railway along the former route of the Rhondda and Swansea Bay Railway.

According to West Glamorgan's researchers, around 500,000 tourists stay in the county each year, half of them coming from south east England and a further 20 per cent from the Midlands. But, given that some 18m people live within four hours' drive, there is still room for further growth.

The area is particularly well-placed to take advantage of the short-break holiday and/or the long spring or autumn weekend. It can combine the peace and simplicity of the countryside with the amenities and sophistication of city life.

According to the Wales Tourist Board, Wales is already level pegging with southern England as the most popular location for short holiday breaks and the Swansea Bay region is developing into one of the more go-ahead tourist areas in Wales.

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COMPANY PROFILE: THYSSEN

Llanelli's warm welcome pays off

LLANELLI IS not a town where most people would expect to find the UK headquarters of one of the big names in German industry. But Thyssen GB has been firmly settled in this famous west Wales community since 1954.

In that year the company won a tender to sink a new mine to exploit the area's rich anthracite coal reserves for the National Coal Board. The 20 German engineers sent by the parent company received such a warm welcome from the local council and townspeople that they stayed in the town for three months.

Director until his retirement last year and still a main board member, determined that the headquarters would remain in Llanelli. The connection remains a close and happy one.

The German parent is Thyssen Shachtbau of Mulheim Ruhr, rather than Thyssen Steel, which is linked to Shachtbau through a holding company.

Thyssen GB's first Welsh pit, Cynbeidre, proved to be one of the most productive in the anthracite coalfield of west Wales. It was the start of a record of achievement in the British mining industry.

Mr Bornemann was Thyssen's first Welsh manager. He became involved in the UK mining ventures, including a number of Cornish developments. It was also responsible for the Selby Moors pithead sunk in the 1960s, which involved a shaft of 3,500 ft—then the deepest in Britain.

Sharp sinking remains very much Thyssen's speciality. A measure of the company's continued high standing in the field has been its retention as design consultants for both the Selby and Vale of Belvoir coal projects.

Dust Control

Within a few years of its arrival at Llanelli, Thyssen was encouraged to diversify, first of all into civil engineering and construction.

In Wales it is well known for public works projects such as sewerage schemes, roads, water supply projects, and in the Llanelli area, residential housing. It has joined one of the consortia bidding to build the channel tunnel.

Arising from its mining activities, the company also established a number of manufacturing units to supply its own requirements and those of the rest of the mining industry.

In 1964, for example, the company started to manufacture PVC equipment for the control of dust during blasting. More recently it has been manufacturing glass fibre reinforced cement under licence from Pilkington Bros and expanding into permanent form work, bridge decking and sewer linings.

Thyssen's engineering workshops at Llanelli were started initially to construct arches and steel supports for its tunnelling operations. From this base they have extended into general structural steelwork and, in more recent years, to the manufacture of complex tunnelling machines.

Mr Eberhard Bornemann, Thyssen GB's new managing director, arrived with the company's 1954 vanguard. He was scheduled to stay three months and ended up staying for his whole career.

From the moment he took over the reins of the company he has been wrestling with the effects of the recession. Each of Thyssen's diverse operations has been affected and last year it was forced to lay off over 1,000 of its near 3,000 employees.

Even mining has not been exempt. As a result of the NCB cutback in the use of outside contractors, half of Thyssen's traditional sub contract work in South Wales has been lost.

Mr Bornemann is quite clear in his own mind that the first step must be to make the most of the assets already in place. The alternative is bankruptcy.

He feels the worst is now over but stresses that the company is still only working at 80 per cent of its capacity.

Thyssen has, to a large extent, been forced back on its mining expertise during the recession. A decade ago mining and tunnelling accounted for little more than one third of Thyssen's activities. Now it makes up more than two thirds.

The company is seeking overseas mining opportunities. It is involved in developing a £7m potash rift mine in Thailand and constructing a link tunnel for a large hydro-electric scheme in Swaziland.

Mr Bornemann is determined the company should approach the overseas market cautiously. "We shall use these projects to prove our capacity to operate satisfactory at such distances," he says.

The company remains optimistic about the future domestic market.

It feels Britain's shortage of decent housing and outdated sewerage system point to needs which Thyssen is ready and able to help satisfy.

R.R.

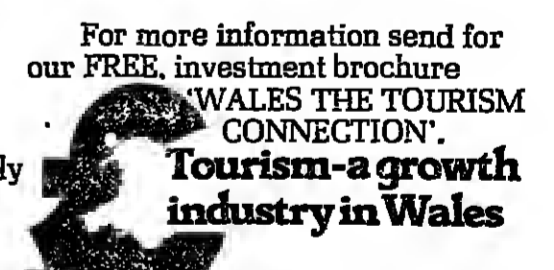
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Why wanderlust is waning

Arnold Kransdorff and Elgin Schroeder compare the reluctance of employees in the U.S., UK and West Germany to be relocated

A DECADE AGO, when a company offered a key employee the opportunity of a transfer to a new location he usually jumped at it. The move usually meant promotion and more money—and was a sure sign of even better things to come.

In those days it was also not that difficult to make a move. House prices were relatively low, mortgage interest rates were less than 9 per cent a year and buoyant demand for houses meant that "For Sale" boards did not have to stay up for very long.

Today the picture is very different. House prices have rocketed, interest rates have until recently topped 15 per cent, and demand for houses has rarely been better. In addition, changes in social attitudes and the fact that more wives are working has produced a noticeable reluctance on the part of employees to move—even if their companies demand it.

These shifts in economic conditions and social attitudes have meant significant changes in corporate relocation policies. In many cases companies must now offer substantial incentives to get their employees to move.

Among these are usually reimbursement for the costs of selling a house and buying another, sometimes including payment of the interest on bridging loans. Many companies also pay what they call a "disturbance allowance" to help employees buy new carpets and curtains, school uniforms for their children and meet such costs as installing cookers and TV sets; this allowance often amounts to a flat 10-15 per cent of salary.

Besides this some employees pay the costs of travel between old and new locations during a settling down period, as well as the cost of hotel accommodation before moving into a new house.

But such considerations are not widespread in the UK, where compensation packages for relocation employees are not particularly generous, at least in comparison with the job mobility-conscious U.S.

In the U.S. sophisticated relocation policies are generally the preserve of the larger companies. Some, like IBM, ICI and Unilever, have their own in-house departments to deal with

employee relocation while others such as Watney Mann, Associated Dairies and Turner and Newall use outside specialist consultancies. The two largest are PHH Homequity Relocation and Merrill Lynch Relocation Management.

When most UK companies transfer an employee, they restrict themselves to paying removal costs and—grudgingly—offer bridging finance, leaving the individual to arrange the sale of his house.

Not so in the U.S., where companies often go to the extent of providing reception committees to help relocated employees settle into their new environment. Many U.S. companies also give special payments to compensate for a move from a low cost housing area to a high cost one, as well as cost of living allowances.

Nearly all major U.S. companies provide relocated employees with some form of assistance in disposing of their former living quarters. A majority—around 56 per cent—employ an outside relocation firm or bank which offers to buy the employee's home and some—about 13 per cent—offer to purchase the employee's home themselves.

Only a quarter of companies now have a policy where employees arrange for the sale of their own homes and are reimbursed for some or all of their expenses.

These findings emerge from the latest study* of employee relocation policies among more than 600 major corporations in the U.S. The survey has been conducted by Merrill Lynch Relocation Management and is due to be published later this month.

The study notes that the percentage of companies using a relocation firm or bank, or purchasing the transferred employee's home has increased significantly in recent years.

Among the companies surveyed—selected from Fortune's top 1,000 industrial and 50 non-industrial companies—the average number of relocated employees increased slightly in 1981, which suggests a reversal in the trend over the past two years.

Two industries reported a significant increase in transfers—the mining industry (up by

58 per cent) and business machines (ahead by 27 per cent).

According to the survey fewer transferred employees (57 per cent) are now home owners. The authors suggest that this is because younger employees are now finding home ownership too expensive.

U.S. companies also have liberal policies towards non-homeowners. The survey found that nearly all companies reimburse renters when they are moved.

For example many met the cost of terminating a lease early. Others reimbursed search fees for new premises and the differential in rents in more expensive areas.

Looking ahead, about half of the companies surveyed expected to transfer the same number of people in 1982 as they did in 1981. Slightly more—36 per cent—said they expected to move less and 14 per cent expected to move more.

* Employee relocation policies among major U.S. corporations, 1982, available from Merrill Lynch Relocation Management, 4 Corporate Park Drive, White Plains, NY 10604, U.S.A. Price \$10 for summary and \$25 for full report.

between 4,000 and 5,000—the study shows that employees of big concerns shun working abroad even more than those of small or medium-sized businesses.

Managerial personnel of big concerns are the least willing to try their luck in a foreign country. While engineers and technicians usually go abroad for a precise period of time and on coming back are not faced with hierarchical worries, managers fear that during their foreign stay others may advance their own careers—possibly at the "exile's" expense.

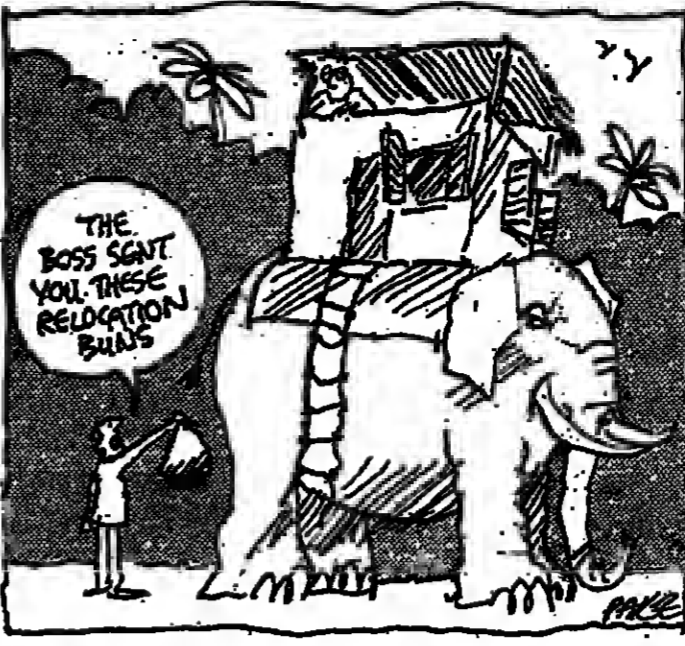
Wolfgang Neumeier, of Robert Bosch, the Stuttgart electrical concern, adds a more fundamental observation. "I am under the impression that it is no easier to post somebody from, say, Stuttgart to Hildesheim in Lower Saxony than from Stuttgart to Sao Paulo."

Neumeier found that when advertisements for openings at Bosch specified that junior executives were expected to go abroad for the company for a time, it had a 30 per cent drop in applications. It did not even help, he explains, when applicants were told that their long-term career prospects with the company would be better if they gathered experience abroad.

Nor is this reaction reserved for married managers. Even the inclination of young single people.

It blames this yearning for security on the part of young managers not only on a growing feeling in the Federal Republic that one's very existence, let alone one's career, is becoming increasingly less calculable. The federation also attributes it to a lack of flexibility and intellectual curiosity and a decline in open-mindedness in many people—a phenomena which are also reflected in West German students' growing reluctance to study for one or more terms abroad.

Pressed for reasons for their resistance to foreign postings, 49 per cent of managers cited "family affairs." Neumeier confirms that the family plays a great role in the decision whether or not to accept a job offer abroad, not only in respect of children's education but also



Blowing the whistle on fleet car costs

THERE ARE 2.8m company fleet cars on Britain's roads and they are costing their owners millions of pounds more than is necessary because of sloppy management, according to PHH Services, of Swindon, the UK subsidiary of an American group that claims to be the world's largest vehicle leasing company.

For example, an analysis of the recent repair costs of fleets for which it has just taken over the management showed that many garages overcharge when bills are not scrutinised by experts.

One PHH client had previously been overcharged on servicing and repairs by up to £20,000 a year. Another had been overcharged by an average of £80 each on 10 cars a month.

Companies which do their own servicing and repairs do not escape, according to PHH. It found some clients' own garages were overcharging by 50 to 100 per cent for labour.

Obviously it is tempting for garage managers to absorb under-used labour costs by padding fleet car maintenance bills. In one fleet extra costs from this practice totalled £50,000 a year.

Whether or not the fleet manager has been consenting to the overcharging it quickly disappears when a garage—either internal or external—realises that all charges are carefully looked at by experts.

PHH, which manages over 18,000 vehicles in Britain and therefore has a wide base for comparison, has also established to its own satisfaction that to hang on to a car too long—a temptation for companies when times are bad and cash flow low—really does cost a company money.

One company which extended a fleet's life by two years in-

creased its repair and service bill by 40 per cent.

Missed services cost money too. PHH reckons that maintenance costs more than double and the likelihood of engine failure trebles when vehicles miss one or more services.

Some people go too far in the other direction, however. In one fleet it was found that five salesmen and three servicemen were off the road for one day every week for car "adjustments." Prompt action made an impact on revenue and pinpointed management weaknesses," says PHH.

And what about buying the cars in the first place? Function as well as position in the hierarchy should be considered when choosing car types, argues PHH.

The generally-held principle is that the more senior people in a company should have the larger cars. However, a salesman who carries heavy loads often needs a larger car than his manager. When the manager's ego gets in the way of common sense it can lead to the dangerous overloading of small cars and, inevitably, increased maintenance costs.

Another area where money can be saved when buying new cars is on those "extras" which are so profitable for the vehicle manufacturers.

On an average purchase of 100 vehicles a year, PHH says it can save more than £5,000 by keeping the cost of "extras" to a minimum.

On the other hand, PHH maintains that it is not worth skimping when it comes to buying a vehicle intended for a special job. One new client had spent £4,200 on modifications after buying vehicles with the wrong specifications.

Kenneth Gooding

A lack of intellectual curiosity

"IT IS obvious that a strongly export-oriented economy needs people who are capable of pursuing the interests of individual enterprises in foreign countries and foreign markets. But for a variety of reasons West German companies seem to find it hard to win qualified aspirants."

This warning is given in a study by the Institute for the German Economy, in Cologne, into the question of whether Germans are really becoming increasingly loath to work abroad.

Based on a survey of 626 West German enterprises—primarily industrial companies with an average workforce of

Business courses

Water Management for Packaged Boiler Systems, High Wycombe, June 21-22. Fee: £136 (plus VAT). Details from School of Water Sciences, Lane End, High Wycombe, HP14 3JH.

The Usage of Business in the Media, London, June 16. Fee: £20 (plus VAT) members, £30 (plus VAT) non-members of the Corporate Responsibility Centre. Details from Corporate

Responsibility Centre, 359 The Strand, London WC2R 0ES.

Quality Control and Robotics, Tokyo, May 30-June 8. Fee: \$3,750. Details from Merton Associates (Consultants), Merton House, 70, Grafton Way, London W1P 5LN.

Physical Distribution Management, Brussels, June 21-25. Fee: BFR 42,000 members, BFR 46,000 non-members of the International Management Association. Details from Management Centre Europe, avenue des Arts 4, B-1040 Brussels, Belgium.

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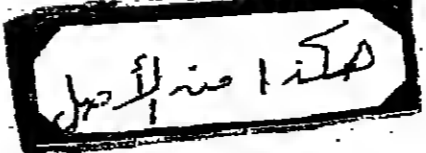
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THE ARTS

Sadler's Wells

Coppélia

by CLEMENT CRISP

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Wigmore Hall

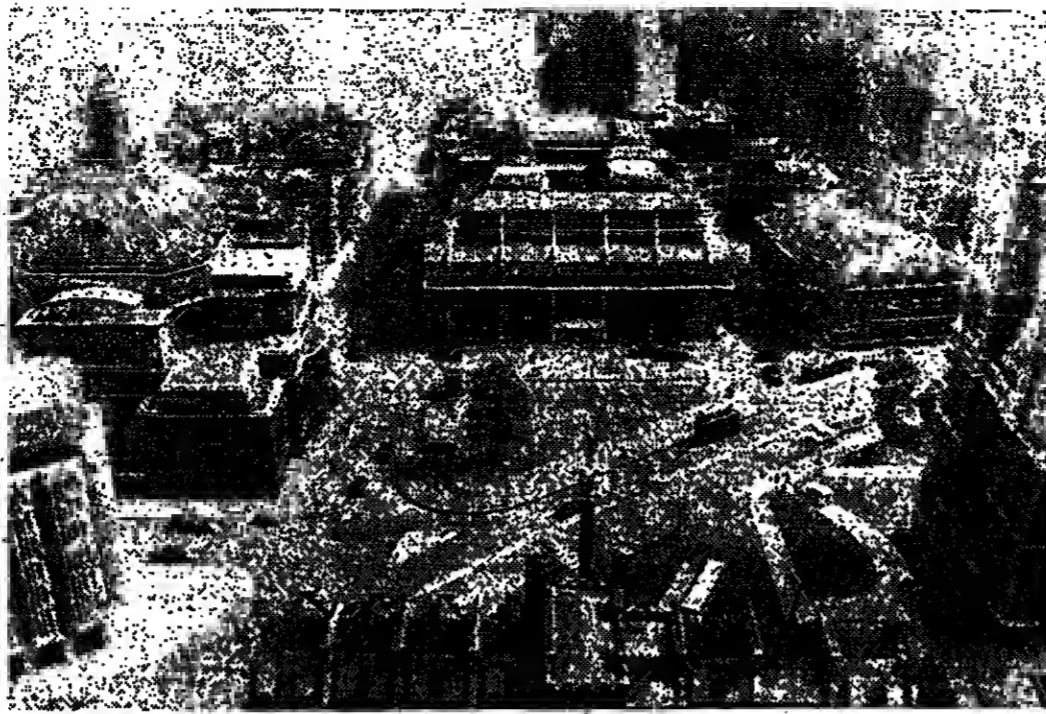
Gabrieli Quartet

by DOMINIC GILL

Anyone who had left at the interval of the Gabrieli String Quartet's recital on Saturday...

Awards for young photographers

Bausch and Lomb Soflens division, manufacturers of contact lenses, is sponsoring the Bausch and Lomb 1982 Young Professional Photographers...



Model by Sir Philip Powell of the International Conference Centre for the Government to be built on the Broad Sanctuary site, Westminster.

Architecture

Academies and competitions

by COLIN AMERY

It has been quite a week in London for the art of architecture. The opening of the Royal Academy Summer Exhibition is no longer an event to cause seething excitement...

Leeds Playhouse

A Midsummer Night's Dream

by B. A. YOUNG

Oberon, Titania, Puck, and all the fairies are black. And why not? They must be readily distinguished from the mortals...

Young Vic

Romeo and Juliet

by MICHAEL COVENEY

The trouble with unsatisfactory productions of Romeo and Juliet is that the two hour traffic of our stage gets stuck in a jam...

Boulevard

Clap Trap

by MICHAEL COVENEY

The main attraction in the Raymond Revuebar is still the Festival of Erotica. The payoff, I suppose, in the little Boulevard under the same roof...

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PUZZLE No. 4873

ACROSS 1 Means of pushing new issue (12) 10 A jolly group displayed on the sleeve (7) 19 Head of bull needs antiseptic agent - to prevent this? (7) 20 Tend to see runs scrambled by England's opener (5) 21 Ignoramus endlessly producing cooking herb (8) 22 Oxon? Bad influence on Little Emily! (10) 23 Land-mass of Burma-Siam interior and well beyond (4) 24 Regretted sounding coars (4) 25 Overtures from a Co., perhaps, breaking up (10) 26 Lecturer in religious matters? (8) 27 Game fish, bit of a hard-bitten character (5) 28 Warning formerly plenty... (7) 29 ... lot more quivering on the staff (7) 30 That is a lot for a new house! (8-4) DOWN 2 Immemorial borne for moans, according to Tennyson (3-4) 3 A RU team's members are such enthusiasts (8) 4 Invites offers (4)

Grid for crossword puzzle with numbers 1-30.

The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY

Monday May 17 1982

Where Britain stands

AT THIS delicate stage in the Falklands crisis it is more important than ever that the British Government should be totally clear and consistent in stating its objectives.

Ingredients

The likely terms which might be acceptable, as they have emerged over the past few weeks, contain three ingredients: first, the departure of Argentine troops from the islands, accompanied by the withdrawal of the British task force.

Precision

Converting these points into a written agreement will be difficult, but not impossible, as long as there is a genuine will on both sides to seek a peaceful settlement.

The Canadian conundrum

THE COLLAPSE of the gigantic Alсандs project to win oil from the oil sands of Alberta is more than a severe setback to the Canadian Government's contentions.

Speculation that a change of course may be in the air, has already taken its toll of the exchange rate. The market has been quick to recognise that Canada's chronic current account deficit does not permit experiments with interest rates.

Problems That strategy is not invalidated by the indefinite postponement of Alсандs itself. But the problems that caused all but one of the Alсандs partners to pull out of the project apply to many of the other ventures upon which the Government has pinned its hopes.

Stability Nobody knows how long that interim period will last. A world economic revival, not to mention possible political upsets in the Middle East, would quickly transform the picture.

Stability Nobody knows how long that interim period will last. A world economic revival, not to mention possible political upsets in the Middle East, would quickly transform the picture.

the talks do not drag on any longer than necessary.

It is hard to see how the British could move any further in any substantial sense to induce the Argentines to be more flexible.

Readiness The Government also became increasingly aware of the need to keep the bulk of world opinion on its side.

Landslide The left in the unions—comprising members of the Militant Tendency, the Communist Party, the Socialist Workers' Party, the International Marxist Group as well as those on the left of the Labour Party—scored heavily in three key areas.

Men & Matters The event of industrial disruption elsewhere making normal working impossible.

Banker's call to arms While the distance between Frankfurt and Bonn can be negotiated by means of a speedy and very pleasant train journey along the Rhine.

Ambitious In a Chelsea street at the weekend a window was open to let in the breezes of a lovely May day and inside a young man was pounding a typewriter.

Without tears The Stock Exchange Rowing Club snatched a pyrrhic victory out of a well-deserved defeat.

THE GOVERNMENT soundly defeated Britain's civil service unions in the unprecedented five months of strikes last year over pay. But the seeds of bitterness sown by that defeat were reaped last year in a series of sweeping left-wing successes in the unions which pose a new threat to settled industrial relations in the civil service.

The financial bill for the strike is beginning to come in. At the time the Treasury did its best to underplay the strike's effects on revenue collection, but Treasury officials now acknowledge that the unions' figures on the strike were in fact much more accurate than their own.

The Government has finally admitted that to hold down civil servants to only an extra half per cent on top of a much earlier offer of 7 per cent last year cost it some £500m in interest payments.

On all these issues the Right was in disarray. The gains won by the Left pose a threat to future relations with the Government.

The election is a triumph for the Militant Tendency not just in the civil service unions but in the whole British trade union movement.

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Kevin Roddy being congratulated on his election as president of the Civil and Public Services Association last week

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managed to get round this. For example in the union's largest branch, at the Department of Health and Social Security's computer centre in Newcastle upon Tyne, where the CPUSA has about 8,000 members the Left organised and got the votes at about 140 separate office balloting meetings—a feat of organisation which the CPUSA Right could never dream of matching.

Though the CPUSA victories for the Left were more public, those in the IRSF were perhaps more significant because of the union's traditional political neutrality.

The Left dominated the conference using the card vote of the larger branches in a manner unprecedented for the IRSF.

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who felt the unions had created in the committees a "Frankenstein's monster." The Society of Civil and Public Servants (SCPS), represents about 100,000 odd grade staff including many key computer operators.

The Left has held sway in the SCPS for a considerable time, led by two uncompromising brothers at the core of the union's organisation—Campbell and Leslie Christie, as deputy and assistant general secretary respectively. However, the

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First Division Association (FDA). Represents about 8,000 senior grade civil servants. This union has no political alignment but even its members, who range up as far as Whitehall Permanent Secretaries, approved the union's support for the TUC's campaign against the Government's Employment Bill—which FDA members helped to draft.

The Left is small in this union, which is dominated by members working in the Ministry of Defence, who tend to be politically moderate. However, at the union's conference, which opens today in Bournemouth, motions down for discussion include such ardent left-wing causes as the five yearly election of all full time officials, which the Left has already won in the CPUSA, and which could well be won in the IRSF next year.

Affiliation In general terms, the unions are about to set up a new, centrally controlled fighting fund for industrial action which will have an initial balance of about £300,000 but which will be boosted by regular payments every six months from all the unions.

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Advertisement for Neopost Electronic Postal Scales. Includes headline "Quick-what's the postage?", image of the Neopost EPS 200 scale, and text describing its features and benefits for postal services.

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FINANCIAL TIMES SURVEY

Monday May 17, 1982

TURKEY

Uneasy ride on the tiger's back

By David Tonge

BY THEIR own timetable, Turkey's generals are almost midway through their term in office. They must have expected that by now the going would have started becoming easier. They have achieved most of their short-term objectives.

Anarchy has been crushed. The authority of the state has been re-established. The economy has turned round and growth has resumed; this year GNP should increase 4½ per cent in real terms.

In the provinces, the crowds turn out to cheer General Kenan Evren, the Head of State. In the cities many praise the peace the junta has imposed. Yet the regime's mood is somewhat embattled and embittered, and often defensive.

The reasons are simple. Generals are practical men. They are accustomed to setting targets, giving orders, and seeing results. But the problems the men whose tanks seized power in September 1980 now face are not susceptible to simple solutions. Instead, it is a measure of the generals' ambitions that what they still wish to do is proving so difficult.

General Evren and his fellow commanders set out not merely to bring peace but to ensure that this was the last time the army intervened; it had done so previously in 1960 and 1971.

Their belief was that the country had strayed from straight and narrow paths of Atatürk, founder of the modern Turkish state. Their proposed remedy was to repair the pedestal on which he stands, inculcating afresh his values to an errant people, and giving

The take-home pay of the influential urban middle class of senior civil servants and salaried professionals has also plummeted, while these groups were the worst hit by the bankruptcy this winter of money-lenders to whom many had given their savings to supplement their income.

Part of the generals' dilemma is that increasingly they see that many such issues cannot be solved in the two years remaining until they are committed to holding elections. Many of them accept that a substantial land reform is necessary to help head off the unrest seen in some provinces before their takeover. But a Bill to introduce land reform has just had to be withdrawn because of opposition in bodies such as the Constituent Assembly they selected. Equally, controlling population growth is crucial to prevent a further swelling of the unemployed. Here, too, pace has been slow.

Turning to the economic front, they would like to improve the efficiency of the state. And what they have done is striking. Public finances have been largely brought under control.

Restructuring of the country's \$15.5bn debt has been completed, and the country has again been able to nibble at the Euromarkets. The doors have been largely opened to foreign

investment. Incentives are now provided to exporters, and some of the procedures have been simplified.

Yet much remains to be done. Only halting steps have been taken to increase the efficiency of the country's State Economic Enterprises, the large bodies which account for over two-fifths of manufacturing capacity. The swaddling clothes protecting Turkish industry remain almost as tight as ever. And it still takes a Cabinet decision—usually requiring the signature of every minister—to settle standards for, say, spark-plugs and industrial boots or to decide whether the Turkish Ear, Nose and Throat Association can co-operate with its Mexican counterpart.

Then there is perhaps the biggest timebomb of all—unemployment now running at around 15 per cent. True Turkey has achieved a considerable turn round in its balance of payments and now expects to cease needing foreign aid in the next couple of years. But forecasts by the Organisation for Economic Co-operation and Development indicate that it will have to grow at annual average rates exceeding 6 per cent if unemployment is to be reduced.

If this is one problem which will outlive today's generals, a second is that of how tomorrow's political world will function. The generals' plans

are clear. A Constituent Assembly chosen by them is now drawing up a new constitution which, vetted by them, will be presented to the Turks in a plebiscite. New electoral and party laws are to be enacted. They have promised elections will be held at latest by spring 1984.

Who will implement this constitution is less clear. In private some generals suggest that the people will naturally prefer those who have run the country since 1980 than those who ran it into the ground beforehand.

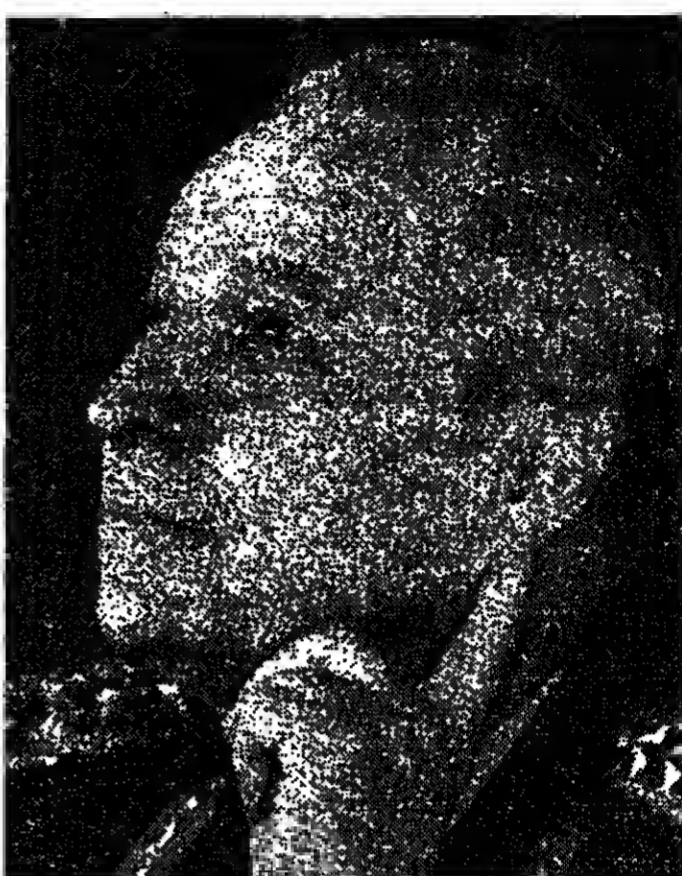
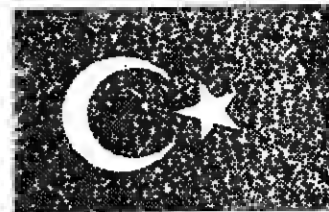
They would obviously like to ensure that, in contrast to what happened after the 1980 coup, there will be no return of the politicians they ousted. Indeed, former Prime Ministers Süleyman Demirel and Bulent Ecevit who is now in prison, are among the politicians they say will be hanged from the first new parliament. But issuing such a ban is easier than enforcing it.

Like many other officers who have seized power, they seem increasingly aware how hard it is to get off the tiger's back. Further, they appear to realise that, however hard they seek to crush militant unionism, the fall in workers' living standards is going to lead to efforts to reverse the situation once civilian rule is restored.

Such issues create a dilemma at home, and problems abroad. The treatment of politicians and unionists; the extent of torture and the seemingly lackadaisical approach to punishing officers involved in the death of approximately 80 prisoners so far; the continuing use of the death penalty; the generals' growing tendency to crack down on the centre, non-violent left as shown in its recent arrest of the Peace Association; the prosecution and de facto censorship of newspapers—all these have caused the junta some awkwardness with its West European allies.

So far this has been most marked in bodies such as the Parliamentary Assembly of the

"Peace at home, peace abroad" was the motto of Atatürk, founder of modern Turkey. His heirs, the generals who seized power 20 months ago, have restored calm to Nato's flank. Economic growth has resumed. But there are still difficulties ahead.



General Kenan Evren, Head of State: hoping to find a new mould for politics

Council of Europe—which only irritate Ankara. Indeed its reaction has markedly avoided threats of retaliation. Western governments have been more restrained in their public comments and their Turkish generals accept their position south of the Soviet Union means they have to act with particular circumspection.

True, their relations with the Middle East are flourishing. True too, that in public the U.S. has stood staunchly beside Ankara. But here, too, there are limitations, both in how much aid the U.S. Congress will provide and how far Turkey feels able to risk its Moslem links by acting, as it did in the 1950s, as an outpost for the West.

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Editorial production: Arthur Dawson

Design: Philip Hunt

In this survey, names have been given largely as they are written in Turkish. However, it has not been possible to include the cedillas under some letters "ç" and "ş". These cause the letters to sound as "ch" and "sh". A normal Turkish "c" is pronounced like the British "j".

BASIC STATISTICS	
Area: 781,000 sq km	Total disbursed foreign debt (end-1981): \$15.5bn
Population (1981): 45,747,000	Foreign exchange reserves (January 1982): \$1.26bn
Turkish lire US\$	1980 \$2.66bn
GNP (1981): 6,623 bn 60.1m	1981 \$2.29bn
Per capita: 144,745 1,313	Current account deficit: -36.58 per cent
Trade 1981 (US\$bn):	Inflation 1981 (annual average): 36.58 per cent
Total exports 4.7	Currency: 1 TL = 268.41 US\$ = 147.95
Total imports 9.1	
Industrial exports 2.2	
Agricultural exports 2.2	

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- During 1981, Turkish exports of industrial products rose by:
 - a 10%
 - b 55%
 - c 118%
- In Istanbul's Covered Market there are:
 - a 4,400 shops?
 - b 800 shops?
 - c 300 shops?
- Turkish contractors are currently working on projects in Libya, Kuwait, Jordan, Saudi Arabia and Iraq worth a total of:
 - a \$ 77 million?
 - b \$ 600 million?
 - c \$ 12 billion?
- If you ask for "Bir şişe Kavaklıdere" in an Izmir restaurant, you will get:
 - a Grilled lamb with fresh herbs?
 - b A bottle of one of Turkey's finest wines?
 - c A table facing the sea?
- In 1981, what proportion of Turkey's exports went to EEC countries:
 - a 82%?
 - b 16%?
 - c 31.9%?
- In April you can spend the morning skiing in the Taurus mountains, and the afternoon:
 - a Swimming in the Mediterranean.
 - b Watching the Bursa Sword Dance.
 - c Sailing on the Black Sea.

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TURKEY II

FOREIGN POLICY



Modernisation of defence a priority

Ankara's importance to the West has been underlined by Poland and Afghanistan. Yet, as these two pages show, the country has trouble with its allies—as well as with its potential enemies. The Iran-Iraq war casts a slight shadow over developing links with the Middle East.

The vista of Turkish-made ordnance in front of the military museum in Istanbul embodies a tradition of five centuries but Turkish manufacture can only meet needs for warship hulls, mortars, and light arms and ammunition. Last month the U.S.-Turkish high-level joint defence group was stating the obvious when it was announced in Ankara that the modernisation of the Turkish armed forces was a "priority objective."

There are particular deficiencies in armour, anti-tank weaponry, aircraft of every sort, and heavy artillery. There appears to be no equipment to meet an attack with non-conventional weapons. Second, all but around 80,000 men in the services are conscripts usually serving 20 months, although a Turkish worker overseas can buy a reduction to a couple of months with hard currency. The result is that an immense proportion of the military's resources is devoted to training, some of it rudimentary indeed.

frightening possibility is that Turkey will feel obliged to close the straits—as the Convention permits—at a time of war and this could force the Soviet Union to act in these conditions. It is generally accepted that Turkey would not be able to hold back even conventional forces for more than a few weeks, although eastern Turkey might later provide ideal conditions for mischief on the Afghan pattern.

There are particular deficiencies in armour, anti-tank weaponry, aircraft of every sort, and heavy artillery. There appears to be no equipment to meet an attack with non-conventional weapons. Second, all but around 80,000 men in the services are conscripts usually serving 20 months, although a Turkish worker overseas can buy a reduction to a couple of months with hard currency. The result is that an immense proportion of the military's resources is devoted to training, some of it rudimentary indeed.

Much of the time of the U.S.-Turkish group, which was set up last December, is taken up with Turkey's request for 293 new combat aircraft, for its two tactical air forces—to be manufactured in the country. British and French interest in the project has quite evaporated now it appears that the foreign partner will have to put up at least 95 per cent of the cost.

Any visitor to a place such as the Kurdish town of Siverek, in south-east Turkey, where MPs almost outnumber residents, will note that the armed officers have a crucial function in keeping the peace at home in addition to the gendarme, itself an important arm of some 125,000 men.

Both U.S. and West German officials agree that these programmes will only help Turkey stand still and the West Germans are somewhat anxious that the whole pattern of German aid could be disrupted by the Bundestag's attitude to the military government's handling of foreign politicians and trades unionists.

At present it is safe to say that the Turkish armed services are flattered, see some advantage (in terms of equipment) in leaving the question open, but do not wish to damage economic relations with the Arab Gulf states whose attitude to the RDF is equivocal in the extreme.

Since the army also sees itself as the prime instrument for inculcating Kemalist notions, the Turkish language, reading and writing, the rudiments of family planning and the outside world to Lawrence's villagers, then Turkey's Nato partners cannot expect a real improvement on the present boded job.

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James Buchan

Does all this amount to different in the Nato context? One

T. E. LAWRENCE'S famous encomium on the Turkish soldiers he occasionally tried to kill, tough men hardened by life in Anatolian villages and easy to discipline, is held to be as true in 1982 as it was in 1916.

Any discussion of the defence of Turkey should begin with the quality of its private soldiers, even though their most recent major action, in Cyprus in 1974, showed no spectacular brilliance and they are just as likely nowadays to be conscripted from the wretched slums of Ankara as the haggard villages of Anatolia.

The Turkish armed forces are the largest in Europe after the Soviet Union and amount to the best part of 600,000 men, including land forces of more than 470,000. Turkey has been a member of Nato since 1952 and shows no sign of real dissatisfaction with its exposed position on the alliance's south-eastern flank.

The country enjoys a strong military tradition and the armed forces are a respected force in society despite, and partly owing to, their tendency to take over the Government of the country every 10 years or so. With defence spending now running at about 20 per cent of national Government expenditure, the armed services cannot justifiably complain at their share of so albeit meagre cake.

Their chief disabilities are two. First, the bulk of the equipment in service is of Korean War vintage. The partial U.S. arms embargo from 1975-78, imposed in response to the Cyprus action, and the economic crisis of the late 1970s hindered attempts to re-equip.

Suspicion

Whether these are severe disabilities depends on what the Turkish armed forces are held to be for. Given the deep-seated mutual suspicion between Turkey and the Soviet Union, the Nato mission is easily stated. It is to confront Soviet aggression to eastern Turkey, to withstand Warsaw Pact action through Bulgaria and into eastern Thrace, and to guard the Mediterranean approaches from the Black Sea.

The Second Army is based in the south-east—and the third in eastern Turkey, where the soldiers seem content to serve in conditions and with equipment that would stretch another European army. The army of the Aegean, lastly named as it is, has two full strength brigades but is largely devoted to

oil out of Iraq.

Ambivalent attitude to Arabs

TURKEY'S relations with the Arab world and Iran have been growing apace for some years. Nevertheless, at heart they remain ambivalent. In recent times, economic benefits have undoubtedly been a main reason for closer ties, and Turkey has done exceedingly well out of these. There is a growing impression of organisation in the area, fitting in with the implementation of national economic policies.

But politically, although there has been a marked shift towards Arab views on the Middle East, there is uncertainty. Earlier this year in Bursa, General Kenan Evren, inadvertently drew attention to the underlying dichotomy, saying: "Turkey is at once a European and Middle East country."

East and North Africa overtook the EEC as Turkey's main trading partner.

Mr Kocman in April maintained that this area was taking half of Turkey's exports, and Mr Arık, who put Iran and Iraq's imports at \$430m and \$540m respectively, hopes that each market will be worth \$1bn in 1983.

But politically, although there has been a marked shift towards Arab views on the Middle East, there is uncertainty. Earlier this year in Bursa, General Kenan Evren, inadvertently drew attention to the underlying dichotomy, saying: "Turkey is at once a European and Middle East country."

Arab banking resources are being tapped. Last August, for the first time, Turkey raised a syndicated loan of \$100m for export pre-financing from a group of Arab banks led by the Libyan Arab Bank. The Islamic Development Bank has been providing loans since March 1980. Arab investment is actively sought.

More importantly, Turkey has been probing further afield. This applies particularly to the Gulf, where trade, Saudi Arabia aside, has risen from \$55m in 1980 to \$1.5bn. General Evren visited Kuwait last March, and its ruler, in the previous September, was the first Gulf head of state to visit Turkey. Contacts have been made with Algeria, and last month Tunisia held a special week in Ankara.

These economic links may survive because of the requirements of both sides, but politically it would be an exaggeration to go along with the poet Mehmet Akif, who in 1913 wrote "the Turk cannot live without the Arab. Who says he can is mad. For the Arab, the Turk is his right eye and his right hand."

Perhaps the most sustainable aspect of Turkey's relations with the Arab world and Iran is trade. Armed with a more outward looking policy, its exporters should be able to offset the cost of oil imports with agricultural and industrial products. In 1982, the Middle

Anthony McDermott

Then in April Mr İtler Turkmen, the Foreign Minister, prompted by Israeli actions in the Gaza Strip and West Bank and the recent shooting incident at the Dome of the Rock in Jerusalem talked officially of the fact that "the Middle East problem can only be solved with the restoration of all the inalienable rights of the Palestinian people, including their rights to establish their own state in their homeland." But Turkey abstained from vetoing Israel's virtual annexation of the Golan Heights—Syrian territory occupied by Israel in 1967.

Politics over the years may have been confused—and still are—but lately the economic imperatives have become dominant.

Today, Turkey is the first member of Nato to have what amounts to diplomatic relations—since 1979—with the PLO. On the other side of the coin, in spite of being one of the first countries to recognise Israel, relations have been downgraded.

On the Israel-Egypt agreement, Turkey has been cautious, welcoming them on the one hand, to the extent that Jordan might join in, but also supporting the EEC Venice declaration, which is outspoken

Confused

To some extent, the army's coming to power in September 1980 and its quashing of civil strife meant that it had more concern for domestic rather than foreign issues, even those affecting immediate neighbours. However, mainly under the pressure of economic interests, Turkey's Middle East policy has picked up and broadly maintained its aim of avoiding being drawn into taking sides in Arab disputes. Indeed, in Jeddah, Saudi Arabia, at an Islamic summit, attended for the first time by Turkey at prime ministerial level, Mr Bulend Ulusu was asked to participate in a peace-seeking mediating team—unsuccessful as it turned out—in the war between Iran and Iraq.

The 1950s and 1960s saw perhaps the period of Turkey's greatest alienation from the Arabs.

Partly under the changing nature of relations with the United States and Nato, Turkish attitudes towards the Arabs began to change in the mid-1980s. The 1987 Arab-Israeli war gradually induced new attitudes towards Israel and awareness of the plight of the Palestinians.

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Above all it is business which has been booming. Part of this stems from Turkey being unable to compete within the EEC, either directly or because of tariff barriers. Exports to the Middle East are dramatically up, and some aid is coming in—Saudi Arabia, for example, has provided \$400m in untried project loans since 1980. Transit traffic has become a useful contributor to balance of payments earnings. Since Syria closed its borders to any goods for Iraq, Turkey has become

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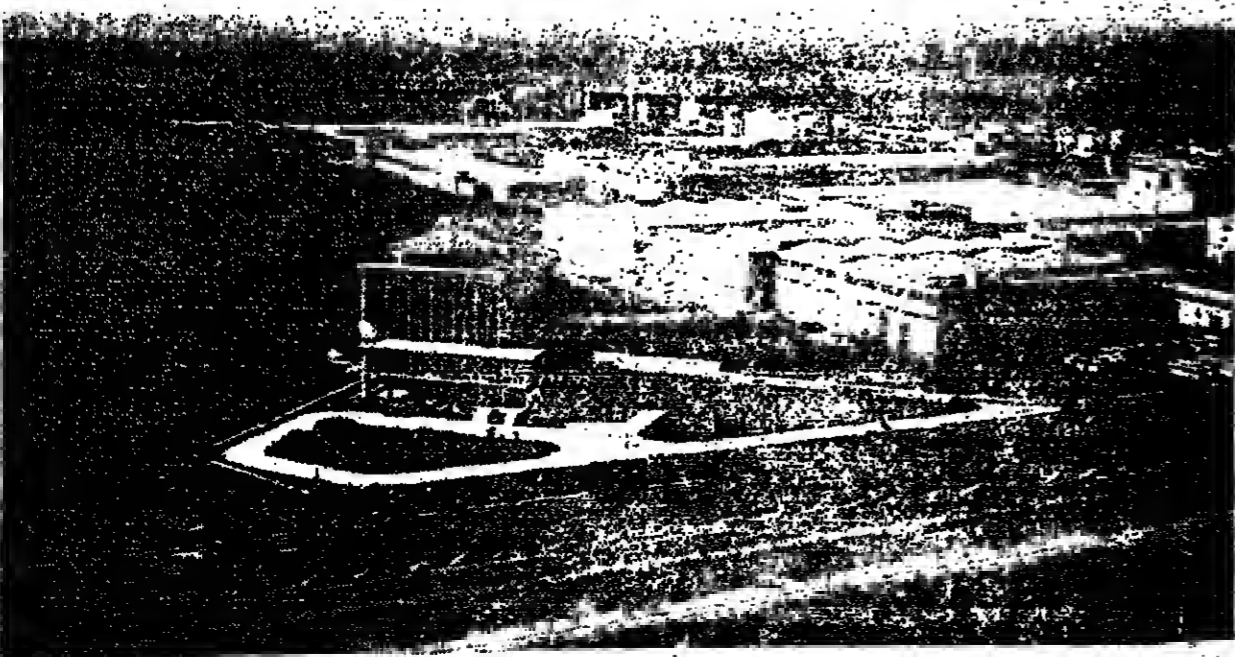
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جاويدان

Pride hurt by Western critics

TURKISH GENERALS and diplomats are impatient. They have stabilised the south-east flank of Nato. Yet Alliance members show them only limited appreciation. They spend hours telling visitors of their commitment to restoring parliamentary democracy by spring 1984—then many of these same visitors return home and issue reports castigating them.

They hear Western leaders condemn terrorism, but they see little done against Armenian gunmen who have shot down over 20 of their diplomats. Now the same Western countries who laud their economic programmes have been refusing to hold a formal pledging session to provide them with aid.

"How can those who criticise us believe that economic destabilisation and reducing our relations with Europe will help restore democracy," asks Mr. Dier Turken, the career diplomat whom the generals made their Foreign Minister.

Certainly the gulf is large. On the one hand is a ruling Turkish class steeped in memories of past imperial grandeur and inherently resentful of interfering foreigners. On the other are Western Europeans continually told how Turkey has hitched its wagon to the West and consequently expecting some recognition of liberal values.

Some of the more impatient young Turks in Ankara would have Turkey turn its back on Western Europe. Indeed, six months ago it almost seemed as if the U.S. was prepared to step in to fill Europe's place. But, despite recent high-level exchanges, in private U.S. officials make it clear this is not a realistic option.

There is a limit to the aid the U.S. can provide. The U.S. has already been supplying over one-third of the annual \$1bn economic aid which Western countries have pledged and U.S. funds are tight. Further, Washington has begun discreetly to hum Europe's tune that a better human rights record will help Turkey's friends to help it.

Another alternative which some armchair strategists like to propose is that Turkey might play its "Moslem card." Such suggestions, derive from the country being both now an active member of the Islamic Conference. Around 40 per cent of both its exports and imports are now traded with the Middle East and North Africa. It has \$12bn worth of contracts

in the area. It is increasingly losing its better brains to the area. Countries like Saudi Arabia are providing valuable aid.

Turkish officials make it clear that the country's opening to the Middle East is never intended as an alternative to its Western ties—Nato, the Council of Europe, and as an Associate Member of the EEC. Instead, as one senior official puts it, "Far from being in competition with West Europe our activities in the Middle East add another dimension to the West and help extend its influence."

The result is that, like it or not, Turkey's leaders, accepting their relationship with Europe. It is thus with petulance rather than threats that they have responded to public Western criticism of their regime.

Among the harshest criticisms was the resolution adopted by the Parliamentary Assembly of the Council of Europe on January 23. This stated the possibility that some states would take Turkey before the European Commission of Human

Rights. It also raised most of the other main accusations against the regime; its treatment of political parties, its suppression of unions and closing of schools, its arrest of unionists; the extent of torture—Amnesty International believes over 80 people have died while under arrest; and concern over the restoration of democratic rights.

Reluctant friends

Yet the speech on the Council of Europe resolution by General Kenan Evren, the Head of State, was notable for what it did not say. Wounded pride and indignation were evident. Any suggestion of basty reprisals was not. Instead the approach has become one of dividing critics into friends and enemies—and discounting the latter while relying on the former to help maintain Turkey's links with the West. So far this approach has worked well. Countries like Britain are extremely reluctant to see any of Turkey's organic ties with Europe broken.

Every now and then the Dutch and Scandinavian governments seem poised to become more active, but so far have not. Instead it is one of the curiosities of the present that despite concern over Turkey being overtaken by other international issues, even Turkey's friends are now reluctant to press its case.

One instance of this is seen in the EEC. Here the local press has been seeking connections between the EEC's measures against "dumped" Turkish cotton and Turkish shirt and T-shirt exports. At one point, Mr. Leo Tindemans, the Belgian Foreign Minister, even hinted that a solution to the political problems with Turkey might help a solution of such economic disputes. But in general it appears that the EEC is doing no more against Turkey in the field of trade than it does with other countries.

Far more significant is the EEC's continuing failure to act on the Fourth Financial Protocol which would provide Turkey with around \$800m of economic aid over a five-year period. This protocol has now been delayed for six months. Such is the

mood in Europe that it was not even raised at the last meeting of European heads of government.

The main countries can still be expected to find some method of assisting their ally but are not keen to press the issue publicly. They fear some countries would refuse to join in—even if some of Turkey's critics say they would be happy to slip aid through in the form of export credits rather than more visibly through programme or project credits.

The net result of all this is that Turkey finds itself obliged to act more passively than it would like. For instance, when French ministers appear to condone Armenian activities

—perhaps the matter causing greatest fury in Ankara—it is hard for the regime to retaliate.

All this is a strange situation for a country with Turkey's geo-strategic importance. It sits across Soviet routes south to the Middle East. It lies down up to 15 Soviet divisions. It "pinches the giant's nostrils," as Churchill put it, by controlling the Soviet exits from the Black Sea. Yet in many ways it is its allies rather than its enemies which now tie its hands. Adding to the need for

Ankara to act circumspectly are the anxieties caused by all its seven neighbours:

- Iran and Iraq continue at war—and have restless Kurdish minorities.
- Syria is again proving awkward by lining up against Iraq.
- Greece has a new tough-talking government.
- Bulgaria has yet to prove its commitment to stopping arms smuggling.
- The Soviet Union is becoming restless at Turkey's appar-



ently increased sensitivity to U.S. concerns. Ankara may even be weakening its opposition to allowing its military facilities to be used for "out of area" operations by Nato.

What can Turkey do? The only answer at present in Ankara is that heard for the past few years, of opening to its neighbours while remaining linked to the West. The link, however, is liable to keep chafing at both ends.

David Tonge

Uneasy balance reached in conflict with Greece

IT COULD have been much worse. For the past six months Nato has been crossing its fingers and hoping Greece and Turkey would come to terms with each other. Instead, suspicion between the two putative allies has bridled.

Dr. Andreas Papandreu, the Greek Prime Minister since October, continues to talk of "the threat from an allied country, Turkey, against the national, inalienable sovereign rights of our country in the Aegean and Thrace."

In Ankara, Mr. Ilter Turkmen, Foreign Minister, speaking in his official residence overlooking the city, says: "The most dangerous thing for the Greeks would be to translate their words into action, in particular with regards to the Aegean. We hope the Greek government clearly understands that a conflict would be fatal."

Yet to their allies' relief an uneasy balance does seem to have been reached. In January both sides seemed to be heading for a clash. Today

Athens seems well aware of the dangers involved, while Ankara appears to prefer dialogue to attack.

"Papandreu is a politician. Most of the things he says are for domestic consumption" is how Mr Turkmen puts it.

True, the Aegean nexus causes fuss for Nato. In December Greek demands for guarantees against Turkey led to the Alliance's ministers for the first time having to end a meeting without a communiqué. This month, problems over who should command and control Nato forces during the exercise Distant Drum '82 caused Greece to refuse to allow its troops or its sea to be used. Further, there has been no progress in establishing a Nato command structure in the Aegean.

But the degree of provocation by both sides has been kept to traditional limits and in Ankara the main problem appears to be one of frustration. Why does Dr Papandreu appear to give one message in public and another in private? Does he

recognise the 1976 Berne Agreement between the two countries, designed to avoid provocative acts in the Aegean?

Does he plan to declare a 12-mile limit for Greek territorial waters, a move which would block Turkish access to world seas and be considered a casus belli? Why does he refuse a formal dialogue between the two countries? What are his overall policies?

These are the questions the visitor hears in Ankara—and there are no easy answers.

The underlying issues go back to at least the post-war period when the handing to Greece of the Dodecanese Islands off Turkey's coasts upset the careful balance established by the Treaty of Lausanne in 1923.

They involve not just the territorial waters of the islands—and here Turkey voted against the United Nations Law of the Sea which gives considerable rights to islands—but also the air space and continental

shelf in the Aegean.

The Greeks fear that the Turks cherish the islands and wish to surround them with zones of exclusive Turkish influence so that they will eventually come under Turkish sway. The Turks insist they have no such aim but are merely determined that the Greeks do not use their rights over the islands to undermine Turkey's legitimate interests in the Aegean.

Religion

The fundamental issue is that of trust; and when trust is as lacking, as at present, it is hardly surprising that other issues should come up too. The latest to surface is that of the religious foundations.

When the Greeks explain this it appears an issue which should stir the whole of the West. For after years of pressure on the pitifully diminished (it has now shrunk from 107,000 to 5,000) and ageing Greek community of Istanbul, the foundations which buttress

the Ecumenical Patriarchate appear under threat.

Ultimately this could cause the spiritual head of the world Orthodoxy to leave Istanbul. In turn this might open the way for Pimen, the Patriarch of Moscow to take over as spiritual leader of the Orthodox Christianity, and thus give an opening to the Kremlin.

This particular issue has come to a head since a court decision in northern Greece affecting the state land used by the local Moslem community. Many of the 100,000 Moslems have expressed concern and the Turks are now threatening legislation designed to allow them to take over foundations.

In their view they are only responding to existing legislation on the other side of the Aegean. But that is what the Greeks said when they introduced their own legislation a year ago.

Just as worsening relations between Athens and Ankara have begun to blight the life of the minorities in both countries, so it has cast its

shadow over the Cyprus dispute.

Yet here its effect has been less. Admittedly, it has taken some time for the new Government to Athens to coordinate its approach with that of President Spiros Kyprianou. Even today strains can emerge over the relative weight to be given to "internationalising" the problem (the approach that Dr Papandreu finds more congenial) and continuing the intercommunal talks—

which for the time being President Kyprianou believes is necessary.

Last August the Turkish side slightly broke the deadlock in the negotiations between the two communities by finally spelling out how much of the island it wished to keep. Its proposals involved retaining around 32.4 per cent of the 38.6 per cent of the island which it seized in 1974.

Believing that Dr Papandreu had a chance of winning the forthcoming Greek elections, it preferred to make its proposals before he

did so rather than afterwards when they would have seemed a response to him.)

Now the Turkish side has tacitly accepted the United Nations "Evaluation" of both sides' proposals which would give the Greek Cypriots at least 70 per cent of the island as a start. In Ankara the Turks welcome the recent decision to speed up the pace of the intercommunal talks.

But on most issues the two sides are far apart. The fact that even now the Greek Cypriot Presidential elections due next February are beginning to dominate Greek thinking is deeply disturbing to the Turkish officials involved. They argue that if Cyprus is ever to be solved it should be in the two years before civilian rule is restored in Turkey and the issue becomes a matter of party politics.

The present state of Greek-Turkish relations makes early developments here seem somewhat unlikely.

D.T.

Interbank, Turkey

Statement of 1981 Activities

BALANCE SHEET - DECEMBER 31, 1981

(Currency - Thousands of Turkish Lira)

ASSETS	LIABILITIES AND SHAREHOLDERS' EQUITY	
CASH AND DUE FROM BANKS	9,228,289	
RESERVE DEPOSITS AT CENTRAL BANK	1,482,198	
BILLS DISCOUNTED	189,000	
INVESTMENTS	74,000	
LOANS:		
Short-term	15,000,577	
Medium and long-term	18,814,814	
	15,165,291	
Less - Allowance for possible losses	(10,173)	
	15,175,118	
BANK PREMISES, FURNITURE AND FIXTURES, etc.	127,531	
CENTRAL BANK IMPORTS AND OTHER BLOCKED ACCOUNTS	1,283,958	
ACCRUED INCOME AND PREPAID AMOUNTS	550,985	
	28,091,090	
	DEPOSITS:	
	Demand deposits-Commercial	9,049,897
	Interbank	4,259,482
	Savings and other	378,885
	Time deposits:	
	Savings and certificates of deposits	8,314,578
	Interbank	302,563
		22,310,515
BORROWED FUNDS FROM CENTRAL BANK	988,259	
PAYMENT ORDERS AT CENTRAL BANK	887,489	
ACCRUED INTEREST	528,341	
IMPORT ADVANCES TAKEN	437,949	
TAXATION:		
In income	201,848	
Other	222,754	
OTHER LIABILITIES	1,681,008	
Total liabilities	27,340,398	
SHAREHOLDERS' EQUITY:		
Share capital (Note 1)	500,000	
Retained earnings	250,591	
Total shareholders' equity	750,591	
CONTINGENCIES AND COMMITMENTS (Note 2)		
	28,091,090	

STATEMENT OF INCOME FOR THE YEAR ENDED DECEMBER 31, 1981

(Currency - Thousands of Turkish Lira)

INTEREST INCOME:	
Interest on loans	877,837
Fees and commissions on loans	204,201
Interest on balances due from banks	134,576
Interest on reserve deposits at Central Bank	127,888
Interest on government and savings bonds	6,485
Other interest income	3,088
	1,453,827
INTEREST EXPENSE:	
Interest on time and savings deposits	838,958
Interest on interbank deposits	53,431
Interest on borrowed funds from Central Bank	85,322
Interest on commercial deposits	3,335
Other interest expense	87,556
	1,070,800
Net interest income	378,237
PROVISION FOR LOAN LOSSES	1,773
Net interest income after provision for loan losses	376,464
OTHER INCOME:	
Income on foreign exchange dealings	388,283
Income from banking services	218,061
Dividends	7,505
Miscellaneous	16,444
	622,273
OTHER EXPENSE:	
Salaries and employee benefits	300,853
Administration expense	165,118
Taxes other than on income	83,224
Depreciation	8,388
	557,581
Income before retirement pay, bonuses and taxation	431,148
PROVISION FOR RETIREMENT PAY	44,000
BONUSES	48,009
Income before taxation charge	339,137
TAXATION CHARGE	79,848
Net income	158,251

(Note 1) SHARE CAPITAL: On January 29, 1982, an extraordinary shareholders' meeting was held and a decision made to increase the Bank's share capital to TL 4,000,000,000. As of March 17, 1982, the Bank had received cash in payment for the last capital call amounting to TL 875,000,000 thereby increasing the paid in share capital to TL 1,375,000,000.

(Note 2) CONTINGENCIES AND COMMITMENTS: As of December 31, 1981, the Bank had the following contingencies and commitments:

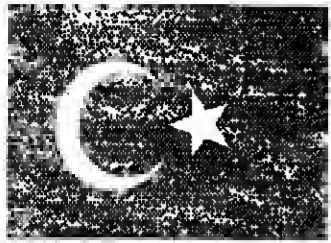
NATURE	AMOUNT
Bank letters of guarantee issued by the Bank	10,559,578
Notes endorsed to the Central Bank	1,018,589
Payment commitments to foreign banks arising from acceptance credits	940,881



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IV TURKEY IV



Two aspects of industry. James Buchan looks at the private sector; the state sector's struggle to be more competitive is examined by William Dawkins

Signs of industrial recovery

INDUSTRY IN Turkey presents at first a somewhat confusing picture. While capacity use remains at the dismal level of around 35 per cent and real interest rates of up to 40 per cent are in force, dividend payments of 60-70 per cent have become so common that they excite no comment.

The constant in any discussion of Turkish industry is the Government's stabilisation programme, launched at the beginning of 1980 under the control of Mr Turgut Ozal, now Deputy Prime Minister,

and pursued with rather greater vigour since the imposition of military rule in September of that year.

In response to attempts to curb deficit spending and the money supply, domestic demand geared to inflationary expectations contracted sharply, while a series of incentives and tax rebates have encouraged exports. The overall result has been a shrinking of the domestic economy, but the effect has varied widely according to sector and size of company, as the following three case

studies from the industrial zone at Bursa suggest.

In general, those private sector companies geared to consumer demand did very badly last year and are not greatly optimistic for 1982. Those concerns already exporting, and those who immediately joined them, have done better.

In recent months, the Government's grip on money supply appears to have slipped and this is reflected in higher rates of inflation. The companies noted signs of life in the domestic market.

State sector finds path to efficiency proves painful

SUMERBANK, the giant state-owned textiles and banking concern, increased its cotton and wool production by 25 per cent during the past year, according to Mr Sukru Akgunogor, the general director.

At the same time it shed 1,440 people from its labour force, slimming it down to 37,595. In spite of this, Mr Akgunogor, a former head of the State Investment Bank and once a section head at the Ministry of Finance, is the first to admit that there are problems.

Sumerbank is a microcosm of Turkey's troubled public sector, which consists of 35 State Economic Enterprises (SEEs) and owns 47 per cent of the country's industry.

The SEEs have long been characterised by political patronage, political interference in decision making, inefficient and transient management and over-staffing. A heavy reliance on cheap loans from the central bank—now sharply curbed—an unwieldy investment strategy, big losses, and a formerly ridiculous pricing system have all combined to make the SEEs a heavy drain on state finances.

But the fact that Mr Akgunogor is still in his job after 2 1/2 years indicates that in Sumerbank at least, there may be a change for the better.

Their borrowing from the Treasury decreased from TL 49.8bn (£184m) in 1980, when the measure was introduced, to TL 22.2bn last year. When money was cheaper the SEEs used to shift some of their debts onto the private sector in the form of unpaid arrears to contractors and suppliers. Tougher credit could mean a repeat of this experience.

Another major element in the drive to reform the SEEs was Ankara's decision two years ago to allow managers to set their own prices. In the case of Sumerbank this resulted in 25 per cent rises for some products last year. In other SEEs, the rises have been as much as 400 per cent in two years.

However, the Government has kept the right to decide the price of some basic items like sugar, coal, petroleum, and electricity used by some industries and services like metallurgy and maritime transport.

But even these have seen some hefty increases. The extra income from these price rises is one reason for a decline in the SEE's net operating loss (excluding taxes and government subsidies) from TL 28.1bn in 1980 to TL 6.6bn last year. In 1979, 12 SEEs made a net loss. In 1981 this number was reduced to seven and the Government expects three—fertilisers, railways and maritime transport—to make a loss totalling TL 47m this year.

In another attempt to make the public sector more efficient, the Government is cutting back on the massive prestige investment projects which have been a hallmark of SEEs in the past. Many of these projects have been scrapped and Ankara's policy, as decided by a special committee set up to reform the public sector, is to create no more SEEs. Managers have been instructed to concentrate on improving operating performance and cutting costs rather than on expanding.

Sumerbank, for example, is conducting a major rationalisation programme, with the help of an \$35m loan from the World Bank. The plan is to improve training and modernise Sumerbank's 18 cotton plants—accounting for about half of its total production.

However, big investments are being continued in key sectors like roads, ports, energy, communications and agricultural projects.

In spite of these measures, SEEs remain a heavy burden on the Budget. Budgetary transfers last year are estimated at TL238bn, or 3.6 per cent of gross national product (GNP), compared to 3.3 per cent of GNP in 1978. At the same time they are contributing to inflation, even if less than in the past. In 1970 their net short term borrowing amounted to 9.8 per cent of GNP, in 1980 to 7.2 per cent and in 1981 to 4.3 per cent. The forecast for 1982 is 3.6 per cent.

Most of their spending goes on goods and services, while investments are the second biggest drain, followed by wages and salaries. It will be difficult to make

SEEs really efficient while they are as cushioned from competition as under the present system. Apart from the state monopoly for tobacco and alcohol, SEEs involved in railways, postal and communications services, pulp, sugar, tea, the grain trade, petrochemicals and coal have an effectively exclusive position.

There is some private sector competition for those producing steel, lignite and fertiliser. SEEs producing paper and cement account for about 20 per cent and 40 per cent of output in their respective areas.

Sale suggested

One solution which the Government has considered is to sell them in stages to the private sector. But as an aide to Mr Turgut Ozal, the deputy prime minister in charge of the economy put it: "Who would want to buy them?"

Another suggestion put forward by a Ministry of Finance official would be to set concrete efficiency targets, have no interference in their investments, issue fewer decrees, and bring the whole sector under the control of a small national

enterprise board. The Government is already moving in this direction by comparing methods in other industries to see where economies can be made and planning to give managers more autonomy to choose their own sources of raw materials and manning levels.

Another solution would be to attract foreign investment, importing the management skills and technology which the SEEs were intended to cultivate in Turkey when they were set up 40 years ago. This has been a hard task, but a protocol agreement has just been signed between Etibank, the public mining and banking group and Phelps Dodge, a U.S. copper company, for a joint venture in an integrated mining, processing and marketing operation.

Clearly, the steps taken are in the right direction but much remains to be done. "There are no magic solutions, but I believe we have moved a long way," says Dr Yildirim Akturk, head of the SPO. "At the same time, I don't underestimate the problems."

The biggest of those problems will always be that so long as they are so protected from competition, the SEEs will never become efficient.

Polylen sets sights on export growth

POLYLEN, a medium-sized company, which manufactures polyester yarn for the textile industry, is not doing too badly and paid a 60 per cent dividend last year. Although the six Turkish companies involved in the business cannot meet the industry's demand for yarn, Mr Cahit Rustem, the plant manager in Bursa, says the company must still export to survive and to do that it must grow.

Trebled

Of its TL 2.6bn turnover last year, 36 per cent or \$1.3bn was generated abroad and the allocation for exports this year is treble that. Exports would be

impossible without the incentives, Mr Rustem says, because of higher than European production costs. Indeed, the company has found increasing difficulty in the market it opened in Europe and is now deriving export revenues with an even hand from the two parties to the Gulf war.

Mr Rustem says that quality control has improved in response to the export challenge and he now intends to double the yarn capacity. At the time of the military takeover, the company was taken over mainly by the Kudutas concern, injected with overseas construction funds, and helped by a tripling of capital to TL 450m.

Oyak Renault aims to restore balance

MR CAN GOKNIL, general manager of this French-Turkish passenger car manufacturer, should have no reason to curse the generals who seized power. On that day, September 12, 1980 his company was in the middle of a six-week strike. Strikes were immediately outlawed, and the company could resume production of the 1300 cc Renault 12 car it has been making in Bursa since 1970.

In fact, the company's situation, already bad, deteriorated sharply through 1981. That year it produced a mere 12,700 units from its 35,000 capacity, bad to cut its workforce further to 1,820 from its peak of

3,000 and turned in a record loss of TL 420m.

"The buyers' market turned into a depositors' market," Mr Goknil says with a sigh for the days before deposit rates soared, when people used to queue for months to buy his product as a hedge against inflation. His own financing costs the start of 1980 have risen by an average of 75 per cent and investments, financed by foreign credits of \$25m are proving ruinous because of the steady devaluation of the Turkish lira.

As part of its agreement with the Government, Oyak Renault must export a portion of its production—4,350 cars to Egypt and West Africa and 4,500 engine-gearbox units back to France, the whole worth TL 21m last year. Tax rebates on these units as a portion of production, customs exemption on imported components for them and interest rates of around 29 per cent for export production mean that the company does not lose money exporting, Mr Goknil says.

Otherwise, the situation is scarcely promising. The Turkish private sector is traditionally heavily leveraged, but paid up capital of only TL 650m was proving clearly inadequate. It is a virtue of Oyak Renault's size that Renault France, Oyak (the army pension fund which is one of the country's larger financial institutions, and the Yapı ve Kredi bank could be hulled into a capital increase to TL 2 bn. "They had no choice," Mr Goknil says.

"Ours was an artificial situation," he says and believes that the auto industry (which is protected from competitive imports) can find a place in this new world. When he says that Oyak Renault will come back into balance this year, this is largely a recognition of necessity. First quarter production of only 2,500 units scarcely inspires hope.

Financing gap worries Kimsan

WHILE THE large and medium-sized companies could afford to approve the new export-oriented government policy, Mr Sadik Ertok, manager of the Mali Kimsan concern, was refreshingly frank. "I know nothing of Mr Ozal", he says. "Go ask him about our problems."

Kimsan makes regenerated rubber for use in the tyre industry, employs 48 people, is dependent entirely on domestic demand for automobiles and withheld its dividend last year for the first time in its 11-year life. Although turnover and profits have continued to be lifted by inflation, amounting to TL 45m on TL 110m last year, Mr Ertok is now stockpiling half his production and is faced with a severe financing gap. Attempts to persuade 480 shareholders, including the Turkish railway pension fund, to double the capital to TL 40m was a failure, because Mr Ertok, unlike Oyak Renault, cannot bully.

Mr Ertok has never borrowed and does not wish to start now. His chances of survival must depend on the truck market, which is relatively buoyant because of the expansion of the overland trade with Iraq, and on signs of life in passenger car purchases.

Advertisement for YASAR HOLDING CORPORATION. Features the company logo and a list of subsidiaries under three groups: INDUSTRIAL GROUP, TOURISM GROUP, and TRADE AND SERVICES GROUP. Includes contact information for YASAR HOLDING CORP.

Short tenure

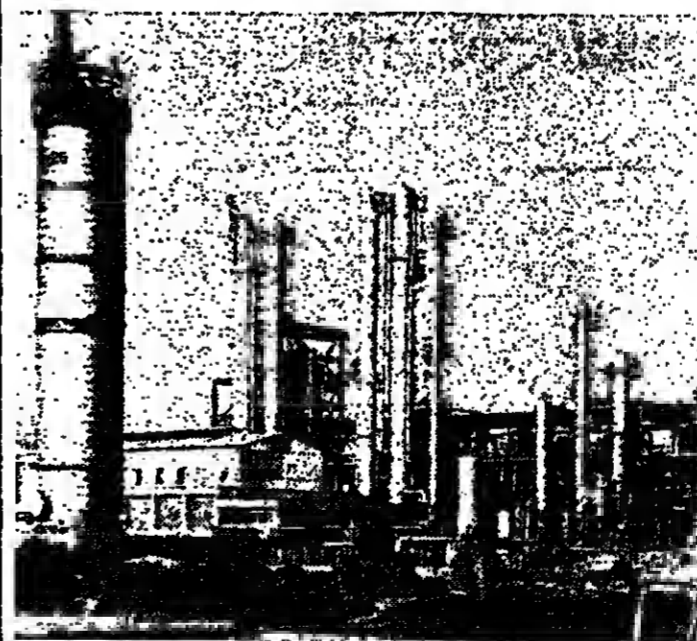
Previously, the average tenure for an SEE manager was less than 10 months, mainly due to the fact that his salary was as little as half that of his private sector counterpart. To improve this, the Government last year gave managers salary rises of between 60 and 120 per cent. It is also beginning to provide them with contracts of up to five years.

Two years ago Ankara embarked on a campaign intended to make the SEEs pay their own way. It even seemed ready to allow one—Isdemir, the Iskenderun iron and steel plant—reach the brink of closure to prove its point. But the outcry that could have greeted a collapse has caused the generals to think twice. There are signs that the Government's resolve is softening. After all the Prime Minister of Turkey is still the biggest industrial employer in the West with about 700,000 people working in the SEEs.

This number is gradually shrinking due to a government freeze on half of the SEE's vacancies in most sectors. However, managers are not allowed to dismiss redundant labour. Instead, the Government's policy is to shift the less productive workers into more productive areas.

An official from the State Planning Office (SPO) said that the Government feared social strains would intensify without this ban.

The most important part of Ankara's austerity drive was to deny the SEEs cheap loans from the central bank except for those in the agricultural sector responsible for buying farmers' crops. As a result, the cost of borrowing for most SEEs has risen from around 10 per cent to between 50 and 60 per



The ethylene plant of Petkim, Turkey's petrochemical complex

Large advertisement for 'Opportunities for Investment in Turkey'. Includes a coat of arms, the title 'Opportunities for Investment in Turkey', and detailed text about investment incentives, contact information for the Turkish Office of Tourism and Information, and the word 'TURKEY' in large letters.

Advertisement for BORUSAN. Features a large image of a pipe and the headline '"Boru" is a Turkish word but "Borusan" is international.' Includes text describing products like water and gas pipes, and contact information for Borusan in Turkey and Germany.

Handwritten note: "17.12.82"

TURKEY V

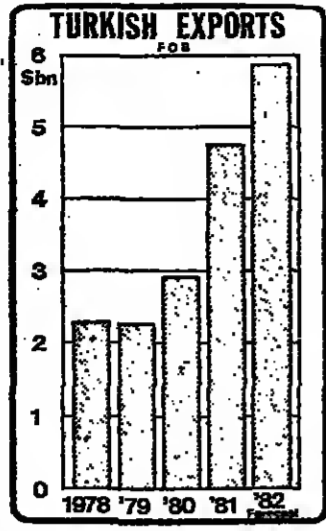
ECONOMY

Crucial year for the recovery programme



Turgut Ozal: designer of the programme

TWO YEARS into Turkey's economic recovery programme and much is going well.



...the recent increase in money supply. Last year notes and coin and total time and sight deposits rose by 86.4 per cent.

Much of the increase was in time deposits. This implies a decline in the velocity of circulation, but as banks seek to lend their ever-more costly funds, it is clear that the Government's tight-money policy has some loose edges.

This cost of funds is the second immediate problem which the country has to deal with. An average industrial borrower now has to pay about 40 per cent in real terms.

Workers' real wages have fallen sharply, by up to 50 per cent between 1978 and 1981 according to some estimates.

The State Economic Enterprises, previously a vast burden on the budget, now mainly set their own prices and are expected to finance themselves at commercial terms.

Many of these are welcome developments. But there are also other elements in the picture. The latest OECD report says that 1982 will be crucial for showing whether they herald adequate and balanced growth in the medium term or whether the improvement has only been temporary.

Is the export boom over-dependent on the slump in domestic demand and exceptional factors such as the Iran-Iraq war? How much will Turkey pay for three years of slump in investment? When will domestic construction revive? Will it be able to finance admittedly improved current account deficits—this year the deficit is forecast at 3 per cent of GNP? Is there any prospect of the country reaching rates of growth which will prevent unemployment of 15 per cent rising yet further?

Then there are the short-term problems, of which the first is inflation. Price rises in the first quarter of 1982 were above those consistent with bringing annual increases in consumer prices down to 25 per cent. In part this may have been because of a purely seasonal increase in Central Bank credits to finance agricultural stocks, as the Turks maintain. But it is impossible to overlook—as they

Such problems have led some banks to include unpaid interest debts in their balance sheets as outstanding loans—and this problem of the banks is a third issue of importance.

In his office overlooking the Bosphorus, Mr Erol Sabanci, chairman of Akbank and one of the country's more successful

bankers, is quick to describe the squeeze on bank margins. By his calculations the marginal cost of funds is now about 10 per cent higher than the return on normal loans which particularly hits small banks.

In Ankara officials insist that the Ministry of Finance has been given instructions to keep an eye on the banks. It is particularly important they do so as this winter there was chaos when a series of large money lenders went bankrupt. Yet today it is particularly noticeable how officials dismiss the way the banks handle their balance sheets: "They always window dress their end-year figures," one comments.

Such problems are in a sense the sort of the issue which in most countries would be handled by the Ministry of Finance or the Central Bank. In Turkey they have to be dealt with by Mr Ozal himself.

As time has gone by, so the other bodies of state dealing with the economy have been progressively emasculated.

All this means that the burden on Mr Ozal has steadily grown—and he has just agreed to undertake a reform of the bureaucracy. It is perhaps because of this that there has been a tendency to deal with individual parts of a problem rather than the underlying problem itself.

But in the market place things are not always working out this way. "Mr Ozal's incentives tend to become privileges for the industrial aristocracy," according to Mr Murtaza Celik, a spokesman for small industry at the Istanbul Chamber of Industry.

Equally, while the more dynamic firms can pass their interest charges onto their customers, others find that today's depressed local market means they are totally unable to meet the charges. There is an additional burden on companies, which have borrowed foreign exchange when the lira was worth far more abroad and have to repay such loans at today's exchange rates. One bank has calculated that the arrears on its industrial loans now total TL 10bn (£37m).

Mr Okumus, the son of a well-to-do textile and shoe merchant in Antakya, studied economics in Switzerland. In 1958 he returned to Istanbul and became a car dealer. In 1973, when car sales started booming, he started Hak Oto, his first company. The rest of his 14 companies, which constitute his family-owned

One example cited by traders is that of exports. Here there has been some cutting of red tape and the introduction of subsidies and incentives—to the extent that the latest report by the Paris-based Organisation for Economic Co-operation and Development is beginning to complain. But up to 23 signatures can still be required for a first-time exporter. There is no overall export law. Instead there are numerous regulations, coupled with a bureaucracy wedded to the past. Recently, one trader was priding himself on having finally broken with tradition to arrange Turkey's first export of butter to Iraq. But when his lorry reached the Turkish border his driver was told that under a little-known 1974 law butter was a strategic item and could not be exported.

Mr Ozal's answer to such points is to quote the recent rise of Turkish exports—and say that one of the countries with the worst export formalities is Japan. "Our problem is less with laws than with habits."

More significant are the problems he has had in opening the country to market forces. It was probably with the same sort of feeling as Sir Keith Joseph used to have at the Department of Industry that Mr Ozal has found himself this winter having to bail out two

large private firms on the brink of collapse—the textile firm Guney Sanayi and the steel producer Asilcelik.

Equally, he has had to move more slowly than he would have liked in forcing the State Economic Enterprises to stand on their own 35 feet.

Ultimately more serious may be the difficulties he has been having in tackling the import barriers which continue to mean that few goods produced in Turkey can also be imported.

Mr Rahmi Koc, chief executive of the large Koc group, says he could accept an end to the protection his white goods and car firms enjoy provided it was introduced over a period which would allow him to invest and adjust. He suggested a period of three years. Mr Ozal talks of such progress over six years. But only two years remain until the present regime is committed to holding elections.

It is worth stressing this problem if only because it is one which Mr Ozal inherited and which could well persist after him. A second long-term issue is that of unemployment.

In recognition of this Mr Ozal stresses the need for labour-intensive industry. He underlines his support for agriculture, which should have the

effect of keeping people on the farm and discouraging migration to the cities with all its attendant problems. Yet here the reality is more complicated. For the agricultural sector's relative purchasing power has been declining and it was the agricultural bank, the Turk Ziraat Bankasi, which was obliged to buy the shares of the two main industrial companies which were about to go under.

Certainly, there may still be problems in individual sectors. Certainly there are structural issues to be tackled. And the country remains heavily dependent on aid in the OECD's pipelines—some \$2bn this year—particularly in view of the general bank worry about third

world lending. But for Turkey, 1982 is a long way from 1978—and in the right direction.

David Tonge

OECD SCENARIOS TO 1985

Table with columns for 'Annual growth until 1985 at:' (4%, 5.5%, 7%) and rows for 'Trade balance', 'Invisibles', 'Current account', 'Capital account', 'Overall balance', 'payments on current IMF advances', 'OECD comment', and 'Unemployment (now 15 per cent)'.

Mehmet Okumus: how to become super rich



Mehmet Okumus: a formula for success

ECONOMIC CRISES, like wars, create their own class of new super rich. Mr Mehmet Okumus, one of the best-known members of this class in Istanbul, sat behind a vast desk in an office the size of a tennis court, and dismissed the jealous speculations surrounding his swift ascent to wealth and power.

"I was not born by a prayer so curses will not kill me," he said, quoting a proverb from his native Antakya, where he was born 42 years ago. "Customers came, we sold, they bought, God helped, and here we are."

that his recent visitors had arrived from such distant places as China and the U.S. Okumus Holding's main export item last year was ready-made clothing, some of which it manufactures under the prestigious patent of Pierre Cardin. These amounted to about \$64m, followed by \$10m carpets and \$5m cotton yarn. His biggest buyer was Libya. This year Okumus Holding plans to re-direct its products to other members of the Organisation for Petroleum Exporting Countries and Europe and to diversify to include commodities not directly manufactured by its subsidiaries.

Confident of sustained growth, Mr Okumus is buying two cargo ships, going into overseas construction and exploring the possibility of joint ventures in hotels and resort development. His pet project is to set up a Maxim's restaurant with Pierre Cardin at

a disused Ottoman palace along the shores of the Bosphorus. He had to drink his Nescafe in big gulps because his telephones rang incessantly, obliging him to talk to two people at the same time. His wife, who runs the export division, walked in without knocking and informed her husband that the board meeting would start in a few minutes.

"I work 11 hours a day, sometimes 14," said the soft-spoken businessman. "I am on the road 10 months of the year. I like to paint, fish and to go to the opera and the theatre but, as you can see there is no time." He pointed at the desk where, this time, all three telephones were ringing simultaneously, and the door opened to admit the members of his executive board.

Metin Munir

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TURKEY VI

ECONOMY

A gentlemen's agreement planned by the banks has hit snags.

Interest rate freedom seen as mixed blessing

THE LIBERALISATION of bank interest rates has resulted in a remarkable increase in funds deposited with commercial banks. It constitutes one of the most successful parts of the Government's monetary and credit policy.

In 1981 total deposits increased by almost 110 per cent, to TL 1,500 bn. Time deposits have grown by 263 per cent and sight deposits by 50 per cent, according to the figures of the Central Bank.

The less bright side of the picture—which is as yet far from clear—concerns the effect liberalisation has had on the banking system.

Before liberalisation, mandatory borrowing and lending rates were fixed by the Government. At times of high inflation—frequent in Turkey—rates yielded negative returns to depositors. Banks and borrowers benefited. So great was this benefit that most businesses financed their investments and operations with between 80 and 90 per cent bank loans, putting up only between 10 and 20 per cent of their own assets.

The effects on the banking system have been manifold and in many cases negative. Principally, the race for deposits increased the cost of funds and raised bad debts. The only way in which this cost could be met was through an increase in lending rates, through direct and indirect ways.

"It is very difficult for a normal business to utilise loans at the current high cost level," said a leading banker. "But such trading or industrial companies are obliged to use these loans so as not to stop their operations. The demand has not decreased and will not decrease. This situation will leave a lot of companies facing bankruptcy. Banks will not be able to retrieve their loans, and to a great extent loans will become frozen assets.

Even today, many banks are unable to collect the interest on their loans only by making fresh loans available. In the not distant future this trend will shake the whole banking system and have negative effects on the economy."

This may be too gloomy an assessment, and one with which the Government does not seem to agree. Mr Turgut Ozal, the Deputy Prime Minister and economic maestro, contends that "the new liveliness of the banking sector owes itself to the free interest rates."

He says that the Government has no intention of going back to fixed interest rates. Indeed, in its latest letter of intent to the International Monetary Fund (IMF), Mr Kaya Erdem, the Minister of Finance, pledged that the Government would "maintain interest rates at positive levels in real terms for savers and general borrowers."

Smaller banks also say that there is nothing wrong with their positions on the fixed rate. "The only advantage we have over the higher banks is that we offer slightly higher interest rates," said the manager of a small bank. "What other reason would people have for depositing their money with us? In any case, we are so small that we cannot hurt the big ones."

Actual developments, however, show that the interest rate—while Mr Erol Sabanci, managing director of Akbank, the biggest private bank in Turkey, calls "interest anarchy"—has started burling some banks. A number are facing a growing bad debt problem. It is not known how bad the problem is, as no bank is likely to publish such figures. However, this year for the first time a few small and medium size banks refrained from entering all accrued interest liabilities as expense in their 1981 balance sheets in order to be able to show a profit, whereas in actual fact they had made a loss. It is

Metin Munir

EROL SABANCI

Aggressive banker

MR EROL SABANCI is deceptively quiet and modest for a man who has the reputation of being the most aggressive banker in Turkey, who is now venturing abroad.

Since he joined the board of Akbank—of which he is now manager—18 years ago, he has thrust the bank forward to become the biggest of Turkey's privately-owned banks, with TL 2.5bn (£20m) share capital, deposits of TL 224bn and more than 600 branches.

Akbank also has major stakes in a number of other Turkish banks. However, Mr Sabanci insists that the other companies in the Sabanci group have strict instructions to do most of their business with banks outside the group. "We are not a house bank," he says. At present, 10 to 11 per cent of Akbank's advances are to family firms, well below the 15 to 20 per cent limit, he says.



Erol Sabanci venturing abroad.

Sabanaci group. Previously, Turkish banks only had representative offices abroad.

An International, of which Mr Sabanci is chairman, is already incorporated and is hoping for authorisation from the Bank of England at the beginning of 1982.

Importance

"We selected London because we give it tremendous importance as an international banking sector," says Mr Sabanci. Akbank's empire also includes stakes in the Turkish Industrial Development Bank, Industrial Development and Credit Bank, Yapi ve Kredi Bankasi and Turkiye Garanti Bankasi.

He hopes that his two daughters will continue the family tradition. The eldest is in her last year at Heathfield School, Aseel and is to study business administration at university next year.

Mr Sabanci stresses how Turkish banks are still feeling the effects of the Government's decisions (two years ago to free interest rates. While this led to a flood of savings into the banks, it has also meant that some companies are badly hit by real interest rates of around 43 per cent. He warns that some of the smaller Turkish banks which have a high exposure to such companies could be at risk.

William Dawkins

Tomorrow's security: Agro-Industry

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TURKISH PETROLEUM CORPORATION

Turkey's largest single enterprise
The "feedstock" of the Turkish economy

What do you know about Turkey? Did you know, for example, that Turkey is one of the world's seven countries self-sufficient in the production of foodstuffs. Potentially Turkey is also among the world's knowledge-rich countries for other reasons. As an example of the fast-changing Turkish economy, take wheat. Not long ago, Turkey was importing wheat along with other foodstuffs. Today, wheat is an export item and is one of the main pillars of the Turkish economy providing the country with hundreds of millions of dollars annually. Many other examples could be given.

Do you know how fast the Turkish economy—and hence Turkey—is changing? Think of Turkey, only two years ago—in deep financial trouble, almost broke, with an inflation rate over 120 per cent per year, anarchy and terrorism tearing the country apart, with almost no credit whatsoever, under any circumstances.

Then look at the reality today. Turkey's inflation rate of about 25 per cent was unthinkable only a few years ago. Turkey's economy is cited by prestigious economic publications as the "number one improving economy of the year."

Turkey's deputy prime minister has been named as the "economic minister of the year." The growth rate of the Turkish economy is the largest in OECD countries this year. Turkey is directly or indirectly exporting its products, products expertise and financed by international terrorism almost stopped everything in the country. People could not venture outside after dark even on the boulevards of the capital—Ankara. An average of 20 people were killed per day in the country. Suddenly in the pre-dawn hours of September 12, 1980, the Turkish armed forces came out to save the Turkish Republic. The military operation of September 12 has restored Turkey's traditional tranquillity, and provided security in which business and trade can flourish. Today, hordes of tourists from all parts of the world are enjoying sunny and warm beaches, world famous restaurants and the museums of Turkey once again. Nightlife is going on where tourists groups can enjoy anything from traditional belly dancing to the latest disco or hard rock music.

Another group, in numbers, come immediately after tourists—businessmen. Now that Turkey is following an ever more liberal economic policy, an increasing stream of new foreign investors and representatives are living in Istanbul, Ankara and Iznik airports. They are from every walk of the commercial world. This is not surprising since, starting from January 1980 many governmental decrees liberalized former restrictions on trade, exports, imports, mineral exploration, etc., numerous decrees have followed since then. Coupled with the tranquillity and security established after September 12, these measures made Turkey more and more attractive for foreign investors.

Even more importantly, the present leaders and the Government of Turkey are preparing the ground for a sound democracy which will not be abused by any group for any purpose. Turkey is prospering and will continue to grow in serenity. It has been in this context that, among others, foreign petroleum companies have started to move into Turkey. In early 1980, maps of Turkey showing petroleum exploration licence areas were almost barren. Today, these maps look like colour-burst missile made up of hundreds of rectangles of various shapes and colours, representing over 20 companies which have become active in oil exploration in Turkey during the past two years.

Turkey forms part of the region which contains some of the world's largest petroleum reserves, but because of the country's financial limitations, Turkey's petroleum potential is relatively unexplored.

Of course, it cannot be claimed that Turkey could be another Saudi Arabia or Kuwait. Turkey's geological structure is a bit more complex than theirs. But, it should not be forgotten that in many countries, such as Libya, considerable exploration work was undertaken at great cost before discovering the first oil well.

Again in many places such as Libya, investor companies achieved boundless prosperity by making a "last" drilling before they were to leave the area for good. The latest example of such a discovery is North Sea oil. These are not fantasies, but living realities. Turkey is as promising as these areas. Turkey, from a serious exploration and production programme of only 40 years, is today producing more than Italy, West Germany, France and Austria, where oil has been explored for

over a century. Bearing in mind that Turkey has been explored for so short a time compared with many areas of the world, its petroleum potential can be better understood.

The greatest portion of oil exploration activity is presently carried out by the Turkish Petroleum Corporation (Turkiye Petrolleri A.O.—TPAO) which is Turkey's largest single enterprise with a daily average turnover of 17.8 million U.S. dollars. TPAO is an established institution which, like its international counterparts, is vertically integrated from oil exploration to marketing. For at least the past ten years, the Turkish Petroleum Corporation has been included in "Fortune's" traditional list of the world's 500 largest industrial firms.

Employing over 7,000 staff, TPAO owns 38 rigs of which 27 are active; produces from over 300 oilwells, operates three refineries with a present total capacity of over 15 million tons per annum, and controls millions of acres of exploration permits which cover Turkey's most hopeful areas for petroleum exploration.

In addition, TPAO owns wholly or partially a refining company (TPRAS), a pipeline company (BOVASI), a petrochemical company (PETRIMIL), an artificial fertilizer company (IGSAS), an engineering company (TUMAS), a natural gas company (IPRAGAZ), and three marketing companies: (TADAS, ISILTAS and Turkish Cypriot Petroleum Company).

TPAO has been active under this name for slightly over 27 years. However, the roots of the company go back to the establishment in 1935 of the State Geological Survey and Mining Institute (MTA). The Turkish Petroleum Corporation was founded with a special law enacted in 1954. Although it is basically a state economic enterprise, law No. 6327 gives it virtual freedom of action in every field of its activities, in other words, TPAO is a private corporation exactly like its western counterparts, with its own board of directors, its own companies and policies. In addition, it has a tradition which encompasses almost half a century since the original foundation of MTA.

Most of Turkish Petroleum's staff are qualified with a degree from a western University. Presently the Corporation has over 300 students in preparation for future employment in TPAO, in the most prominent U.S. universities in their fields, as well as several students in European universities. Moreover, numerous TPAO staff are following courses in various U.S. and European universities and companies, to absorb the latest developments in their specialized areas of technology.

Then, no wonder representatives of almost all foreign companies, who want to take part in the Turkish exploration scene come directly to TPAO.

TPAO management confidently declares that so far as new frontiers in petroleum exploration are concerned, Turkey is exactly where the action is.

Naturally, when discoveries start their built-in rewards will go to those who will be in Turkey when it was happening. New requests, inquiries, and applications come in daily, and frequent negotiation sessions go on between TPAO and foreign companies.

"Today, one of the safest areas in the world for sound investment is Turkey," sums up Dr. Ismail A. Kafescioğlu, TPAO's U.S. educated chairman and general manager (Stanford and Case Western Reserve University). "In our Corporation we guarantee no red tape; for us time is money. To any proposed venture we say 'yes' or 'sorry' in the shortest possible time, without wasting anybody's time and money."

The business of petroleum exploration in Turkey is becoming more and more attractive, with new incentives. The so-called Petroleum Reform Law, which severely limited the activities of foreign companies since its enactment in 1973, is being amended to guarantee a safe environment for investment in petroleum exploration; and, more important, the safe return of the investment and profits.

The draft law before the Assembly guarantees, among other clauses: 35 per cent of newly discovered oil for export (at 45 per cent in case of offshore discoveries); well-head prices at international competitive, free market prices; right of foreign companies to build and own refineries and pipelines after they discover sufficient oil; longer time limits for drilling obligations; and above all a "business-like approach" in foreign oil companies.

In addition to this favourable investment climate, TPAO has an enormous collection of data, maps, sections (both geological and geophysical) as well as expertise and experienced manpower.

In general, Turkey lacks the most advanced technology and also the necessary finances for extensive exploration of such a big country (the largest in Europe except USSR). It is well understood at the highest levels that Turkey will benefit from foreign participation. The Turkish Petroleum Corporation is ready for mutually beneficial joint ventures.

Exploration for petroleum in Turkey can be recommended, indeed, for those who like challenge with the prospect of potential big profits."

ASAF GUNERI

Shipowner on a buying spree

A TURKISH shipowner may sound as rare a bird as a Greek carddriver, but Mr Asaf Guneri represents a new species which is just beginning to flap its wings. As Lloyd's List reported last month: "Turkish owners brighten up a lacklustre market." For having long been stuck on the shore, Turkish shipowners are now on a buying spree which already this year involves over 30 ships ranging from fishing boats in 250,000 dwt tankers. A fleet which at the end of 1981 totalled about 2.8m tons has risen in three months by at least 0.6m tons; Mr Guneri says this is just the beginning.



Asaf Guneri: a fleet of 400,000 dwt

When he joined his grandfather's firm, the Zihni Company, in 1966, this was a struggling Istanbul-based shipping agency, stevedoring, bunkering and coal-exporting firm. His father had just died and, while studying at Istanbul Commercial College, he found himself having to learn the ropes from the chairman's seat.

He then began to widen his shipping activities and in 1975 bought Zihni's first ship, a 4,455 dwt tramp. Today Mr Guneri, still aged only 34, has a fleet of 400,000 dwt, cheerfully talks of investing \$75m in the next 18 months and divides his time between London and Istanbul.

"I have learnt a trick or two from my Greek friends," he says, but the recent flowering of Turkish shipping is also because Ankara too has begun to learn some of the hitherto-carcereing truths of the high seas.

Turks have long complained that 70 per cent of Turkey's foreign trade is carried on foreign ships, costing the country \$1bn a year of scarce foreign exchange for freight. Kafkaesque bureaucracy, special port taxes, Ministry of Finance suspicion, and distrust of private enterprise—all these combined to keep the Turkish flag low. In 1975 a law prepared by the Ecevit Government was issued to help the country's fleet develop. It was never properly implemented.

Part of the reason was that Turkey's Shipowners' Association showed little interest in changing matters. It was long dominated by sail-by-night small owners doing business in uncertain cargoes. It was only after the military take over of September 1980 that such owners realised they should ally with "the good boys" and jointly lobby the generals.

David Tonge

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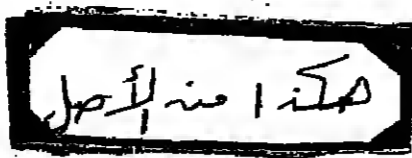
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TURKEY VII

ECONOMY

**Turkey could become the food "supermarket of the Middle East"
Agriculture eager to expand**

TURKEY MAY be one of the developing countries hardest hit by the cost of importing oil, but it does have a major and as yet still under-exploited asset, its agriculture.

It has indeed "food security," and with careful development and planning could become an important exporter. Mr Ali Koçman, the president of TUSİAD, the Turkish industrialists and businessmen's association, was probably only slightly exaggerating last month when he said that Turkey "is one of the seven countries in the world that can feed its population of almost 50m and provide food for export."

Taking into account its geographical position it would not be an exaggeration to say that Turkey soon may become the "supermarket of the Middle East." General Evren, himself, talks of "wheat for oil."

A major question remains over whether the Turkish Government has really confronted rather than recognised agriculture's problems and potential. It has been stagnating. The emigration from the rural areas—perhaps as many as 8,000 a day into Istanbul—has not been halted.

Growth rates may be picking up. Agribusiness has been recognised as a potential area of profitable expansion (not least for exports). Nevertheless, the impression remains that while agriculture is broadly being improved, for the moment it is used to finance other parts of the economy, notably industry. The Turkish agricultural bank, for instance, has recently been ordered to buy into steel and textile firms to prevent them going under.

The country's potential is high and recognised. Professor Ali Balaban, the Dean of the agricultural faculty at Ankara University, deftly reels off the figures, "100bn cu m a year of usable water, 24m hectares of forest, 22m hectares of grass, 12m hectares of irrigable land, and 83m animals."

Further, although agricultural workers have been representing progressively a smaller proportion of employment—67 per cent in 1970—they still account for about 60 per cent of the labour force. Agriculture accounts for about half all visible export earnings. In 1981, this meant \$2.2bn out of total exports near to \$6bn.

PRODUCTION BY PRODUCT
(in '000 tons)

	1977	1978	1979	1980	Provisional 1981	Percentage change 1980-81	Annual percentage growth rate 1977-81
Wheat	16,850	16,700	17,500	16,500	17,000	3.0	0.5
Cotton	578	478	478	500	500	0.0	(2.4)
Grapes	3,496	3,500	3,500	3,600	3,600	0.0	2.2
Hazelnuts	290	310	300	250	350	40.0	4.5
Citrus fruit	1,147	1,081	1,147	1,174	1,182	0.7	0.8
Barley	4,750	4,750	5,240	5,300	5,900	11.3	5.6
Tobacco	248	293	217	228	200	(12.3)	(5.2)
Sugar beets	8,851	8,837	8,760	6,765	11,000	62.6	5.5
Oil seeds	1,309	1,297	1,410	1,653	1,507	(8.8)	3.6
Rice	345	345	330	254	250	(2.2)	1.2
Tea	355	450	555	478	200	(58.0)	(15.7)
Olive*	400	1,100	430	1,350	600	38.5†	23.2‡

* The olive harvest follows a two-year cycle. † Represents the percentage change of 1981 over 1979. ‡ Represents the average of the percentage changes of 1979 over 1977, 1980 over 1978 and 1981 over 1979.

The growth rate of agriculture has, however, been a source of concern and a reflection of neglect. In 1980 it rose almost by two per cent, the next year by half a per cent, this year, the projection is 3.2 per cent.

This latter target could be attainable, not least because of greater fixed capital investment. The Government has, finally, promoted it to its third target of interest after energy and infrastructure. Thus in 1981 when it was to receive TL 119.6bn or 9.3 per cent of both public and private investment of TL 1,280bn, the programme for this year envisages investments of TL 148.5bn, or 11.1 per cent of the overall figure.

The debate

The current debate is whether Turkish agriculture should be expanded or intensified. The argument tends towards the latter but the eventual development of the \$4bn Ataturk dam (discussed elsewhere in this supplement) could expand the irrigated area in south-east Turkey by some 2m hectares around Urfa and Hillvan.

Intensification can come mainly from the following sources:

- **Fertilisers.** Currently, according to Professor Balaban, 6m tonnes/year are being used, but the target over the next four years is to raise this consumption to 15m tonnes.
- **Mechanisation.** Currently

400,000 farm vehicles of differing horsepower, but the lowest in Europe, and about half of what is required.

● **Land reform.** Particularly in the south east where more than 800 villages are owned by Ağa's, feudal landlords. A bill is under discussion to limit private ownership and to open land holdings to the landless, but like previous attempts, has run into resistance.

In spite of Turkey's innate productivity possibilities there have been policies from the top—particularly in connection with subsidies—which have produced reactions in farmers, who, as in many countries elsewhere, feel that their material rewards are not adequate.

Wheat is a case in point. Production in 1981 was 17m tonnes, slightly above the average for the past five years. Domestic consumption is between 13 and 13m tonnes. Yet because farmers felt that support prices were too low, stocks were held back, and some 900,000 tonnes of wheat are to be imported this year to fulfil contracts, mainly with the Middle East. The Turkish press has been raising the issue that while, in 1981, wheat imports of 272,309 tonnes cost

\$47.46m and exports of 315,537 tonnes brought in \$53.78m, there was a loss to Turkey of \$3.84 in terms of per tonne costs. The question was asked, is this what one of the top ten wheat exporting countries deserves?

The international potential of Turkey's agriculture has not been exploited fully, particularly in agri-business. Some companies, however, have been showing commitment and interest.

Unilever, which has had a factory at Bakirkoy, near Istanbul, since the 1950s producing margarine, has been a pioneer in trying to use indigenous sunflower oil and cotton seed oil, rather than having to import ingredients. It is awaiting construction permission for a factory in Corlu in the main sunflower growing area in Thrace.

The awareness of the shortcomings of a potentially fecund and profitable sector would seem to be slow in percolating through to the operational arms of the government. A major point is that, unless overall productivity is stimulated, any surpluses may eventually be consumed by a population growing by 2.1 per cent a year.

Anthony McDermott

Rapid growth in transit trade

MR NECMETTIN YENER, a former staff colonel who saw action in Cyprus and who now co-ordinates transit trade in the Prime Minister's office, admits that the Turkish Government was initially "caught off balance" by the very rapid growth of this trade.

His co-ordinating office was only set up at the beginning of 1981 and by his own admission is only just getting on top of the problem. There was a lull, however, when the queue of TIR lorries could be tailing back for 130 km waiting to cross the border posts leading to Iraq and Iran. Some could be stuck for as long as a month.

Moreover, Turkish firms were beginning to attract a bad reputation abroad for taking undue advantage of the confusion.

The growth in traffic has been dramatic, reflecting Turkey's increasing economic and political ties with the Middle East—with the Iran-Iraq war throwing in as a bonus. TIR transits in 1979, for example, were a mere 10,000. In 1980 they totalled 112,322 (of which 51,677 were of Bulgarian origin and 33,081 from Turkey). Last year the total rose by more than 80 per cent to 204,617 (74,203 from Bulgaria and 41,999 from Turkey).

The Turkish Government has taken measures to ease the flow and the wear and tear on drivers. Mobile centres have been set up across the country to cope with the cross-border formalities and lorries are now bunched in groups of 300 to try and ensure that crossings are less stressful than before.

Turkey has in fact the third largest "static capacity"—the amount of road cargo it can cope with at any one time—in Europe after West Germany and France. The figures are 2.7m tonnes for West Germany, 2.08m for France and 1.8m for Turkey.

The gains to Turkey are in the end positive—but mixed. Habur, the crossing point with Iraq, was built for a daily processing of 500 vehicles but has had to cope with 4,000. For a time it caused a little amusement that while the Turkish side was open 24 hours a day, the same did not apply in Iraq. The crossing at Garmak into Iran is handling 600 lorries a day.

There is inevitably wear on the road surface. Mr Yener makes the point that lorries have been caught carrying 50 tonnes of cargo compared with the official limit of 38 tonnes.

On balance Turkey gains. According to Mr Umut Arık, who is in charge of economic affairs in the Foreign Ministry, some 5m tonnes of trade passed through Turkey in 1981, of which 2m went to Iraq and 1.5m to Iran, with the remainder going to Saudi Arabia and the Gulf. There is some confusion

as to how much this traffic actually means in earnings for Turkey.

The media grandly talk of an annual income of about \$1bn. Both Mr Yener and Mr Arık agree that the receipts for the central bank this year (leaving aside money held back by companies for expanding their TIR fleets or the like) is currently not more than \$400m. This would include some \$75m from rail transport. This has increased fourfold over 1980.

Politics have inevitably played a part in the smoothness with which goods have moved across Turkey's southern borders. Syria's decision in April to cut off exports to Iraq was initially costing Turkey some \$1m daily in rail traffic.

Benefits

The transit trade experience has had longer term benefits for Turkey. The expectation is that even if the Iran-Iraq war ends soon, trade with those countries would continue, not least to help post-war recovery and contractors involved. Indeed the hope is that exports to each of these countries could reach \$1bn next year. Turgoglu, the leading transport company with some 250 trucks and a capacity of 400 tonnes, is planning to buy over the next year up to 40 more, mainly for the conveyance of dry and refrigerated cargo from the southern ports of Mersin and Iskenderun to Iraq and Iran. (The company maintains however, that traffic to the latter has been falling off.)

If Turkey is to keep up with the expansion of transit trade, it will not just be roads which will need improving. Turkish Airlines has only one cargo aircraft and is seen as being disproportionately costly. The railways system is gradually being upgraded but as one official put it, "It is a remnant of the 1930s."

The improvement will have to come in the ports and the shipping lines. Under way is a \$75m World Bank project to improve Mersin and Iskenderun on the Mediterranean and Trabzon and Hopa on the Black Sea. There is talk of ro-ro lines with Romania, with which Turkey has just signed an important transit agreement and possibly Bulgaria.

The Turkish Government may have responded to this transit trade but with local provincial governors to the border areas now given specific responsibility for this sector, it is probably taking things more seriously than its neighbours. In the process a lasting benefit should be an improved transportation network countrywide.

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PORTRAIT OF A LEADER

ASSETS	Balance sheet as at		Rate of Increase %
	1.1.1982	1.1.1981	
	\$	\$	
Cash and due from banks	439,937,781	191,629,025	129.6
Reserve requirements	281,710,771	770,397,554	65.3
Investment securities	109,539,290	60,707,965	81.1
Loans	839,337,022	478,704,258	75.4
Participations	45,483,677	25,758,250	76.5
Bank premises and equipment	27,419,474	20,281,416	35.3
Other assets	281,902,246	210,910,078	33.7
Total assets	2,025,789,451	1,158,368,556	74.9
LIABILITIES			
Deposits	1,691,502,480	857,172,075	95.1
Central Bank	39,627,602	34,620,777	14.5
Other liabilities	239,657,113	211,888,587	13.1
Total liabilities	1,970,787,195	1,113,681,449	77.0
STOCKHOLDERS' EQUITY			
Capital	18,896,447	18,896,447	
Reserves and Provisions	38,105,909	25,790,660	40.0
Total stockholders' equity	55,002,356	44,687,107	23.1
Total liabilities and stockholders' equity	2,025,789,451	1,158,368,556	74.9

PROFIT FOR 1981 (after taxes) \$ 17,192,859

(converted at TL 132.30 = U.S.\$ 1)

Facts and figures do not tell the whole story, of course. The real secret lies in 34 years of planned and profitable growth. In today's terms, that translates into a 95% increase in 1981 deposits, participations in 64 top-rank industrial companies, and ownership of Turkey's biggest insurance group. To make things easy and fast, we have an on-line network of over 600 domestic branches and representatives in key cities around the world. If you're thinking of investing in Turkey's booming economy and need sound advice, we're the inevitable choice. Come see us.

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TURKEY VIII

A new strategy aims at reducing disincentive, says William Dawkins

Luring foreign investment

ANKARA'S MAIN problem in attracting foreign investment is not so much in producing the right incentives, at which it is working hard, but in reducing the disincentives which are already there.

Superficially, Turkey's campaign to win foreign investment, which plays a major part in its economic stabilisation programme, looks as if it is moving in the right way.

According to Mr Husnu Dogan, director of the new Foreign Investment Department, in the 25 years before 1979, the total foreign capital invested in Turkey under its main foreign investment law amounted to a mere \$228m (£127m). In 1980, the government gave permission for investments totalling another \$97m, and last year this figure improved to \$336m, he said. These figures all exclude petroleum firms which come under a separate law. Over 100 foreign companies received investment approval last year.

However, \$293m of the 1981 figure was in so-called non-guaranteed trade arrears (NGTAs)—unpaid Turkish lira debts to suppliers which have been made eligible for investment in Turkey. But it is a sign of increasing confidence in Turkish investment potential that a flourishing market has grown in NGTAs. Two years ago, they sold for the equivalent of 20 cents to the dollar. They now fetch up to 55 cents, according to Mr Dogan.

A change of mood in the embassy testifies to this growing confidence. "A year ago, no one was interested, but now I am flooded with investment inquiries," one Western commercial attache says. But most important, some "pioneers" have become trail-blazers.

Otomarsan, the 12-year-old bus manufacturer, 36 per cent owned by Daimler Benz, is planning a new factory to produce 2,000 buses and 5,000 trucks a year about 30 miles from its present plant in the industrial Istanbul suburb of Yesilyurt.

The plan, which represents a fresh investment of between DM 50bn and DM 80bn, is the company's first venture into the truck business. Most of the new production will be exported to the Middle East. Last year, Otomarsan produced 1,300 buses, about five a day, under licence from Daimler Benz, which supplies engines and gearboxes. It exported 80 per cent of these. Mr Haluk Gonencer, in charge of marketing for Otomarsan, says: "The Government is really trying to do its best for the investor."

Maschinenfabrik Augsburg Nurnberg (MAN) has taken a 40 per cent share, with Ercan the Turkish concern taking the rest, in a venture to make 7,000 diesel engines a year at a new factory near Ankara, involving an investment of \$50m.

Unilever, which set up a margarine factory in the Istanbul suburb of Bakirko in 1952, is investing TL 3bn (£11.40m)

12 years

Mr Yildizlar notes that in the 1960s it took Unilever 12 years to get permission to increase its capital from TL 50m to TL 70m, while last year it took only a few months to get the go-ahead for a capital increase from TL 223m to TL 1bn.

One of his criticisms of the present system is that not all investment regulations come under one law administered from the same source. He also feels that the Ministry of Finance, mainly in charge of tax affairs, has too much power over foreign investors. "Unfortunately, the Ministry of Finance is a state within a state in this country," he says.

Other companies expanding in Turkey include Ciba Geigy, which has increased its share in its Turkish operations from TL 4m to TL 1bn over the past two years. In banking, Citibank, which became the first foreign bank to set up in Turkey two years ago, has been followed by American Express, Bank Mellat of Iran, and the Bank of Credit and Commerce.

Manufactured goods account for most foreign investment in Turkey, but Mr Dogan lists tourism, agribusiness, mining, and oil exploration as other important growth areas. There are more than 100 foreign ventures operating in Turkey.

"Looking at the potential of Turkey, we are just at the beginning," says Mr Dogan. Ankara's bid to make Turkey more attractive for foreign investors has taken place on two fronts. It has undertaken a series of policy initiatives, while at the same time showing a more open attitude to outsiders—a marked contrast from the insularity.

An important part of Ankara's foreign investment drive was the enacting two years ago of the Framework Decree on Foreign Capital, which offered wide incentives and set up Mr Dogan's department to speed up processing of applications. New investments can now be approved in as little as a week, after having taken up to two years before.

His department may authorise investments of up to \$50m, of which between 10 per cent and 40 per cent must be foreign equity. Those who do not fit into these categories apply direct to the Prime Minister's office.

The incentives include:

- Up to 100 per cent exemption from customs duty and other import taxes on necessary inputs and equipment.
- Payment of customs duty and other import taxes over five years.
- Subsidised medium-term domestic credits and short-term export credits.
- Retention of 50 per cent of export earnings, for use in importing necessary inputs or transfer to other exporters, and allocation of foreign exchange from special quotas.
- Deduction from taxable income of an amount equal to 20 per cent of export revenue.
- Tax rebates, up to 20 per cent of export earnings.
- Loss carry forwards, up to five years.

In spite of these incentives, some investors still find that they are hampered by literally Byzantine Turkish bureaucracy. But as Mr Dogan points out: "You can't solve everything at once. It all takes time."

Facelift for debt profile

TURKEY is making a major attempt to shrug off its reputation as a risky borrower, dangerously short of foreign exchange to repay its debts. It would prefer a reputation as a country able to meet its financial obligations in an orderly and efficient manner.

Ankara's efforts in this direction are already paying dividends. The former pariah of the international lending community has this year won two important credits.

In February, Turkish Airlines negotiated a syndicated loan totalling \$76.5m (£42.6m) to finance the purchase of two Boeing 727s—the first medium-term credit which Turkey has negotiated since 1979. In April American Express signed a co-operation to take the lead in a syndicated \$77m Euroloan for two leading Turkish construction companies—the first such loan for private Turkish companies since the economic crisis reached its height in 1977.

Although the terms are tough—11 per cent over Libor (London Interbank Offered Rate) these loans reflect a major change in the past three years. At the same time, Turkey is expanding its working relationships with banks and extending its credit lines.

debts fall due. Repayments of principal and interest are projected to rise from \$1,698bn this year to a peak of \$3,466bn in 1985.

Mr Yavuz Canovi, vice governor of the central bank, is fairly confident that Turkey can shoulder this burden. He points out that foreign exchange earnings should increase more over the next three years than was envisaged when the rescheduling took place. For example, exports went up by 61.6 per cent last year to \$4,703bn.

Although Mr Canovi does not believe Turkey can sustain such a high rate of export growth, he feels it can be kept up at 25 per cent or 30 per cent.

However, he is concerned about Turkey's ability to finance the high growth rates in gross national product (GNP) which the Government seeks.

He warns that Turkey can finance last year's 4.4 per cent annual growth in GNP without strain, but echoes the recent OECD report on Turkey when he says it will be unable to do so at the Government's declared target rate of 7 per cent unless there is an even bigger increase in foreign exchange earnings.

While exports may do well, Turkey remains dependant on aid. OECD and EEC countries have granted debt relief of \$5,477bn and pledged a total of \$3,123bn in balance of payments relief over the past three years. Turkey was the first country to receive structural adjustments loans from the World Bank, obtaining nearly \$800m since 1979. Turkey also has a three-year standby agreement with the International Monetary Fund for SDR 1,25bn (£1.96bn), of which SDR 760m has been drawn.

But these aid sources have their limits. The EEC Commission has blocked progress on a five-year \$600m aid programme in protest against acts by the military. An OECD pledging session has been deferred because of some members' concern over political developments. Turkey's financing gap for 1982 is around \$340m, but this is after allowing for \$2bn of aid. Certainly, private finance is now taking a fresh look at Turkey and things are looking up, but the country is not yet out of the wood.

At the end of last year, Turkey owed \$13,408bn in disbursed medium and long term debt and \$2,111bn in short term debt, resulting in a total of \$15,519bn. This figure does not include another \$2,779bn in undisbursed debt. Its biggest bilateral creditors are countries from the Paris-based Organisation for Economic Co-operation and Development (OECD), which are owed \$5,901bn in medium and long-term disbursed debt.

As another result of the rescheduling, and also partly because of increased foreign exchange earnings, Turkey's debt service ratio (payments of principle and interest as a percentage of earnings from exports and invisibles) has steadily decreased. According to the Government, this went down from 24.2 per cent in 1979 to 22.7 per cent in 1980, and 21.4 per cent last year.

Nevertheless, the debt servicing bill is still steep and will get steeper in three years' time, when many of the rescheduled

TURKISH DEBT

External debt service requirements (medium and long term only)

Year	Principal \$m	Interest \$m	Total \$m
1982	742	566	1,698
1983	902	927	1,839
1984	1,039	924	1,963
1985	1,517	849	2,466
1986	1,481	797	2,188
1987	1,402	575	1,977
1988	1,229	441	1,770
1989	1,276	308	1,584
1990	769	188	957

Source: Ministry of Finance; Central Bank.

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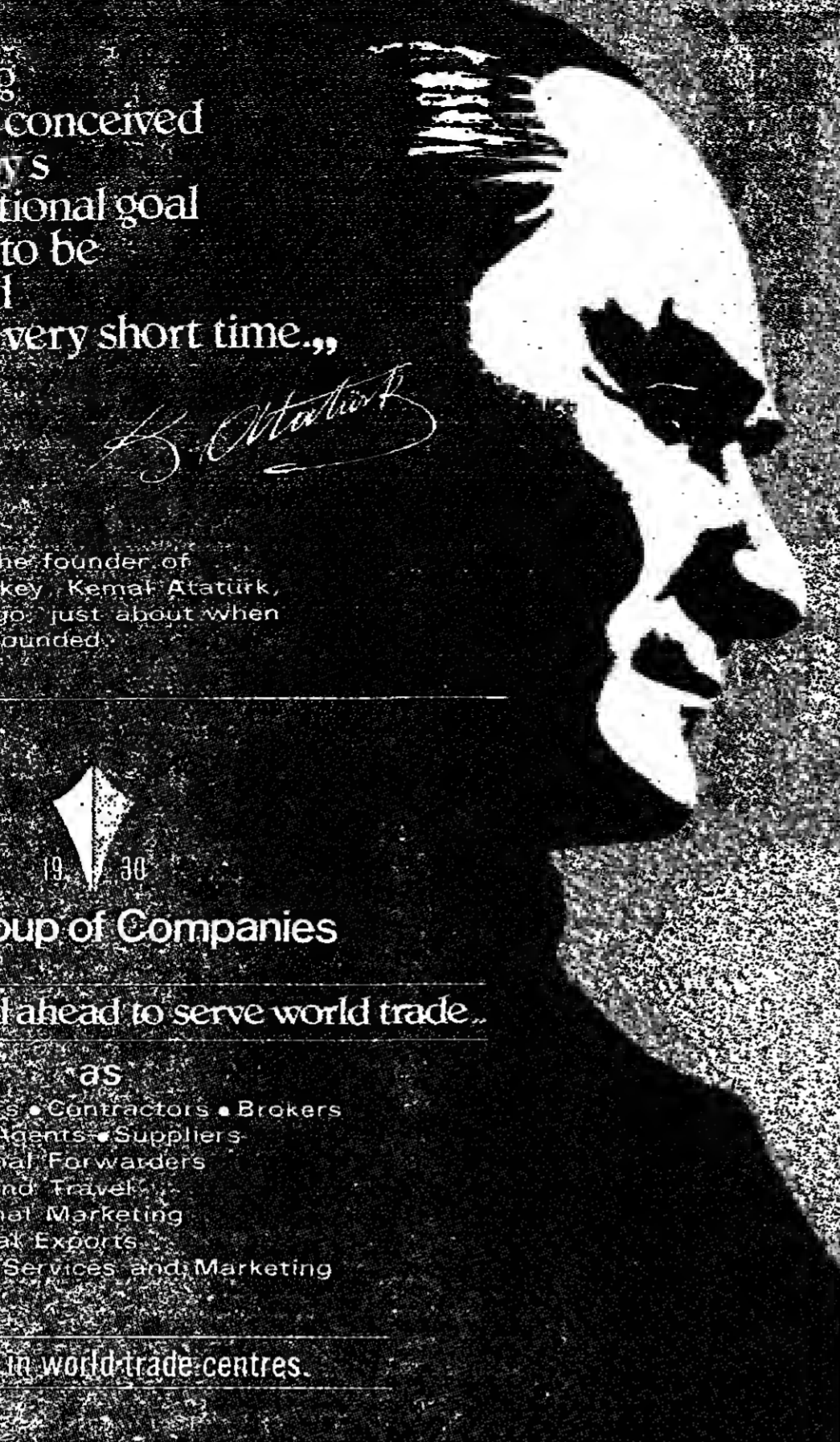
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TURKEY IX

ECONOMY

Needs are understood better, says Anthony McDermott

Stronger energy policy

IN ISTIKLAL CADDESİ, Istanbul's smartest shopping street, the only lights on at night are signs advertising casinos and night clubs. The shop front windows are dark. The state radio and television has been urging listeners to conserve electricity. Some limited legislation has been passed to back this up, notably in the greater use of insulation of houses and shops.

hydro-electric and thermal power plants and energy as a whole. In 1981, this amounted to TL 176.78bn, or 24.1 per cent of the whole investment programme. This year, the percentage drops slightly to about 23 per cent but it is still intended to spend TL 178.94bn. Turkey's oil supplies for this year are assured. At least, some of the hydroprojects—a long under-used source of power—are coming on stream. Long-term planning for energy, a long-standing disaster area, has begun to become more coherent.

as an alternative exit for petroleum products from the Gulf war zone of the Iran-Iraq war.

There has also been discussion of three pipeline links with Iran: ● An oil pipeline between 1981 amounted to 24.9bn kwh.

● A natural gasline from Iran to Hopsa on the Black Sea. ● A natural gasline along a route yet to be decided, linking Iran with Europe. In the longer term, the oil issue should be a minor issue, even though the World Bank has estimated that oil imports in 1985 could be U.S.\$6.59bn, still constituting 47 per cent of imports, and compared with exports then worth US\$9.1bn.

Long petrol queues have disappeared, and the dark cold winter two years ago has become an unpleasant memory. The last power cuts were in the autumn of last year. In short, over the recent years and not before time, Turkey has become more energy conscious on both a public and private level.

Turkey was notoriously slow to react to the rapid rise in world oil prices which brought about severe balance of payments problems. It was equally slow to publicise its plight as a leading example of a developing, low level oil producing country hit by these price rises. The situation is now better known, but the basic figures still bear repeating. Oil imports in 1973 cost a mere U.S.\$216m. In 1980, they amounted to U.S.\$3.86bn, or nearly 49 per cent of all imports.

Turkey will have to face two interrelated issues. The first is that currently Turkey's per capita consumption, with only 70 per cent of its villages electrified, is the lowest in Europe: 545 kwh/year. Generation in 1981 amounted to 24.9bn kwh (plus 1.6m kwh imported from the Soviet Union and Bulgaria). This marked a rise of 7 per cent compared with an average of just over 3 per cent in the previous two years. Even so, according to TEK, the state electrical authority, there was a shortfall against demand of 1.7bn kwh.

The second issue is to reshape the pattern of long-term supplies of energy. In 1974, fuel oil provided 46 per cent of electrical power, hydro 25 per cent, lignite 18 per cent and coal 11 per cent. In 1981 the balance had shifted to: 50.7 per cent from hydro, 24.4 per cent from lignite, 22.4 per cent from fuel oil and diesel, and 3.5 per cent from coal.

Slow progress on Urfa dam

THE URFA TUNNEL, which one day may be the largest tunnel for irrigation in the world, begins on a hillside in the Euphrates valley and ends in a muddy field scattered with poppies.

Between these two points, about 150 metres under the hills north of Urfa, gangs of Turkish workers have drilled and concreted nearly five kilometres of double tunnel in a gloomy limbo of flaking limestone and dust. As they began work in 1977, and the tunnel is to be over 24 km long, this is not, as they say, very good.

The dam that will fill the reservoir that will send the water through the tunnel is to be built some 80 km further east, at a point where the Euphrates valley widens to a shallow reach before entering a gorge. In this lovely and remote place, with its gypsies, foxes and brilliant songbirds, it is hard to imagine a rock-filled dam 184 metres high and nearly 2 km across but this is what the engineers, now digging a diversion tunnel, say it will be.

They also say that the dam will generate 8bn kilowatt hours of power a year and send enough water through the tunnel to irrigate 300,000 hectares of wasteland to feed and clothe the Middle East. The Ataturk dam and hydroelectric plant, as its reverential name suggests, is the most important exercise in public works in modern Turkey.

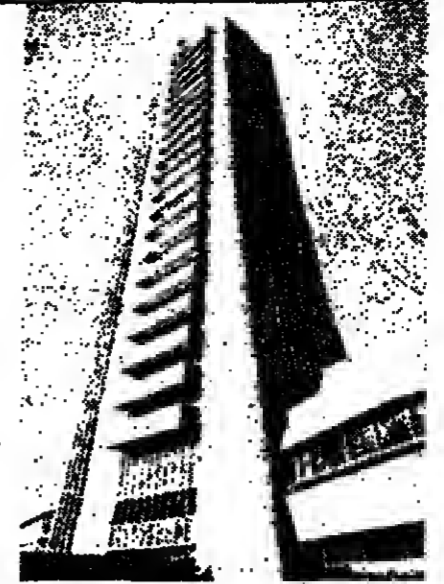
However, to build the dam and power plant will require a colossal amount of foreign exchange, which nobody is willing to compute, but would certainly not be less than \$2bn. Shortage of hard currency was one of a host of factors which has held up progress on the Urfa tunnel: the Dogus construction company was released from its contract in 1975 after spending some TL 3.5bn, and the work has been passed on to the Akpazar concern. Where the foreign exchange is to come from is anybody's guess. Dam projects on shared rivers are political minefields and the World Bank, which only approved \$120m for the Ataturk dam upstream on the eighth appraisal, is thought highly unlikely to involve itself.

now that Iraq (and Syria) face losing 10bn cubic metres of water, a third of the flow to the farmers of south-eastern Turkey. A number of wild schemes are being discussed, including the sale of stock to Turkish workers or even a withholding tax on profits generated by Turkish construction companies overseas. But the dam will be built, the engineers say, and both general Kezan Evren and the deputy prime minister for economic affairs, Mr Turgut Ozal, appear to be strongly in favour of the project.

The DSL, Turkey water authority, claims that the Euphrates valley contains a quarter of the country's hydro-electric capacity of 100bn kilowatt-hours per year. Upstream of the Ataturk site, the Keban dam and its immense reservoir, which began operating in 1974, is to be extended to produce 6.2bn kwh a year while the Karakaya dam in the middle should eventually start producing the first volumes of its 7.5bn kwh a year in the spring of 1986, although there remains here too a financing gap of \$130m.

Table with columns: DELIVERIES, tonnes (m), 1980, 1981. Rows: Iran, Iraq, Libya, Soviet Union, UAE, Algeria, Saudi Arabia, Kuwait, Total.

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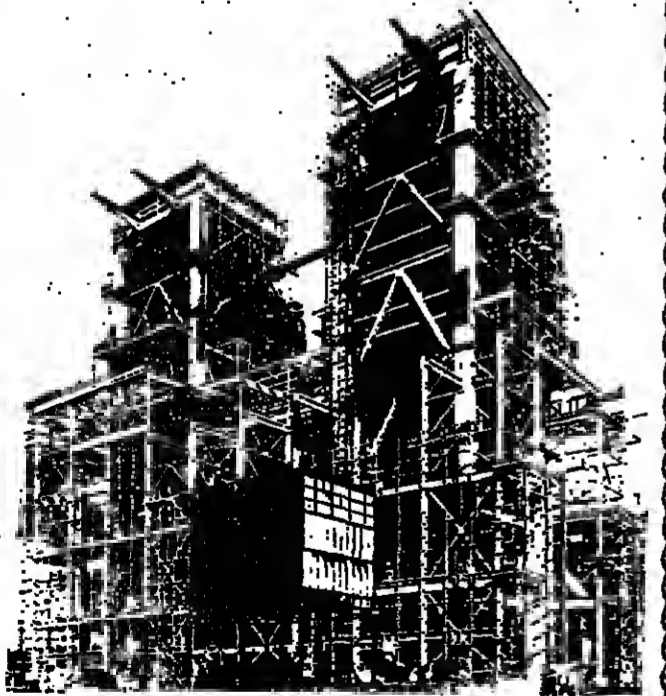


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James Buchan

TURKEY X

Leslie Colitt describes life for a Turkish family in West Berlin

Bitter times for workers abroad



A Turkish grocery in the Tiergarten district of Berlin

"WHAT DID we do to the Germans to make them hate us so much?" Ali Yicelen wondered aloud. He pulled a cord releasing the bucket-load of building wastes strapped to his back and the cloud of white dust set him coughing.

All earns DM 2,300 (£550) a month, more than ten times what he would make in Turkey. However, like many Turks in Germany, he is incensed by the scrawlings of "Türken raus" (Turks out) which he sees on house walls.

It was much better when he came to West Berlin 12 years ago, Ali said. His German colleagues at work were friendlier and his neighbours occasionally greeted him. Rarely any Germans remain in the city-owned tenement building in Tiergarten district, where Ali lives with his wife and three children.

The rapid growth of the Turkish population in West Berlin to 140,000 or 12 per cent of the city's inhabitants undoubtedly has much to do with the worsening relations between Germans and Turks.

Staying

All said that he has considered returning to Turkey now that the German authorities plan to pay foreign workers their accumulated pension and unemployment benefits if they return home. He would be well-to-do in Turkey, with that kind of money. However, after spending a three-week holiday in his village last year, he decided he had been in Germany too long to return.

Two of Ali's children are in school and the eldest boy has been trying to get work for the past half year. He left school at 15, and was not accepted for an apprenticeship because of his poor spoken and written German. The boy came to Berlin at the age of 12, when Ali called for his wife and children in

Turkey to join him in Berlin. His unemployed son is far more bitter about the Germans than Ali.

The two young children attend a Koran school in the afternoon, which Ali says keeps them off the street. These religious schools are widely criticised in Germany for instilling anti-German sentiments in the pupils. One German Social Democrat MP at Hanover said the schools with their militant Islamic instruction should be abolished in West Germany, just as they were banned in Turkey. About 20 per cent of the Turkish children in West Germany attend Koran schools, which are run by members of the radically anti-Western Islamic Federation.

Although Ali could qualify to become a German citizen, he laughed derisively, when asked if he would apply. Turkey lifted its previous objections to its citizens becoming Germans but even fewer Turks are interested in proving their cultural and linguistic affinity to Germany than is the case with Yugoslavs or Greeks. All's children may choose to become Germans, but Mr Özcan Aynoglu, a political economist in Berlin, said it would not prevent the second generation of Turks in Germany from becoming more radical than their elders.

"Their parents compare Germany with home and thus are able to stand it here. But their children will have no other basis for comparison than Germany," he noted.

The German Government and the Länder have concentrated their spending in recent years on the young generation of Turks. Some 3,000 Turkish teenagers in West Berlin are taking special courses to gain job skills. However, they will remain unskilled workers by German definition and, with rising unemployment, stand little chance of finding jobs. Mr Ünal Akpenar, a Pro-

TURKS ABROAD

(000s end 1981)	Workers	Families	Total
Western Europe	770	1,115	1,885
Middle East	150	9	159
Australia	15	17	32
Total	935	1,141	2,076

Source: West Europe and regional totals official Turkish figures. Others Financial Times estimates.

EMIGRANTS' REMITTANCES, \$m

1978	1979	1980	1981	1982†
983	1,694	2,071	2,490	2,850

Source: Turkish Ministry of Finance. †Forecast.

fessor of Education at West Berlin's Free University, said the German authorities made the mistake of trying to get Turkish children to think and act like German children. "This was simply not possible, he said. "The walls of the ghetto are growing higher," he added. All said that he was not really interested in Turkish politics, but that he was glad the terrorist killings were over. His largely apolitical workers in West Germany, who are far more interested in the economic situation in

Turkey. This is because they might consider a return home, if the Turkish economy were to improve significantly. In the first few months of this year, some 20 Turkish families a day from West Germany were said to have returned to Turkey, which was double the rate of last year. The Turkish Government, however, cannot be interested in any large-scale return of its workers in West Germany, who last year transferred DM 3.5bn to their relatives in Turkey. The West German states

are preparing to adopt a joint policy regarding the entry of Turkish family members into West Germany. This will limit entry of Turks to the wives or husbands of Turks living here, as well as to children under 18 years of age.

In West Berlin, the city government does not permit Turks to settle in three inner-city districts, where the Turkish population approached the 50 per cent mark. The Turks there, in the shadow of the Berlin Wall, form an exotic enclave, separating the Germans in East and West Berlin. They meet with as little comprehension from the East Germans as they do from most West Berliners.

All is resigned to paying nearly DM 350 for a three-room cold-water flat with oven heating and a toilet one flight downstairs. Although his wife works full time as a seamstress, she takes enormous pride in maintaining a spotless flat in the middle of their decaying surroundings. What embittered All more than anything else recently was the word "Türkenaus" (Turkish swine) scrawled in large letters on the walls of his tenement building.

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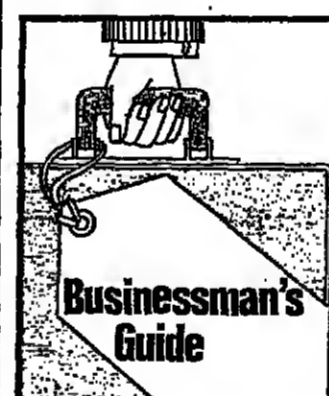
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Travel

Flights. Flights in and out of Turkey can be heavily booked. Those inside the country are frequent, but you can lose your seat if you arrive less than 20 minutes before departure time. Train. The sleeper between Ankara and Istanbul may only hint at the opulence of the Orient Express but makes a pleasant change. Taxis. Taxis may have meters but they never work. At the airports there are counters where travellers can buy tickets for the official rate to his destination. This should help one pitch other fares. Taxis from hotels are more expensive than others, though doormen have fare lists.

Telephone and telex

Direct dialling abroad is available from most main Istanbul hotel rooms and Ankara hotel switchboards. Sometimes it is necessary to go through the international exchange which causes average delays of 30-60 minutes. Telex lines are usually good, but may break down for up to 24 hours. New telephones and telexes may take months to install. Communications are better in the morning and late in the evening. Most main Ankara hotel rooms

do not even have dialling facilities for local calls.

Ankara

Hotels: The Grand Ankara Hotel (telephone 171106, telex 42398) remains the best hotel in the city and a useful place to meet other businessmen. Other centrally placed and clean hotels include: Dedeman (171100, 42408), Mola (183140, 42294) and Tunali (273100, 42142). But eat out.

Restaurants: The Kristal (telephone 171260) is probably the best restaurant in town, offering Turkish and European food. Prices are relatively cheap, with a meal and wine for two costing around £16. Atatürk Orman Çiftliği, Lokantasi (233230) has excellent Turkish cuisine 20 pleasant minutes drive from town at Atatürk's farm.

Surprisingly, fish is to be recommended in Ankara. Other restaurants for business lunches or dinners are the RV (270365), Kral Çiftliği (275087), Yakamez (183586—also offering violins), Liman (302725) and Rihim (272432).

Business contacts: The Ankara Chamber of Commerce (head Mr Turgut İlhan telephone 243263) can be helpful. Ministers and civil servants are relatively accessible as, in particular, is the Foreign Capital Department of the Prime Ministry, head Mr Husnu Dogan (298421). Mr Zekeriya Yildirim (124948) is head of the foreign exchange department of the Central Bank. The major countries have useful commercial attaches. The EEC has a well-informed office, current head Mr Robert Cox (276145/6).

Pastimes: Ankara is neither interesting nor attractive. But the Museum of Anatolian Civilisations is a must. The mausoleum where Atatürk, founder of modern Turkey, is buried is worth seeing to gauge the feelings he arouses.

Istanbul

Hotels: There are three excellent centrally located hotels: the Hilton (telephone 467050, telex 22379), Marmara Etip (448550, 24137) and Sheraton (489000, 22729). Businessmen can arrange discounts through their companies. Those with time on their side will enjoy staying up the Bosphorus: Grand Tarabya (621000, 26203) and Yeniköy Carlton (621020, 26260).

Smaller hotels include the Etip and Pera Palas (452230, 24152) where Agatha Christie and Kim Philby stayed. Restaurants: Istanbul offers a large number of excellent restaurants. The city is famous for its fish. Newcomers are advised to consult friends (or waiters) as to which fish to eat as fish is seasonal. Tarabya offers a number of Bosphorus-side fish restaurants of which Fayoç is noteworthy. The restaurant of the Divan Hotel (telephone 464012) is one of the best in town and ideal for

business lunches. Candan is the finest and probably most expensive restaurant and bar in town. It also provides after dinner disco music. Abdullah (telephone 636406) and Sureyya (telephone 635576) have delicious food and are in the top category.

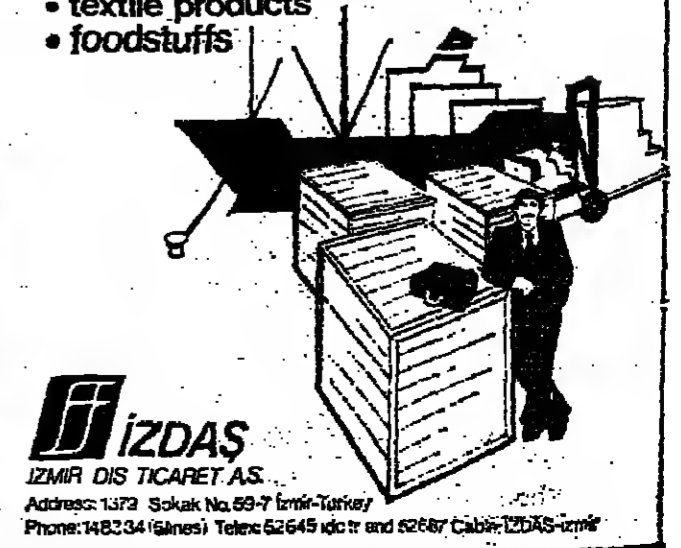
Pastimes: Istanbul, astride two continents, and seat of the Byzantine and Ottoman empires, is one of the world's eternal cities. The Blue Mosque, Topkapı Palace, Santa Sophia Church, Karıye Mosque and Dolmabahçe Palace are among the better known of the dozens of historic places of interest and museums. A taxi ride across the Bosphorus Bridge is recommended, particularly memorable is a leisurely boat trip up the Bosphorus or to the lovely Princes' Islands, where Trotsky once lived. The covered market in old Istanbul is well worth a visit.

Mr Norman Covey (451793) formerly of the Chamber and Financial Times can also assist.

David Tonge

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Fish sales in Istanbul

TURKEY XI

POLITICS

Journalist



The generals have started a root-and-branch reform of political life to prevent a return to the chaos of the past. Here and overleaf are some of the problems they face.



Writer who upsets the generals

ISMAIL BESIKCI is one of the mildest Turks around, soft-spoken and, when at home, totally dwarfed by a rubber plant three times his size. But he disturbs the generals so much that a letter he wrote recently while in prison has just resulted in his being sentenced again, for 10 years. The letter, to the Swiss Writers' Federation, was never published.

It is now 14 years since he was first brought before the courts, and always the charge is the same. That he is trying to divide the nation by fostering separatism. In other words that he has been stirring up the country's 6-7m Kurds.

In 1968 his first detractor wrote: "He does not accept that the Kurds are of Turkish origin and became Kurdish over time." To this extent Mr Besikci, a former academic who has never done more than write, is being found guilty for his unbudging conviction in ideas which are prevalent abroad.

The Kurdish language is of a different origin to Turkish. Most historians believe the Kurds, who claim to be descendants of the Medes, were fighting Assyria, Sumaria and Babylon millennia before the Turks surged forth from Central Asia.

However, one Turkish prosecutor has insisted they are "mountain Turks" whose name comes from the crunch their feet make walking on snow. Others consider them the "fratelli perduti" lost brothers of the Turks.

The generals' anxiety about Kurdish unrest is evident to anyone who visits the country's south-east. The area is dusty, impoverished and feudal. For long years before the 1980 coup there had been a virtual peasants' revolt under way. The Kurds form the major element of the population in the area, and the generals have seized on this fact and on the way an Eastern European radio station has been fanning Kurdish flames.

One former Minister is in prison for merely stating: "There are Kurds in Turkey. I am a Kurd." Mr Besikci, who is rigorously documented but polemical works challenge Ankara's orthodoxy suffers the same fate. Like him, his works are banned.

David Tonge

The generals v the politicians



On trial: former Prime Ministers Suleyman Demirel and (right) Bulent Ecevit

UNLIKE OLD soldiers, old politicians do not fade away. The generals' plan is to eliminate the crop of politicians who ran the country before the takeover, demolish the political parties from which they sprang, and open the way for a new generation of politicians.

"Even at times when we needed national unity and togetherness more than at any other time they almost encouraged polarisation and disunity," said General Kenan Evren, the head of state and chief of staff, on the first day of the coup, putting the blame for the near civil war conditions of the pre-coup period on the politicians.

Instead of getting together to extinguish the fire, either knowingly or for political gains, they poured gasoline on the fire and tried to create a holocaust for the sake of coming to power.

The generals proceeded to take many steps to emasculate the politicians they ousted and ensure that they remained that way. Parliament was dissolved and all political parties abolished. A number of former party leaders and members of parliament are in jail. Former politicians risk stiff jail sentences if they make public statements on the "past, present and future" status of Turkey. Political activity of any kind, at any level, is forbidden to all. The press is muzzled.

Some 13 months after the coup of September 1980, when he dissolved all of the country's political parties, General Evren promised that he would "definitely" establish a democratic parliamentary system based on political parties.

But not with these present parties," he said. "Just as a house built with the rubble of a demolished house is bound to collapse, a democracy which is built on the parties which brought Turkey to September 12 (the coup) is destined to collapse as well."

An as yet unspecified number of former politicians will be barred by the new constitution—expected to be submitted to a referendum by November—from entering the new parliament for at least one term.

Mr Suleyman Demirel and Mr Bulent Ecevit, the former prime ministers, as well as party leaders like Mr Necmettin Erbakan and Mr Alparslan Turkes are virtually certain to be stripped of their political rights.

Apart from a new constitution which, in the words of General Evren, "will be closed to Communism.

Fascism and currents directed at creating a theocratic state" new laws will be written governing elections and political parties. The legislation is being prepared by an appointed consultative assembly.

The generals announced that democracy would be restored by the spring of 1984 at the latest. It is clear that the generals want to turn a new leaf. But whether they will be able to or not is a moot point because there are many people—the majority of them former politicians—sitting on the book.

Many former politicians are, almost without any doubt, greatly to blame for Turkey's near collapse in the two years before the coup. But mea culpa is a term which does not exist in the Turkish political vocabulary.

the first floor of his house in Ankara is always crowded and his telephone rings constantly.

Twice ousted from power by the generals—the first was in 1971—Mr Demirel is the embodiment of the politician who Jean Paul Sartre, the French philosopher, described as the kind who can leave politics only in a coffin. He speaks freely in private but has not made one single public utterance. Looking calm and timeless like a god of the Far East, he seems to believe in the merit of good timing and to realise that if he spoke now not many people would listen either in Turkey or abroad.

The impulsive Mr Ecevit is exactly the opposite. Both in public and in private he began to attack the generals as soon as he was released from exile one month after the coup. He has spent two months in jail and is likely to spend many more for interviews he gave to foreign newsmen.

But his Social Democratic Republican Peoples Party (RPP) has more or less dis-

integrated. Mr Ecevit's telephone never rings because it is permanently off the hook, except for the times he wants to use it to make outside calls. It appears that he has chosen the path of martyrdom.

There are many former prominent members of the RPP vying for supremacy—a rather curious battle by people without political rights fighting for the leadership of a party which no longer exists.

Mr Necmettin Erbakan, the leader of the pro-Islamic movement, spent several months in jail. He now lives in Ankara, praying and fasting while the trial against him and his colleagues slowly proceeds. He does not see the press.

Mr Alparslan Turkes, the formidable leader of the ultra right-wing Nationalist Action Party, has been in jail since the coup. He is on trial for his life, along with 218 others from his party, on charges of staging a civil war to create a Fascist dictatorship. He too does not seem to have given up. He has written several letters to General Evren asking that the charges be dropped and emphasising that he and the general share the same views.

The Turks have been through all this before. After the army's first coup in 1960, Prime Minister Adnan Menderes and two of his ministers were hanged and his followers in parliament jailed and stripped of their rights.

In retrospect both seem futile: the MPs got their rights back and those who had in the meantime replaced them were not, at least in the eyes of the army, apparently more capable since they too were ousted.

But then generals have got the guns and whatever they say will go.

Metin Munir

Trials without dignity

DO NOT LOOK for drama in a Turkish military courtroom. The major trials of the political figures and trades unionists active before the military takeover in September 1980 have gone on so long that even those defendants facing the ultimate penalty seem to have lost interest.

The various trials of Mr Bulent Ecevit, the former Prime Minister, and the death penalty requested for the 52 leaders of the DISK, the confederation of revolutionary trades unions, continue to excite horror and passion in Europe but the military Government appears to be increasingly exasperated with the train of well-meaning delegations from Europe attending the trials.

What seems clear is that General Kenan Evren and his colleagues will go to some lengths to justify their action in taking power and to ensure no repetition of the chaos and violence when they relinquish it.

The Mamak military base outside Ankara looks like a down-at-heel Butlins, but over 2,000 people are being detained there in conditions of varying rigour. Inside a specially built courtroom, Colonel Alparslan Turkes and over 200 members of his extreme right-wing Nationalist Action Party are standing trial for attempting to subvert the constitution, set up a Fascist dictatorship and for several hundred murders. In all, 585 people associated with the NAP are being tried, 230 of them for their lives.

But amid the rows of lumpy young men, with prison crewcuts and pinched prison faces, there are many empty spaces for a sizeable proportion have already been released and at least 70 of those facing the death sentence are out on bail.

In fact, Col Turkes is not being handled with particular clemency in his imprisonment while there have already been one or two executions of convicted terrorists on the extreme right. One of the NAP lawyers believes that while Col Turkes is under no great risk, some of the defendants may be executed.

Near farce

As a process, the trial was near farce. One by one young men came to the Bar, denied their original statements made almost routinely sounding allegations of torture, bowed to the cool major presiding over the trial, and sat down. Col Turkes, his hair died black and sleek as sable, dozed for much of the time, although whether from boredom or sickness it was hard to tell.

In another part of the camp, Mr Ecevit, former chairman of the banned Republican Peoples Party, is facing 6 to 14 months' imprisonment for allegedly contravening military decree 52, which bans former politicians from making statements about the "past, present and future status of Turkey," by giving interviews to the foreign Press.

The trial, now adjourned, was a relaxed affair, crammed with visitors and journalists. In contrast, the DISK trial, being held in a sports stadium just beyond the Istanbul city walls, seems designed to provide justification for the coup d'etat and the more or less authoritarian system that will be part of a return to civilian Government.

The union federation, Turkey's second largest, has already been disbanded and its assets and property sequestered. All 52 of the defendants, including Mr Abdullah Basturk, its former secretary general, face the death sentence for allegedly attempting to set up a dictatorship of the proletariat. A 53rd, Mr Ahmet Isvan, a former mayor of Istanbul, could also face charges related to DISK activities.

This is the most unpleasant of the Turkish trials. The defendants allege grave torture. The lawyers have been harassed and take more seriously than their colleagues the ban on talking to the Press. The arrest earlier this year of Mr Orhan Apaydin, head of the Istanbul Bar Association, is generally considered to be related to his role as chief DISK defence lawyer although the grounds announced were otherwise.

The officer presiding has a hectoring manner, uses the insulting second person singular form, and ensures that there is no speechifying. A whole day was recently spent arguing over what sort of struggle DISK was waging. Economic and democratic. Mr Basturk insisted Socialists or worse, the president kept on repeating, while the stenographer examined her finger nails.

Nobody expects the executions to be carried out. Some Istanbul businessmen would agree with an auto industry executive who said: "They are traitors, they deserve to hang. But this basically absurd trial could well provide a verdict which will be used to justify restricting trades union activity in Turkey."

James Buchan

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TURKEY XII

Uneasy peace on the labour front

"TURGUT OZAL has only one policy—squeezing the stomachs of the workers." This sort of attack on the architect of the Government's economic policies has long been heard in private. It was doubly surprising to see it appear in public at the end of month.

Firstly because most newspapers printed the charge, and secondly because the words were those of Mr Ibrahim Denizci, chairman of Turk Is, the only labour confederation which the generals left in operation and a body which since the coup has been noted for its circumspection.

To some extent Mr Denizci's position before this month's congress of Turk Is. Yet one of the undeniable features of recent years is how wage earners have lost out:

● Between 1977 and 1979 the share of wages and salaries in non-agricultural income fell from 47.8 to 33.8 per cent, according to statistics cited in a memorandum from Turk Is to the Government. Later figures are not available.

● Between 1977 and 1980 the real wages of unionised labour fell by 22 per cent according to Turk Is's memorandum and by 44 per cent according to social security figures.

Since then the hampering of strikes and collective bargaining has resulted in, at least a further 10-15 per cent fall in real wages, according to labour experts. A further measure of living standards given by the head of the Istanbul Railway Workers' Union has recently been cited in the press:

● In February 1982 the many non-unionised workers on the minimum wage had to work 73 minutes to buy a kilo of bread, compared with 44 minutes in 1963. Again in 1982 they would have to work 14 hours and 12 minutes for a kilo of meat, compared with six hours and 17 minutes in 1963.

It is a comment on government policy that statistics in this area remain inadequate and certainly the arguments above may overstate the extent wage and salary earners have suffered. For instance, workers' fringe benefits which were rising rapidly until September 1980 are not included in the real wage comparisons above. Equally, the net result of recent tax and pay pattern changes may slightly mitigate the trend against labour, but the drift of events is undeniable.

What it means is, of course, a different matter. With around 3m unemployed, some would agree with the employers' confederation which last month argued that those with jobs were a privileged minority. Others would argue that workers were overpaid. Yet others might say that rights such as severance pay had become totally excessive — though this last claim needs set-

ting in the context of the state's own weakness in the field of unemployment benefit.

The counter-argument is usually some variation on the claim voiced by Mr Bulent Ecevit, the former Prime Minister, that the austerity policies launched in January 1980 were intended to cut workers' living standards and needed the bayonet for success.

None of these is completely defensible. For instance, inflation before 1980 appears to have hit real wages more than the austerity package and banning of strikes have since. But now the Government is making wage control an integral part of its anti-inflationary package, which, with the continued crack down on trades union activity, is further demoralising an already dispirited labour movement.

Two elements

Before the 1980 coup this movement had two main elements. On the left was Disk, an avowedly class union movement backed by some 500,000 members and making the running in the private sector. In the centre was Turk Is, with around 1m members and particularly strong in the large state sector.

Today, Disk's leaders are in gaol. They have been among the worst treated of the junta's prisoners. They are now in the dock in an Istanbul sports stadium comparing their beliefs with those of President Francois Mitterrand of France while the prosecutor calls for their deaths — even if it would be a surprise if that penalty were given.

While Disk's affiliates are mostly now in the hands of state commissars, Turk Is has been allowed to continue, in a totally emasculated form.

After Mr Denizci was photographed asleep at a recent Turk Is meeting, his laconic comment was: "How can one be more dynamic in this environment?"

Strikes, which had cost 7.7m working days in 1980 — five times the previous record — remain banned. All forms of collective bargaining are also forbidden, not least a confidential circular of September 7 last year by General Necdet Buzulu, chief of the armed forces. It is, in other words, an exceptional period.

The exceptional measures include wage fixing by a "tripartite" High Judicial Council — which Turk Is privately criticises as "bosses body." They also include a continuing ban on the dismissal of almost all labour, a move introduced in 1980 to protect workers after the ban on strikes.

The foreign investor can readily find labour of most skills, and can count on the preparation of new legislation designed to deal with some of the anomalies of the past. One of these was the situation where firms could no longer

afford to close down because compulsory severance payments exceeded their net assets.

Dr Ihsan Oztrak, Minister of State in the present government, insists that new legislation will safeguard the right to strike. "If the overwhelming majority of Turkish workers did not go over to Marxist Leninist ideas it was because they had the right to strike, it would be dangerous for us not to recognise that. That is the greatest guarantee that this right will be respected." However, he gave a warning in some areas, such as health, workers will be obliged to go to compulsory arbitration.

Some former politicians and academics express concern over the legislation being prepared by the Government, but Disk supporters argue more militantly than ever, while in the centre Mr Halli Tunc, a respected former president of Turk Is who was chosen by the last President of Turkey (a retired admiral) as a Senator, becomes daily more outspoken.

In a recent newspaper column he attacked employers for deluging the authorities with "outrageous suggestions." They identify their interests with those of the country, he wrote, insisting that Ataturk, founder of the republic, had looked after the interests of workers and no-one would be able to turn the clock back to before his time.

Such comments underline how today's calm on the labour front may well prove a distant memory once civilian rule returns in less than two years — according to the generals' timetable — and workers seek to restore their purchasing power and union rights.

Mr Tunc has also been underlining what is perhaps an even more key question for the future, the need to tackle the country's unemployment. Here again statistics are inadequate, but the International Monetary Fund estimates unemployment at 15 per cent of the labour force and the Organisation for Economic Cooperation and Development warns it is likely to grow over the next five years.

The Government is beginning to shift its ground: "Labour intensive industries are what we need," Mr Turgut Ozal tells visitors. For in this area Mr Tunc has been urging what many Turks believe that "unless there are solutions, social upheavals are inevitable."



Mrs Nazil Ilıcak: in the midst of controversy

NAZIL ILICAK Taking the flak from both sides

Mrs Nazil Ilıcak, one of Turkey's most influential newspaper columnists is not everyone's favourite. Impassive and unshaking, she casts herself as a conservative worried about the Soviet threat to Turkey. But in her precise, convinced way she also tells visitors to the modern but ill-kept offices of Terueman, the conservative daily newspaper, that she opposes dictatorship and that "the longer the generals stay in power the more they need to listen."

Her own defence of the old conservative politicians has set the generals against her. They object to her carping at their banning yesterday's politicians from tomorrow's political life. They closed Terueman for a week when she complained of the closing down of political parties. She has two prison sentences for press offences pending.

Yet the left too has its doubts over a person it finds an unlikely symbol for press freedom. It has not forgiven her for the articles she wrote before the 1980 coup. Strongly anti-communist, she seemed to articulate the mood of right-wing authoritarianism the centre and left saw in the conservative neo-fascist coalition.

To her critics she was blind to those coalitions' excesses and notably unsympathetic when, say, police attacked left-wingers burying their dead. More recently, her critics connect her with efforts to discredit Amnesty International's publicity of the generals' torture records.

The controversy does not disturb her. On the contrary, the visitor to her Bosphorus villa or newspaper offices outside Istanbul's crumbling Byzantine walls finds her thriving on the spot from both sides. For she has been a polemicist for over 20 years.

Her classmates remember her tough conservatism in their debating society. She herself describes how she was suspended from school for publicly applauding Menderes after the 1960 coup had overthrown him and led to her father, one of Menderes's ministers, being put in gaol.

"I could not shake officers' hands then, but I understand this lot is different," she says. Other journalists are in prison — Mr Luttu Oflaz for an ironic article attacking a neo-fascist party; Mr Niyazi Dalcanci and Mr Ali Sirmen for membership of the Peace Committee; Mr Aydoğan Büyükozden, editor of a non-violent Maoist paper; Mr Süleyman Cokun, a well-known left-wing Ankara journalist; and some 20 others.

But Mrs Ilıcak is a particular embarrassment to the generals because she attacks them from their own ground of anti-communism.

D.T.

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IHSAN DOGRAMACI A touch of discipline in the common room

PROFESSOR Ihsan Dogramaci has most university staff quaking. Ten years ago the large Ankara university of Hacettepe, which he had set up, festooned with students' ironic slogans: "This is Dogramaci's farm." Today all the universities have been turned over to his hands. Many of Turkey's best academics talk privately of resigning. "Soon there may be no universities left," writes Professor Mumtaz Soysal, a well-known constitutional lawyer.

There is a striking contrast between Dr Dogramaci's critics' view of him as an arch-manipulator determined to bring the generals' discipline into the common room and the fatherly paediatrician who assures visitors he has always been against the status quo. But whereas in the past his power came from his ability to win others round, today it is buttressed by law. For he has become the head of a formidable body set up to run Turkey's higher education and which many fear spells the end of the country's long-cherished academic freedom.

Lecturer

Ahroad Dr Dogramaci is known for 15 years on the executive board of Unicef, as Turkish representative to the World Health Authority (WHO), as a member of the standing committee of rectors of European universities, as a lecturer on child health at Paris V University, and as executive director of the International Paediatric Association.

At home he made his fame as the bureaucrat who became entrepreneur, bending people and rules to turn a burnt-down hospital at Hacettepe, into the country's leading medical centre. He was the university's first president, and remained its eminence grise after a shift in teaching politics encouraged him to develop his career abroad.

When he talks he makes the new higher education law seem a model of West European

sense. It will help university departments collect funds for their work, ensure proper staff go to provincial universities, and allow students to transfer more easily between universities. YOK, the Higher Education Council, is also establishing vocational schools to absorb some of the 400,000 people each year applying for Turkey's 50,000 university places.

But Turkey is not West Europe and the deluge of press editorials attacking the underlining under points as the degree of political control which will be exercised over the universities. Dr Dogramaci heads YOK, 17 of whose 25 members are appointed by the Head of State, the Government and the army. University rectors are to be chosen by the Head of State from names put forward by YOK. Rectors choose the deans of each faculty. YOK can dismiss or transfer teaching staff who are not in accord with its philosophy.

It is a measure of Dr Dogramaci's personality that he retains a loyal group of colleagues who insist he will bring sense to the sometimes confused world of Turkey's universities. But many university professors fear the powers given to him, and any possibly less academically minded successor.

One recent editorial stressed how Ataturk had made Turkey "a haven for European men of wisdom escaping Hitler's fascism." "Creative thinking freedom is under threat today," one professor says, and Professor Orhan Aldikacti, chairman of the general's constitutional commission says the YOK code does "not agree with the basic principles of academic freedom."

What with university staff's real income having halved in the past three years and YOK now saying it will centralise the design of university courses, the wind is blowing through the campus. Dr Dogramaci has yet to convince those under him that it is a summer breeze rather than a winter storm.

David Tonge



Professor Dogramaci, arch-manipulator or father figure?

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TURKEY XIII

TOURISM



The Ottomans called the Bosphorus Bir Nehr-i Aziz (a glorious river) and were the first people to enjoy it. Despite much destruction to the woods lining the seashore and the invasion of concrete, pollution and over-population, Istanbul continues to exude a magic beauty. Like Rome, it is one of the eternal cities of the world. Above is a tranquil scene on the Bosphorus.

Carpets lose their appeal

UNBEKNOWN to the tourist haggling over endless cups of Turkish coffee with the carpet sellers of Istanbul's grand bazaar, these are hard times for Turkey's carpet dealers. Were the tourists more observant he or she might detect a keener edge to the sales pattern. And were they to know the reason why the tourist might, for once, emerge with a real bargain.

For the first time that any Turkish carpet dealer can remember carpet prices have actually dropped over the past three years, worse than that they have slumped. They are down by as much as 35 per cent whereas before they were always going up and up. For a Hereke silk carpet, which he could sell three years ago for between \$4,000 to \$5,000, the exporter now gets nearer \$2,400. In real terms the percentage drop is about double that.

To quote one major exporter, Mr N. Mehmet Derin, profits are at "zero levels. If I didn't have a work force of some 10,500 I wouldn't be selling at these prices."

Given the long production cycle—it takes an average weaver about one year to produce one square metre of carpet—it is not easy to lay off staff. About 85 per cent of handmade carpets are still woven at home.

An increasing percentage of Hereke silk carpets, for which Turkey is most famous, are nowadays produced under more controlled conditions—in workshops or small factories housing between 10 and 20 looms. But the silk itself has to be collected, spun and kept for one year before use, making the production cycle nearer two-and-a-half years. This makes it difficult to adjust to changing market conditions.

Silk carpets—produced in Hereke and Kayseri—are the main export earners. They account for only about 25 per cent in volume terms but represent more than 50 per cent of earnings. Last year it is estimated carpet exports earned Turkey between \$120m and \$130m.

But because they are regarded as either luxury purchases or high value investments—they cost twice as much as Iranian silk carpets—Turkish silk carpet sales have been badly hit by the world recession. Demand is said to be down by as much as 70 per cent. An added depressant on the market is that some carpets are being exported at 40 to 50 per cent lower even than current prices under the "facoonage" production system. This is one of the various schemes used to settle, in Turkish lira, the country's non-guaranteed trade

debts. Carpets are also being used as part payment for imports.

Prices of good quality wool carpets are less depressed, largely because of the sharp drop in Iranian production since the Islamic revolution. Iran which used to dominate wool carpet sales has seen its share if the world market halved from 60 to 30 per cent. But it is India and China, rather than Turkey, which is filling the gap both on price and availability—to the extent that the market for medium and cheaper-priced carpets is becoming saturated.

Despite the high quality of its carpets and its long history of carpet weaving Turkey has, at best, between 6 and 7 per cent of the world market.

Carpets account for only 1.5 per cent of export earnings. Foreign exchange income is a little higher at 2 per cent if carpets sold in the grand bazaar to tourists and expatriates for foreign currency is included.

Nearly 40 per cent of total exports are now handled by four major companies exporting on average between \$5m and \$10m each year every year. These are Derin, Ozipek and Durusel who are also the three who control most of the silk carpet production. The fourth is Sark which manufactures less but which probably sells most by virtue of its shops in West Germany.

The biggest

Derin is now reckoned to be the biggest combined producer and exporter replacing Durusel which was the first to set up as a major wholesaler and was the place where many of its present competitors trained in the business.

Derin is working towards a fully vertically integrated system. Already its Hereke silk carpet production process is undertaken in-house right from the breeding of silk worms at the main silkworm centre of Bursa. Mr Mehmet Derin is aiming to do the same with Kayseri silk carpets and eventually wool carpets.

Companies such as Derin and Durusel have largely replaced the bazaar and weekly carpet auctions as the heart of the carpet trade. Their role is now restricted to being the colourful hunting ground of tourists and expatriate residents. To the inexperienced buyer the bazaar atmosphere remains infinitely more enticing than the clinical export warehouses piled high with carpets in seemingly mass-produced fashion.

Margaret Hughes

The country is a long way off achieving its potential to attract holidaymakers.

Tourist industry gains confidence

TURKEY'S physical and cultural attractions could be among the best kept secrets in the world.

In the shape of Istanbul, it has the only city ever to have been the capital of three world empires—Byzantine, East Roman and Ottoman—and in Ephesus, Pergamum and what is left of Troy, it has classical sites to beat almost any in the Mediterranean.

On top of these, Turkey boasts 2,500 miles of largely undeveloped and unpolluted beaches along its Aegean and Mediterranean shores, as well as some of the most spectacular scenery to be found anywhere, such as the weird rock pinnacles of Cappadocia, snowy Mount Ararat, and the deserts of Anatolia.

Yet it has only come a trifling way to achieving its potential for tourism. Out of the 260m people worldwide who took a foreign holiday last year, only 1.4m went to Turkey, compared to 1.5m in 1979—and each visitor spent on average a mere six days there.

Turkey's relative emptiness may be an advantage for tourists who like a sense of discovery, but for Ankara, it

means that a valuable source of foreign exchange remains to be tapped. Tourism contributed \$277m (£154.4m) to Turkey's balance of payments last year, in Spain it contributed \$5bn. Clearly, much remains to be done.

However, Turkey is moving in the right direction in several significant ways. The military takeover two years ago, which brought an abrupt end to the incessant terrorism that had given Turkey such a bad image, has laid the groundwork for a new sense of confidence by tour operators. There has been a steady increase in earnings from tourism from a paltry \$20m in 1977 to a projected \$350m this year.

The Government—sadly, like many of its predecessors—has declared tourism a top priority, and to this end has cut much, but by no means all, of the red tape which used to restrain investors in tourism. It has also introduced a range of incentives.

They include:

- Allocation of government land at low rents for up to 99 years.
- Provision by the Government of planning facilities and basic infrastructure in tourism

development areas.

- Availability of long-term credit at subsidised interest rates, up to 60 per cent of project cost.
- Exemption from construction and property tax, for up to five years.

These incentives have been enlarged by a new tourism encouragement law, which came into force earlier this year. Also important is the encouragement of tourism development areas, essential to Turkey's attempt to end its severe shortage of beds. Turkey has only 58,000 beds—five times fewer than its rival, Greece, which has a land mass six times smaller than Turkey.

World Bank loan

The largest of these schemes is the South Antalya development project, to develop part of Turkey's superb southern coast—which Anthony once gave to Cleopatra. With the aid of a \$28m loan from the World Bank the aim is to provide the infrastructure to support 25,000 beds. For the first time in Turkey, a local authority has been formed in Antalya to co-ordinate the activities of investors attracted to add their own

superstructure to what the Government has already done. According to Mr Kemal Gokce, under-secretary for culture and tourism, work on sewerage and communications is all that remains to be completed. Eight applications for hotels and holiday villages have been submitted to his department.

Similar projects are under way at nearby Side, a former ancient slave market, and Koycegiz, to provide 12,000 and 10,000 beds respectively. On top of this, the ministry is conducting a campaign to improve standards in existing hotels, and working with the Ministry of Sports and Youth to offer more for student tourists.

To service the area and attract charter flights, the Government has opened an international airport at Dalaman with the aim of making its attractive south-west corner accessible to tourists. However, the airport opened a year later than scheduled. The delay forced one company, Thomson Holiday, to cancel its package tour to nearby Mugla. Thomson said the company was still considering whether to start the tour again, even though the airport was open.

The development projects are primarily aimed at Western visitors. However, Turkey is aware of its potential for tourists from the Middle East, attracted by its combination of a familiar Moslem background and comparatively liberal social attitudes.

One private project is aimed specifically at Moslem tourists at Batıkoy on the Marmara coast near Istanbul. The developer, Sinankent, is planning an Islamic vacation village with a 500-room hotel and 200 holiday flats. It is scheduled for completion in 1987 and represents an investment of nearly \$30m.

In spite of the Government's declared intention to encourage tourism, a residue of bureaucratic inflexibility still hampers some operators. For example, many hoteliers have to fight for the basic necessities of their trade, says Mr George Engelhardt, manager of the Istanbul Hilton. "Trying to run an international establishment in this country is very difficult," he says. For one thing, he is limited by law to importing \$50,000 worth of materials he needs a year—not very much for a hotel such as his, which expects at least 80,000 room nights a year.

Every imported item needs 12 invoices, which makes it complicated to import small objects, such as spare parts for the hotel's 25-year-old U.S. made washing machines. "If something breaks down, then we just have to scrounge around for someone who has that spare part," says Mr Engelhardt.

By law, all alcohol imports have to come through Tekel, the state tobacco and alcohol monopoly. Because of this, Mr Engelhardt had to wait more than three months for a shipment of alcohol to get through customs—and this is the only way he can obtain the Western spirits such as whisky and cognac which his customers expect.

Prices are another major problem. Every price in his hotel, from a haircut to a Coca Cola is fixed by the state, which makes forward planning difficult, he says. However, he is optimistic about the future. "There is a considerable change in Ankara," he notes. "For the first time, people are interested when you talk. It still means you have to follow things up, but at least you feel somebody has listened."

William Dawkins

The Exogenous Variable which is Constant

They say that "luck" is the point where "preparation" catches-up with "opportunity".

Turkey is going through the most "lucky" period of its economic history and this time we are "prepared" to make use of this "opportunity". The exogenous variable of our new development model is a constant given by Turkey's historical, geographical, political and social position in the Middle East.

In 1981, over 119 Turkish contracting firms have undersigned a workload of over \$12 billion in the North African and Middle Eastern countries. This figure which constitutes an increase of 156% over 1980, is twice the balance of payment deficit of the Country. During the same period, Turkish exports to the same region have increased by 220% (\$1.2 billion). Together with Turkish manpower working in these countries, the contracting sector has injected a flow of over \$1.8 billion worth of foreign currency into the economy. This is the equivalent of 65.3% of Turkey's nine-month petroleum bill and 850% of its tourism revenues (1981 figures). By 1985, we expect the contracting revenues to increase to

\$45.8 billion; the portion of labour income which returns to Turkey to total to \$2.1 billion and the Turkish export to these countries to come up to \$14 billion.

The KÇ Group is proud to have been one of the pioneering firms in opening Turkey's doors to the brotherly Middle East and North Africa. The Group undertakes over \$2 billion worth of contracting business in Libya and Iraq and reinvests its contracting revenues in the capital-needing, export-oriented industries of Turkey. To name a few: Aroma and Meysu, fruit juice, concentrate and pulp facilities, representing 85% of Turkey's production capacity; the Meltem-Beykoz Shipyard, first privately owned shipyard to export vessels to Western Europe; Elektronal and Teletrans, leaders in the field of electronic equipment production and Anadolu Lift, the nation's sole integrated forklift trucks production facility operating under Climax licence of British Leyland.

Together with its own bank, Hisarbank Inc.; exporting and general trade companies (general distributor of Komatsu construction machinery) the KÇ Group has managed to form an air-tight economic development model, the exogenous variable of which is its contracting business.

KÇ would also like to take this opportunity to announce its recent entry into an entirely new and vital industry - publishing - through "Günes", already Turkey's third largest selling daily with circulation over 600 thousand.

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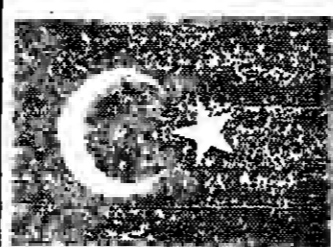


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TURKEY XIV



Outside the city centres Atatürk's reforms still have to contend with traditional values. The next two pages discuss how the balance of society is changing.

On the road east of Urfa, in south-eastern Turkey great convoys of lorries stocked with holding and war material thunder down towards Iraq.

The road is bad and the driving worse. Every few miles a truck is lying on its side, its cab smashed to a wafer. Some distance away, a Kurdish shepherd will be perched on one leg, staring with eyes as empty as the green steppe, as if even in their ruin these great engines exercise an unbreakable fascination.

A little south of the road, just short of the wire and watchtowers of the Syrian frontier, lies the tiny Kurdish village of Kantar, ringed by a hedge of dry cotton and hurried in spring mud. As a village it is typical neither of Turkey, nor of the south-east of the Kurdish steppe shepherd but it is not hard to find and his chief figure, Hacı Mahmut, is a talkative man.

Three elements make life for the 50-odd households, all more or less related, somewhat untypical of the region. The first is the main road. Although the military Government has clamped down on smuggling by the returning lorry drivers, one or two of the village young men sport carefully preserved blue

jeans, American cigarettes cause no surprise and there are half a dozen television sets.

The second is the border with Syria. Many of the villagers have travelled across and some speak moderate Arabic in preference to had Turkish. Only one in 10 of the village girls speaks any Turkish at all, for their education ends with the village primary school whose chimney provides nesting for a pair of storks.

The hospital in the Syrian town of El Haseke has been known to admit severe cases from the village. The villagers say treatment there is free and nearer and better than the Turkish Government hospital in Mardin, 50 miles away. In fact, this is the only advantage of their position for they feel frightened by the Turkish authorities.

Electricity was only installed two years ago and the village stands at the end of a long chain of water users. The third element is the unmissable presence on the main road of Mr Nezir Devrimci and his new hotel with a parking lot for 300 cars.

Hacı Mahmut says he is not an Aga, as are the Kurdish landlords of the uplands beyond Mardin who may host 20 or more villages, with their livestock, buildings and peasants. But judged simply on the plastic flowers and velvet sofas in his guest room, he is a rich man. In fact, he owns some 1,500 donams (a donam is just under 1 acre) under cotton, wheat and lentils, employs 300 and is in debt to the tune of TL 32m—roughly the same

amount that Nezir Bey borrowed from the Turizm bank to start his hotel. Otherwise, all but three or four families have a plot of 10 or so donams for their own needs.

They say that even in winter nobody starves, but the village is short of water, capital and work.

Kantar is in fairly bad repair, but as most of the houses are mud and stone, this is because of fecklessness rather than shortage of money. Capital is needed, rather, for women, seed, and farm equipment.

Sums as high as TL 1m (£3,800) can be demanded as bride price, but as none but Hacı Mahmut and his immediate family could afford this, the settlement is very much lower and it is a tribute to village diplomacy that no girl of marriageable age has been left unmarried, both a shame to the village and a social problem.

Girls tend to marry at 14 or soon after, ideally their first cousin and almost invariably a boy they have seen and spoken to.

All those questioned had heard of family planning, but they said that the imam of the mosque had spoken out against what a doctor would call effective methods. But the death rate for infants is so high—seven out of 19 live births for Hacı Mahmut—that there is little temptation to restrict pregnancies.

Hacı Mahmut's thirst for capital was increased by difficulties with the cotton during the years of violence and uncertainty before the military takeover in Ankara in the late summer of 1980. After exhausting the patience of the Ziraat Bank, he was driven to the bankers (money lenders) before Nezir Bey persuaded him to sell 500 donams.

Hacı Mahmut is hopeful that the worst is now past, but the police station beyond the village still insists that work stops in the fields at 5.00 pm.

As for the lack of work, three village boys are actually at the university but most of the young men return from the secondary school at Nusaybin with little to do if Hacı Mahmut can give them repeated in thousands of villages, that provided a recruiting ground for the Apoca, the Kurdish Marxist secessionists, brigands or plain Aga haters who terrorised the countryside in the late 1970s and still oblige the army to maintain a heavy presence in the area.

The last election in Kantar, in 1978, was supervised by armed Apoca. But the villagers also point out that even before the rise of the Apoca, the identification of local maguats with one or other of Mr Balcet Ecevit or Mr Süleyman Demirel meant that nobody could vote out of conviction.

An old man hobbles in. He claims to be a 100 years old, as old men do in Turkish villages. Asked to remember his military service in 19th century Syria, he stands up to speak but a curtain flaps somewhere in his old head and he sits down with a start and a smile of apology. He does say, however, that he cannot remember the countryside so safe. Everybody nods, but Hacı Mahmut seems to be worrying about his crops.

Uncertain role for religion

"GENTLEMEN AND citizens, please note well that the Republic of Turkey will never be a country of sheikhs, dervishes, disciples or fools." Thus spoke Atatürk in 1925, but it is also significant that General Keoan Evren re-quoted him in a speech to mark the beginning of Atatürk centenary year.

He went on to emphasise the difference between atheism and secularism, one of the six main principles of Atatürkism. Secularism, he said, "makes the exploitation of religion as a tool in politics unfeasible and entirely illegical."

This second Atatürk line, enshrined in the constitution (article 10), has proved to be somewhat more complicated to enforce in practice, although there have been petty edicts banning the features most openly associated with fundamentalist Islam—the wearing of headscarves and veils in public offices.

The Generals leave the impression, probably because of events in Iran under Ayatollah Khomeini and President Sadat's assassination in Egypt by an extreme Muslim fundamentalist, that they are aware of religion still being potentially an uncontrollable political force.

An issue in point of an apparent contradiction between the state and ostensibly apart from politics has been religious education. In 1931 and 1935 Atatürk had religious classes formally banned in secondary and primary schools (although official Qur'anic courses held under the direction of religious affairs were permitted). Yet last year in the autumn religious education was re-introduced, ostensibly by an apparent breach of one of Atatürk's principles.

The decision appears to have been a hangover from the 1950s and 1960s when multi-party politics first of all was deliberately more sensitive to the feelings of the electorate and, second, saw Islam as a counterweight to Left-wing ideologies and atheism.

Devout Moslem

It would seem that this political aim lay behind the decision. It had, too, an external dimension for the Turkish Government has been pressing for Imams to be permitted to enter countries, like West Germany, with large communities so as to offset any potential infiltration of Left-wing political thought.

In short, General Evren, a devout Moslem and son of an Imam, yet a man who deliberately made a point of not keeping the fasting month or Ramadan last year, seems caught between upholding secularism but at the same time not averse to using religious teaching as a controlling political force.

There are, of course, symptoms at which those apprehensive of a religious revival could take fright. There was the demonstration in Konya in August 1980, in which the National Salvation Party led by Professor Necmettin Erbakan played an important role. Turbans were worn, beer shops stood and banners in

banned Arabic script unfurled. Some even refused to stand for the national anthem. Erbakan and the NS of his party are on trial for involvement in this.

Enrolment in Islamic teachers' training schools has risen. In 1983 there were 45 schools, in 1973 23, and in 1978 437. The number of students has risen from 9,294 to 36,378, and to 134,486 respectively, the number of teachers over the same period from 484 to 4,922. But in the end, the level of piety probably has not changed, even if it is more publicly demonstrated.

This is because Islam in Turkey—were it ever a conventional force and in spite of being the final repository of the Caliphate—never recovered from Atatürk's concerted assault. Between 1924 and 1937, for example, the Caliphate and religious courts was abolished, the fez outlawed, the dervish orders made illegal and their property confiscated.

Secularisation

The Christian calendar was adopted, the call to prayer changed from Arabic to Turkish, a new republican alphabet introduced, school instruction of Arabic and Persian prohibited, religious classes banned at primary and secondary levels, and Sunday rather than Friday declared the day of rest. The 1937 Constitution merely put this secularisation in writing.

The result is that religion and its direction are now part of the civil service. Mr Taysar Altıkulac is in charge of Diyanet İşleri Başkanlığı (Directorate for Religious Affairs), which is responsible to the Prime Minister. It appoints the 8,000 or so Imams operating, sets their sermons (of late without some success as some Friday Klubbas have been notably fundamentalist in tone), appoints the 1,500 provincial muftis, and controls the 55,000 mosques in use.

Even in this department, the conflict between the mosque and the Government arises. In recent months this occurred over the issue of whether girls, under an order from the Education Ministry, should wear headscarves to school. The Diyanet sent a four-page memorandum to the Education Ministry arguing that as the Islamic prescription that women should cover their heads posed no threat to public order they should be encouraged to do so. The subject was even debated with energy in the Consultative Assembly.

By curtailing formal party political life, the Generals could have, for the moment, shut off an outlet for expression which might strengthen the hand of religion. But the overall feeling is that Atatürk's secularism has won through. At the same time there are a wide variety of sects—ranging from the orthodox Sunnis (which make up some two-thirds of the population) and the unorthodox Shi'ite Alevis. The latter tend to be in the poorer areas and side with the Left. Their interpretation of Islam makes them by instinct more radical, and they would

prefer a more secular government because they would, as a minority be more likely to find protection. The mystic tradition of Tarikat, brotherhoods, remains strong, reinforcing Turkey's reputation of not being, because of its history, a conventional Islamic (albeit constitutionally secular) state. The Nakshibendis, the Mevlevi (whirling dervishes) and Bektasibis are all theoretically illegal but offer more flexible attitudes towards formal religion.

Since the 1950s two more Tarikats—the Suleimancis and Nurucus named after specific people have emerged. The latter, for example, have played a more openly political role than other Tarikats, helping to set up the National Salvation Party. But even if there have been a growth in over Islam, and in foreign policy closer contacts with Islamic countries, the desire to go back to the old religious ways as an official doctrine, even by revolution, is not apparent.

Anthony McDermott



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TURKEY XV

SOCIETY

Tough times for shanty town dwellers

ANKARA, like many other cities in developing countries, is surrounded by armies of squatters. However, Turkish squatters—if it is fair to call them that—are like no other squatters in the world.

In contrast to the dismal huts of corrugated iron and plastic containing a despairing people found outside Rio de Janeiro or Soweto, Ankara's shanty towns have an optimistic, almost jaunty air, despite their poverty. Many of their inhabitants own their land. Their houses are more like cottages than the shacks normally associated with such settlements.

These shanty towns are called *gecekondu*, meaning "built in a night"—shacks—so named because they were literally built in a night to take advantage of a Turkish law forbidding the summary destruction of inhabited dwellings.

Discontent

Ankara's *gecekondu* area, which contains one-third of the city's population of 3.2m, could still become a major source of social discontent. These people feel financial hardship more sharply than almost any others.

To take one example of the toughness of *gecekondu* life, Mehmet, who used to keep chickens, now drives a taxi. Worned and greying, he considers himself comparatively well off by *gecekondu* standards. He earns between TL 15,000 to TL 20,000 (\$55 to \$75) a month—less than half the average wage.

Most of that goes on food for himself and his wife, with whom he shares his three-room breeze-block-and-wood construction along with three relatives. He also has to pay for repairs for the taxi he drives, and it is these which account for his TL 100,000 debts. On top of this, Mehmet, who is in his early 50s, has to send money to his two sons doing military service, as well as try to save for a new taxi to replace his present one in a few years' time.

Mehmet is worried because he is getting steadily poorer. Two years ago, he was relatively

comfortably off, but now has to cut back on food and clothes to make ends meet. This is mainly due, he says, to the increasing price of petrol and a decline in the number of people taking taxis, while at the same time other prices go on rising.

Even so, Mehmet is relatively lucky because he owns his *gecekondu*, and like most others, it is far from being a cheap shack. Mehmet's is worth about TL 400,000—just under half the price of a similar sized flat in central Ankara. It is perched on the equivalent of a second storey above two other *gecekondu*s. To reach it you have to pick your way through muddy streets and clamber up a crooked staircase.

Like most *gecekondu*s in his area it has electric light, but no running water or sewerage. The main room is incongruously furnished with modern terylene pile armchairs and a bookcase with a complete Larousse encyclopedia.

*Gecekondu*s are not in general as large as Mehmet's, and others often rant them from the local area of the *gecekondu* equivalent of a feudal landlord, who specialises in obtaining land from the Government and then renting or selling it.

Mehmet points out that the effect of financial hardship is often softened by the traditional *gecekondu* habit of helping one another. A friend of his recently became ill and everybody in the invalid's street gave his family enough money to survive until he could work again. Apart from crises like this, other families tend to survive by sending children and wives out to work at boot blacking or office cleaning.

This sense of interdependence is an inheritance from the *gecekondu's* rural past. Although they have been around in one form or another for more than a century, they began to grow quickly after the Second World War, when population growth in the countryside started to outstrip the growth of agricultural productivity.

In spite of the traditional



"Overnight" homes outside the city

strength of Turkish family ties, wage earners left their villages for the towns, where they found work in new industries, but nowhere to live, except for a *gecekondu*. As these were enlarged, the families followed.

The flood increased when the Democratic Party Government of Mr Adnan Menderes put into effect a major rural mechanisation plan between 1951 and 1953, sending 40,000 tractors into the countryside making up to 1m farmers redundant.

Over the years most of Turkey's migrants to the cities came from the less developed areas. In particular, from the mountains above the Black Sea, to settle in towns like Ankara and the more developed industrialised west. The result for Ankara has been a population increase from 25,000 to more than 3m over the past 60 years.

Further force was added to the tide with the Turkish construction boom in the early 1960s. This had the double effect of providing more jobs in towns as an additional incentive for poor or redundant villagers to move in, while, at the same time creating a further shortage of low-cost housing. Rocketing urban land values made a further growth in illegal settlements outside the cities inevitable.

It was at this point that a new breed of *gecekondu* dweller emerged. Low paid government officials and clerks, who could no longer afford city property, started to move into the shanty towns. These account for more than 9 per

cent of Ankara's *gecekondu* dwellers, according to one academic.

The flood continued throughout the 1970s, helped by the continued mechanisation of farming and a lax interpretation of planning laws by successive governments, keen to win the political support of *gecekondu* dwellers, who account for 40 per cent of all urban dwellers.

However, migration from villages into *gecekondu*s shows signs of abating because work is increasingly hard to find in cities. At the same time, *gecekondu* dwellers who want to move back into the villages are restricted due to shortage of cash and a shrinking market for their homes.

While *gecekondu*s seem to have resulted from pressures similar to those which produced shanty towns in other countries, they still differ in some other revealing ways.

Contrary to the belief of even many Turks, *gecekondu*s are not generally built by the people who live in them. According to one town planner, only 11 per cent of Ankara's *gecekondu*s were built or partially built by owner-dwellers.

As a by-product of this, a race of specialised express knockers up one room in

eight hours or so, to beat the planning laws. There is also a well-developed market in instant second-hand building materials. There is one street in Ankara, Bentderesi Caddesi, which is almost exclusively taken over by shops selling second-hand doors, windows, and even ready-made walls.

Once the first room has been built, families tend to add the rest piece by piece when they can afford it. In spite of this piecemeal approach, many of the finished buildings have distinct architectural style reflecting the families' original villages. To cater for this, another market in ready-made plans has grown up.

Because they are designed with some thought, *gecekondu*s have made as much a contribution to the value of the urban real estate, as they have to the demand for cheap labour in towns. They have incidentally also helped villages by providing a new market for agricultural goods.

Just as *gecekondu*s have regional architectural styles, so families from one area will tend to group their homes together, forming *mahalles*—neighbourhood units—and contributing to a social stability for which other kinds of shanty towns are generally not known.

However, *gecekondu*s do not always resemble cottages, in spite of their generally rural background. In one area on the edge of Ankara, they can go up to 16 floors, crowding so close together, or you see people living on opposite sides of the passage between blocks playing backgammon by resting each end of the board on their respective window ledges, says Mr Korel Goymen, formerly deputy mayor of Ankara.

Of course it is not always as tranquil as the visitor may believe. The inhabitants remain half-way between being displaced villagers and unwanted urban invaders. Their village values are under threat. Finan-

cial pressures are forcing a gradual breakdown in their traditional structure of authority, meaning that power tends to be moving into the hands of wage-earners and away from village father figures.

The young people were fertile ground for the political discontent of the late 1970s. Even in Ankara and even in areas such as those close to the military hospital, or military prison, whole districts became no-go areas for those of the wrong political persuasion.

The *gecekondu* areas supplied many of yesterday's terrorists—and today's Government says it is keen to reverse the trend to the cities and encourage social peace by keeping people on the farm.

\$28m credit

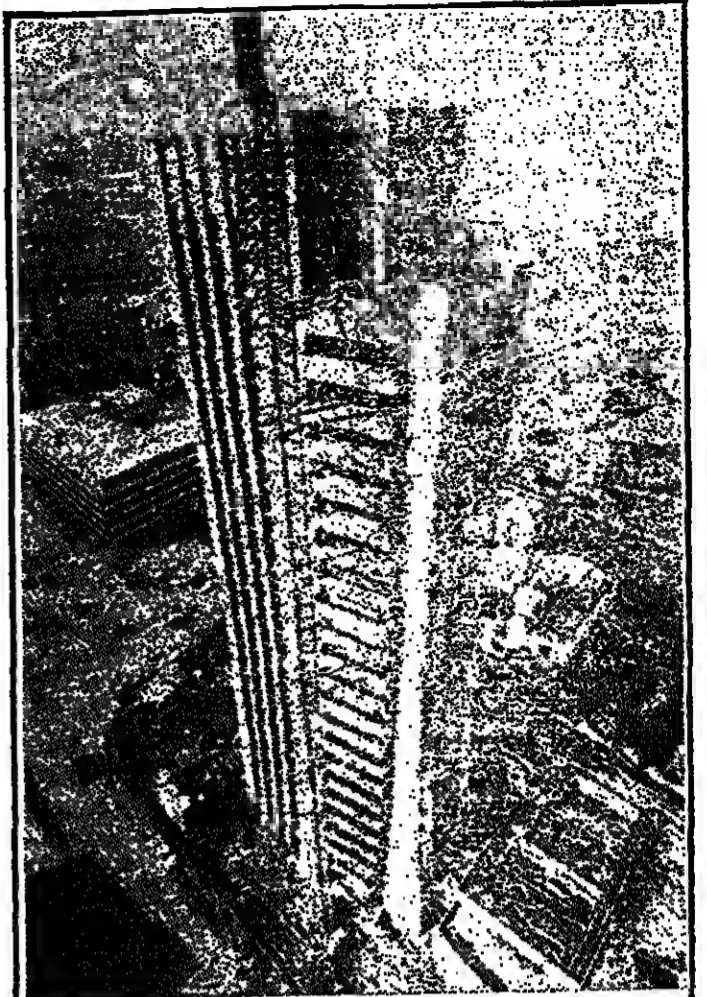
Ankara's city planners' attempts to relieve these pressures include a public housing project to provide 55,000 units 15 km west of the city. This was started two years ago with the help of a \$28m credit from the EEC's European Resettlement Fund.

Mr Goymen, who was deputy mayor responsible for planning at the time, says the idea is to provide homes for people of all classes—including *gecekondu* dwellers, who will be offered interest free loans to move there when it opens in 1985. Similar plans are afoot in Izmit, Konya and Antalya.

In another effort to ease the problem, the Government produced a housing act last year, creating a special fund to encourage public and private firms to come together to build more cheap homes.

However, *gecekondu* dwellers remain desperately poor. Mehmet himself argues: "If there were no economic problems, then there would be no need for political argument in the *gecekondu*."

William Dawkins



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Family planning still in its infancy

THAT WESTERN unmentionable—the condom—has never caught on in the Turkish countryside. The tale is told by Professor Nusret Fisek, the leading expert on population control in Turkey of the time the Swedish Government provided his research team with a large volume of these useful devices for a project in a group of Anatolian villages.

"It took us years to distribute the condom," said Prof Fisek, of the Hacettepe University in Ankara. But why had they been received so unenthusiastically? "I suppose it was a matter of taste," he added.

The story illustrates the concern in Turkey at the growing population and at the same time the determination of the Turks to tackle the problem in their own way—which in the case of the recalcitrant villagers was the time-honoured practice of coitus interruptus.

According to the 1980 census, Turkey's population is growing at a net annual rate of 21 per thousand, easily the highest growth in Europe. This amounts by now to an extra million mouths to feed in a population of 46m, which will absorb

almost half the projected economic growth for this year. Meanwhile European countries, notably West Germany, are making it clear that they will not go on accepting surplus Turks into their economies indefinitely.

Soaring unemployment, overcrowding in Turkish cities, most notably in the shanty sprawls that house one-third of Ankara's and one-fifth of Istanbul's populations and Turkey's alarming infant mortality rate—again the highest in Europe—are further causes for concern. Most experts involved with the problem, including advisers to the Government, would be happier with a net population growth rate nearer 10 per thousand.

The military Government has embraced population control with enthusiasm. A programme to educate soldiers in family planning is already in force in the army and Gen Evren himself has spoken out in favour of limiting family size—a subject on which his democratically elected predecessors tended to keep silent. A Bill legalising abortion on social grounds, as in England, and sterilisation—both hitherto taboo areas—is now being tabled. Advertisement

for smaller families appear on the television. Yet family planning in Turkey remains a confusing mixture. The wars that bled Turkey from 1910 to 1922 ushered in a period where the priority was to increase the size of families. Abortion and contraceptive drugs were outlawed and certain tax exemptions were allowed to large families. It was not until the 1960s that these policies were reversed and contraceptive aids and family planning education made legal.

Sharp fall

In the years after World War II, rising living standards led to a sharp fall in the death rate while urbanisation was having a much slower effect on the birth rate. An additional impetus from change in policy came from Ankara doctors who became disturbed by the sharp rise in the number of induced abortions and resultant deaths.

This tended to convince many Turkish experts of what they wanted to believe, that Turkey was a country where families of three or less were the norm and where contraception was desired, as in Northern Europe, rather than one where large families were the norm. A survey in 1978 showed that a majority of the women, questioned did not want a third child.

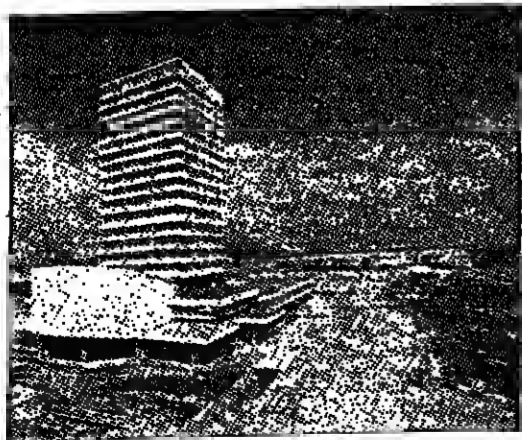
In fact, there are sharp differences in regional attitudes. These are most marked between the urban west and the rural east. In the 1978 survey in eastern Turkey, nearly half of the peasants asked wanted a fifth child, a tolerance mora in line with some of Turkey's Muslim neighbours than with Istanbul.

Nevertheless, it seems clear that at least one in two Turkish women capable of having children use some form of contraception, and the need is now to provide more effective methods, such as the Pill and intrauterine devices, and then to popularise them. As a champion of community medicine, Prof Fisek believes this is most effectively done through the training and supervision of midwives or other women within each community rather than simply through the Government's 900 or so family planning clinics or hospitals.

At present there is a lack of any effective services to apply the general's professor family planning policies and to supply the essential follow up services to women practising birth control. Yet the various high growth projections—for example, 75m in the year 2000—would seem to be unduly pessimistic and some experts believe that the growth rate will actually stabilise at European levels before the end of the century.

James Buchan

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Fifth, in spite of problems in the late 1970s, Turkey is an island of stability in all the Middle East.

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Export growth stays strong

TURKEY'S export performance probably constituted the single most dramatic development in the Turkish economy in 1981. Revenue from exports grew by almost 62 per cent over the previous year to reach \$4,703m.

The Government expects exports to increase in value by a further 25 per cent this year, to at least \$5,850m. This is the figure given to the International Monetary Fund (IMF) and Turkey's creditors. In private, however, officials make no secret of the fact that they expect exports to pass the \$6,000m mark. Apparently the target was set low intentionally, so that it could be passed, allowing the Government to capitalise on the public relations value of a double achievement.

Industrial exports more than doubled in value last year to \$2,390m. Exports of agricultural goods increased by about 33 per cent to \$2,219m. For the first time, industry performed better than agriculture, traditionally the dominant sector of the Turkish economy. Export successes were achieved in a broad range of consumer goods and manufactured items, but the main export increases came in processed food products, ready-made wear and construction materials, including cement, iron and steel, and glass and ceramics.

There was also a substantial re-direction of export trade towards the Middle East and North Africa. Exports to regional Opec countries quadrupled to reach \$1,830m. These countries' share of Turkey's exports jumped from 13 to 35 per cent. Iraq and Libya alone imported goods valued at \$1,000m, five times more than the previous year.

Exports to countries in the Organisation of Economic Co-operation and Development (OECD) also increased, despite sluggish economic growth in industrial countries. They grew by about 35 per cent, to \$2,264m.

In previous years two-thirds of Turkish exports went to OECD countries and one-third to the rest of the world. Last year exports were almost equally divided between OECD and the rest.

The re-direction of exports to regional Opec countries is expected to continue, as Turkey continues to capitalise on its proximity to the Middle East and North Africa and exploits its special political ties with a large number of these countries,

including Libya, Saudi Arabia, and Algeria.

According to the calculations of Enka, Turkey's leading export house, Turkey is 1,500 "trucking" miles away from Baghdad, 2,000 miles from Tehran, and 2,500 miles from Riyadh.

"I don't think that any Western nation can compete in cost and freight with high quality Turkish refrigerators delivered to Tehran, plastic pipes to Riyadh or glass bottles to Baghdad," says Mr Serif Egeli, Enka's managing director. "Almost 30 per cent of their cost and freight prices are made up of transportation costs."

Turkey has also benefited substantially from the Iran-Iraq war—which shut down the Gulf harbours of both countries.

There has been increased demand for Turkish goods and an increase in the amount of goods shipped across Turkey.

The war and several other factors—such as the sizeable increase in exports to Libya—has led some sceptics to argue that the increase in exports last year

was largely attributable to ephemeral phenomena and could not be sustained.

There is some truth in this and experts do anticipate a drop in exports to Libya and Iraq, which are suffering from diminished oil revenues. However, say the experts, this will be more than compensated for by exports to such countries as Iran, Algeria and Nigeria—not to mention Western Europe.

The upsurge in exports owes much to both the acumen of Turkish businessmen, who are by and large newcomers to the export business, and the astuteness of the Government's policies.

The first, and probably most important, pillar of this policy, is the application of a realistic exchange rate policy. This was achieved by breaking the old devaluation taboo and setting the parity of the Turkish Lira each day, by letting it move or less float in relation to the currencies of Turkey's major trading partners.

This has enabled the Turkish exporter to receive the true

TRADE						
Middle East and North Africa						
	'79	% of total	'80	% of total	'81	% of total
Exports	\$ 397m	17.7	\$ 661m	22.7	\$ 1,830m	39
Imports	\$ 104m	20.4	\$ 3,150m	39.8	\$ 3,570m	39.9

equivalent of Turkish Lira against his foreign currency and has shielded him from inflation and devaluation.

Exports are encouraged further through preferential access to subsidised credit—the cost is almost one third the normal rate. Exporters or industrial goods are entitled to retain half of their earnings from exports for their own export needs or those of their local suppliers. Twenty per cent of export turnover is exempted from the corporate tax. Waiving of import taxes, tax rebates for export production and priority access to Central Bank foreign currency reserves constitute other incentives. For the first time in Tur-

kish history exporting is just about more profitable than any other business.

The Turkish export boom was achieved in less than two years and is likely to continue to show strong growth, provided the incentives remain attractive, red tape is further cut, and domestic demand remains depressed. A first-time exporter requires up to 25 signatures from 15 departments of the state. The latest OECD report on Turkey has suggested that less reliance on state subsidies for exports would reduce formalities and administrative delays "as well as being more in keeping with the rules of international commerce."

Metin Munir

Overseas contracts rise sharply

FROM NEXT YEAR Turkey's earnings from the activities of its overseas contractors are expected to become its biggest source of foreign exchange, after exports and workers' remittances.

Mr Nurettin Kocak, one of Turkey's leading contractors and chairman of the Contractors Union of Turkey, forecasts that overseas contracts will bring Turkey \$1bn in 1983 and \$1.5bn in 1984.

Turkish contractors have been phenomenally successful in the past four years, particularly so in 1981. The volume of contracts grew from \$1.6bn at the beginning of 1978 to \$4.5bn at the start of 1981. At the beginning of this month the volume stood at \$12bn. Mr Kocak—whose own Kutulas has contracts worth \$750m in Saudi Arabia, Libya and Iraq—says that "unless the Opec members experience unforeseen setbacks," the volume should reach the \$16bn mark by the end of this year.

Like the recent export boom, the growth in overseas contracting was caused by

the economic crisis which contracted the domestic market sharply. The contractors went out earlier, however, because their crisis started earlier than industry's.

According to one estimate, the scope of contracting work available in Turkey in 1975 was less than one fifth of the work Turkish contractors could carry out with their then-existing potential. After 1978 the overall economic crisis, high inflation, the suspension of a number of government projects and slack demand for housing forced an increasing number of contractors to seek work abroad.

Last year the Government encouraged the exodus by providing the contractors with new incentives. Contractors' overseas profits are exempt from the 50 per cent corporate tax and bonds from the 25 per cent expenditure tax and stamp duties. Foreign currency deposited in Turkish banks by them is treated as convertible and made available on demand for transfer abroad.

One major problem which

Turkish contractors may encounter this year relates to their activities in Libya where 70 per cent of Turkish contracts are concentrated. Libya is beginning to experience payment difficulties owing to the drop in its oil revenue.

While the larger and more experienced Turkish contractors seem prepared to cope with the situation, smaller ones which entered the market last year may run into difficulties.

Libya has offered some firms crude oil on a barter basis but one shipment worth \$27m handled by the Kozanoglu-Cavusoglu group was not financially successful. Turkish contractors seem to be reluctant to accept crude oil in lieu of payment because they have no experience in the spot market.

The Turkish Government has entered into a dialogue with Libya to avert a payment crisis which could affect not only the contractors but also a large number of exporters. Libya supported by Turkish contractors, has urged Turkey to step up its

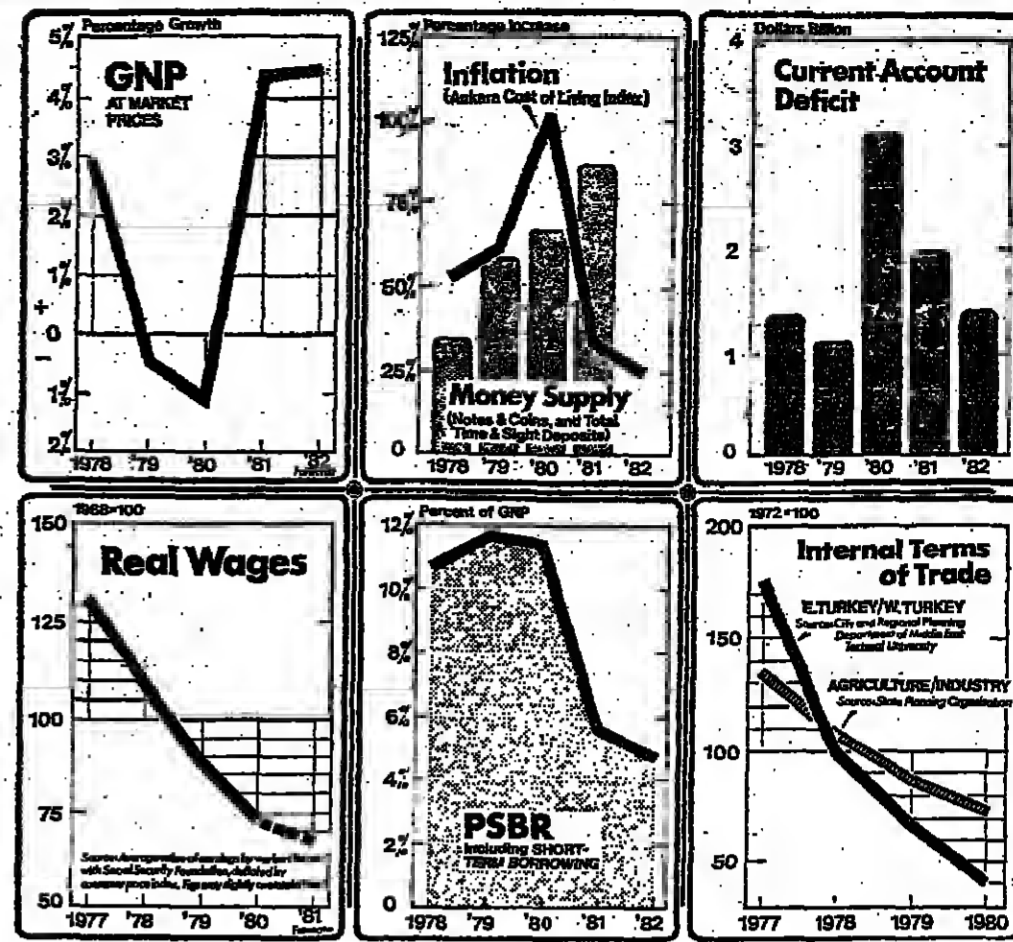
crude purchase from Libya from 2.5m tons to 4m tons. It has also suggested that Turkish workers in Libya be paid in Turkey by the Turkish central bank in Turkish Lira. The Turkish Government seems reluctant to accede to these wishes but is also keen that the Libyan market does not shrink.

Some Turkish contractors believe that if the Turkish Government is imaginative Turkey could capitalise on the situation in Libya and increase its volume of work there.

"This can be a very good time because other countries are avoiding Libya which they consider to be high risk," said Mr Alkin Ongor, the director of Pamukbank's overseas contracting services director. "The Turks can easily fill the gap."

It would seem however that Libya's share will decrease in the coming years as Turkish contractors increase their activities in target areas such as Algeria, Iraq and Saudi Arabia.

M.M.



OMER CAVUSOGLU Contractor in a hurry

GLOSSY, slick and as rain-bow-coloured as Joseph's coat—Mr Omer Cavusoglu's new newspaper Gunes is much like Turkey's other popular dailies. But soon after its birth three months ago the newspaper broke ranks, flouted a military ban, and started a campaign accusing one of Turkey's largest industrialists of amassing equipment.

Muck-raking in the U.S. tradition? Not quite. The industrialist just happens to be a competitor of Mr Cavusoglu and his partner in KC, Mr Ahmet Kozanoglu.

Today Mr Cavusoglu (pronounced Chov-ushloo), is untroubled by accusations of opportunism or being a traitor to his class. "We had to show that nobody is too big to be above the law," he says in his basket-ball-court sized office.



Omer Cavusoglu

earth-moving equipment firms, Caterpillar and Komatsu? A wish for publicity for his new paper?

Not yet 40, he has so far had five careers:

- From 1967, contractor at home;
- From 1977, contractor in the Middle East, now with \$1bn of work in his order book, mainly from Libya;
- From 1978, banker, in Turkey and the Grand Cayman Islands; "It helps smooth the ups and downs," he says.
- Industrialist, spreading into shipbuilding, and electronics and with a sudden near-monopoly of fruit juice;
- Publisher of a newspaper which in three months has built up Turkey's third-largest circulation.

The route he and his part-

ner have followed—trailing from a declining Turkish construction market to the rich pickings of the Middle East, and then using profits abroad to buy up ailing firms—is one that others have trodden. He explains Turkish success in countries such as Libya as a mixture of cheap labour, politics, religion and an ability to take the snap decisions on risk which can elude long-established companies.

Now KC is in the midst of spending TL 3.5bn (£13m) to build up its newspaper just as margins at Hisarbank are being squeezed and, most crucially, Libya has been having trouble in meeting its bills.

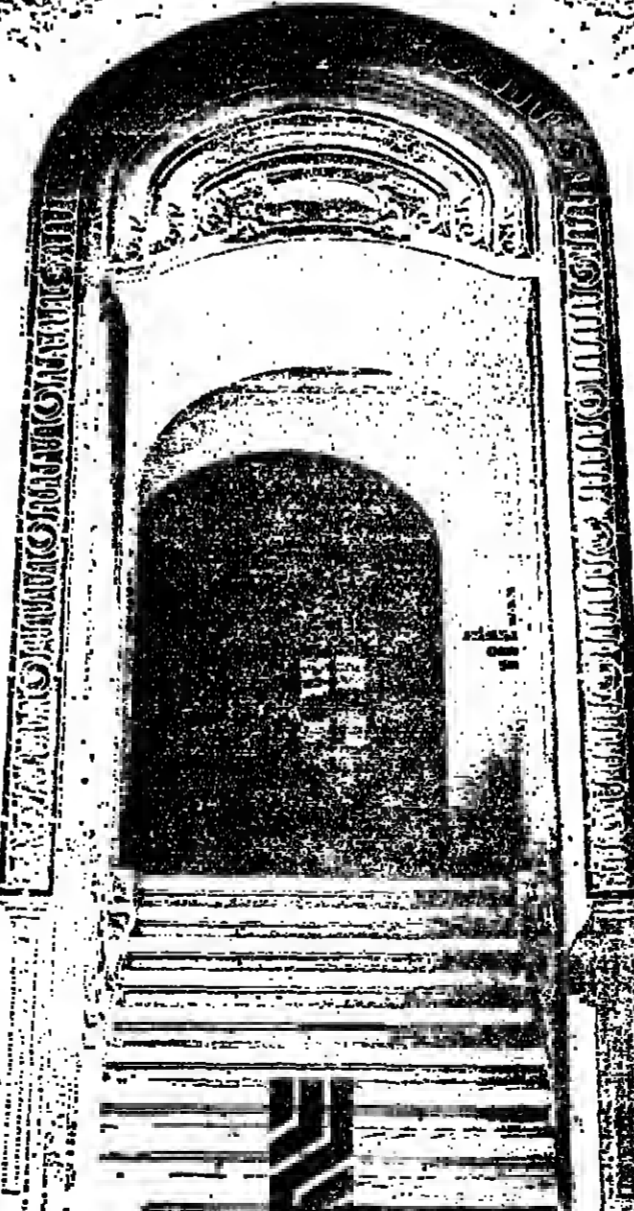
Refrenchment is not a thought that seems to cross Mr Cavusoglu's mind. Instead, he is a typical man in a hurry, angular and bony, determined to get what he wants and, a son of a former minister, well versed in dealing with governments.

Present plans include setting up a supermarket in Kuwait and a Turkish-Kuwaiti bank in Istanbul.

Even if KC's interests are too large for Ankara to neglect, their newspaper's attack on a fellow industrialist have cost them the goodwill of their clan. But then goodwill was never something they over-valued.

David Tonge

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Hisarbank A.Ş. of Turkey is a financial institution of growing importance to Turkey and to the world. Adopting the guideline that financial perspective is the basis of world business, and through the dynamic reorganization of our International Division we offer all the financial services a businessman needs in Europe, in the United States and especially in the Middle East countries. Our correspondents and representation offices in these regions help us in the performance of all international banking operations. Along with that, we provide advice, contacts and expert information to Turkish and foreign businessmen, which they need for their endeavours to be successful. As such, we are proud to contribute to the progress of the international business relations of our country.

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KUWAIT REPRESENTATION: P.O.Box 25724 Safat-Kuwait; Tel. 45 19 50, 42 27 70, 42 27 74, Tlx. 46202.

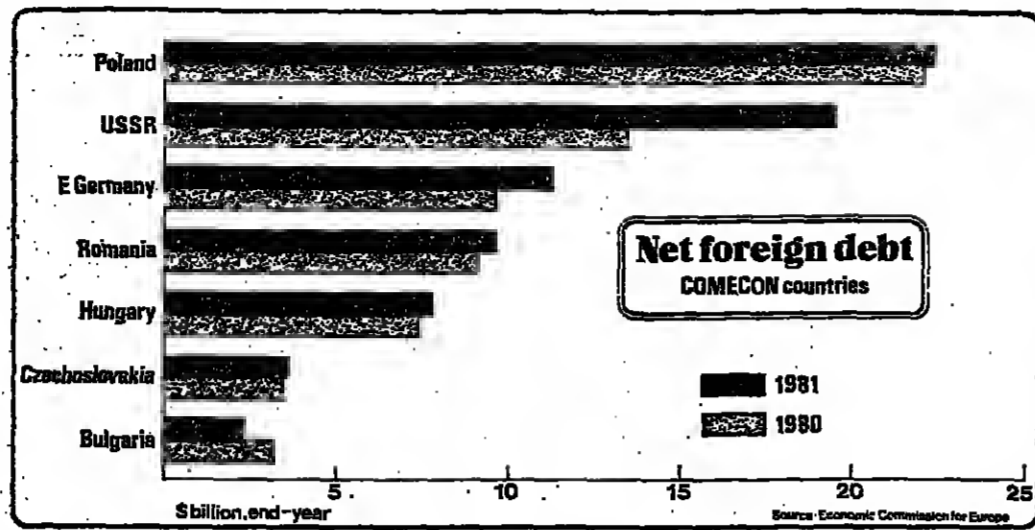
COMECON'S PROBLEMS

IMF: challenge from the East

By Max Wilkinson, Economics Correspondent

"THE COMMUNIST countries are different. You can't regard Romania, for example, in the same way as a Latin American dictatorship even though they may both be in a very similar economic mess."

disciplines for economies which not only officially reject the primacy of market forces in favour of central planning and directives but are also closely supervised by the Soviet Union.



signals from the economy they are serving, but what should be done with those profits? Should they be retained for investment at managers' discretion or should some part be distributed as salary differentials? These are important issues on which the Fund might have views which conflict with an orthodox Communist line.

For the present, however, there is no sign of friction and Mr Janos Fekete, deputy Governor of the Hungarian National Bank, says with practised ease: "We are a Socialist planned economy under the control of the market. There is no point in planning a new factory if there is no market for its output."

On the other hand, many central bankers, including the Bank of England, are desperately worried about the huge amount of loans to Eastern Europe from commercial and other banks which are now so precariously roped together.

The crunch comes in implementing loan conditions

According to this view the Fund in any case needs more cash through a substantial increase of quotas and should be more flexible about its terms of lending.

The anxiety about major defaults in Eastern Europe is therefore closely linked to the wider debate about the role of the Fund in giving help to the less developed countries on easier terms during a period of falling commodity prices, high interest rates and a worsening burden of debt.

Poland's application to join the Fund brings these problems into yet sharper focus. Its application is unlikely to get very far until the political upheaval there has been resolved.

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as soon as it gets down to the detailed discussions about how a particular regime will implement the conditions for a proposed loan.

As one official said: "There is a world of difference between those who get there basically by relying on market incentives and those who rely on a series of directives. In some countries nothing happens at all unless there is a directive."

It is one thing for the IMF to identify these failings, but much more difficult to suggest practical remedies or sensible investments without the guidance of an efficient price system.

of prices at the behest of the IMF suffers the same problem.

However, in many planned economies including Romania, China and the Soviet Union, prices and wages decided by fiat do not reflect scarcities, real costs or the real demands of the economy.

The practical result has been that in Romania, at least, the IMF has been unable to apply conditions with the same strictness as it would to a developed Western country in balance of payments difficulties.

the IMF, has a quite different regime but many of the economic problems confronting the Fund would be similar to those in Romania.

In Romania, Fund officials seem fairly confident that targets will be met. The big question is whether this will happen in ways regarded as fair to the West, sensible for Romania and sustainable in the long run.

As one delegate said: "Romania is small enough to be only a worry but not a matter of major international concern. However, if a large part of the Eastern bloc were in the Fund, that could be quite different."

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Lombard Yet another Ministry

By Samuel Brittan

"WHEN IN doubt, set up a Ministry." This thought springs to mind on reading of the project for a new Planning Ministry, devised by the Labour-TUC Joint Liaison Committee and likely to be approved by Labour's National Executive Committee.

At least 50 per cent of the attraction of a supposedly powerful new economic ministry, rivaling the Treasury, is that it provides a post for a politician whom the Prime Minister wishes to appease, or at least play off against other colleagues, without putting him at the very centre of affairs.

The new proposals claim to profit by the experience of Lord George Brown's ill-fated Department of Economic Affairs in the 1964 Wilson government. The crucial error in bringing about the OEA's failure is said to be that the Treasury was left in charge of public spending.

Thus one is left with the final thought that the unfortunate minister who will have the job of trying both to moderate and to reconcile the main objectives will be none other than the Chancellor of the Exchequer, and that no amount of administrative tinkering will provide him with ideas or tools which previous incumbents have lacked.

Wilson governments had little to do with Whitehall machinery. The crucial policy decision, taken when Labour was still in Opposition, was to defend the sterling parity. We now know, as the radicals of that period did not, that exchange rate changes are hardly ever the key to growth. Nevertheless an early decision to float the pound might at least have avoided the extreme changes of course and brought leaders of all political parties to realise the internal obstacles to growth a decade earlier than they did.

The new look Planning Ministry is likely to be based on the expenditure divisions of the Treasury. Prime Ministers and Cabinet Secretaries have played with the idea of a Budget Bureau separated from the Treasury for many years. The Americans already have such a bureau without any distinctive socialist results.

Despite all the lip service to decentralisation, selectivity and the involvement of trade unionists, the heart of Labour's plan to boost growth and reduce unemployment is still an old-fashioned stimulus to demand. Import and price controls will be the main auxiliary weapons. But would not something also need to be done about wages to make it more likely that output rather than inflation received a boost?

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Letters to the Editor

The rapid search for a way to run a railway

From Mr R. Bonwit
Sir—Your realistic editorial (May 10) about the impasse on our railways holds out the hope of positive conclusions from the rapid survey to be undertaken by the expert group headed by Sir David Serpell. Indeed this is described as likely to prove "the most important survey of the system since Beeching."

able for a subsidy", this does not ally, unfortunately, with the opinion of the highest court in the land—or perhaps this was one of the "glaring anomalies" mentioned in this context. The contention that trunk routes should be treated as "commercial" ventures "on the whole" requires more qualification than your brief reference to the environmental costs of heavy road traffic indicated.

short of the funds allegedly "wasted" on our railways. To a considerable extent the public has not derived the maximum benefit from our railway subsidies because fares have been kept so high as to deter many potential passengers; this may have proved to be a profitable book operation but it did not help the public by providing financially attractive services and keeping unnecessary traffic off the overcrowded roads.

Direct labour in the health service

Under the Joint Parliamentary Secretary of State, Department of Health and Social Security
Sir—Mr Jerome of the National and Local Government Officers' Association (May 6), claims that contract NHS services provided by the private sector are likely to cost more than direct labour. Let me make clear the Government's position on the use of private contractors.

Broadly the Government believes that health services, now running at well over £1bn per annum should be critically assessed with the object of making savings—savings that can be used to improve patient care to show that we really mean "patients first."

The Treasury model and forecasting

From the Chairman, ITEM
Sir—Samuel Brittan's two articles (April 29 and May 10) on the Treasury model are a welcome attempt to demystify the activities of forecasters. He is right to caution against its use as the final arbiter in economic debate. ITEM has been using the model for the past five years and would vouch for the considerable judgment that needs to be applied. This is not a weakness of the model, but a feature of all models.

casts like the previous ones or like all others. Economic journalists are often in danger of peddling the consensus at the expense of the outgoing forecasts. The causes of such differences are normally detectable and the process of economic debate would be helped by commentators paying more attention to them.

European energy supplies

From Mr V. Stepanov
Sir—Your report (May 7) on the U.S. proposals to tighten credit limits against the Soviet Union ties in with new U.S. attempts to persuade western Europe not to increase imports of Soviet natural gas.

Germany, France and Italy it would not top 5 per cent. The real threat of dependence in energy terms does not come from the Soviet Union but from across the Atlantic. Over 50 per cent of western European energy has come from American oil gas and coal since the war.

Directors' equity interests

From Mr S. Penzill
Sir—Mr Herbert Spender's letter (May 8) reflects sadly on his choice of investment. I will resist the temptation to reply in much detail and content myself to suggest that the remedy to the complaints of Messrs Hood and Spender is in their own hands; they should avoid investment in the companies of which they complain.

Another view of a chemical company. Sequence 5



Gülizar Artar talks about her son-in-law, Hüsnü Gıray, a technician with Turyag, Turkey.

"For us, the Henkel annual party is a family affair."

"It doesn't take much to get me to admit that I'm very proud of Hüsnü. In 1956 he began with Turyag, as we call Henkel here, and since that time he has worked his way up to a line position, with responsibility for detergent production and packaging. But I'm just as proud of the whole Turyag family, which is what a lot of people jokingly call us because so many of us have worked for Henkel for so long. My husband and I started it all when we joined Henkel, and I really enjoyed my work in the laboratory. Later on, our eldest daughter, Penhan, began in the packaging division of Tursil, which is one of our most popular wash products. Then came Havva, our next daughter, and during her long career with the company she met and married Hüsnü. On top of that, my granddaughter, Hatice, is finishing up business school and expects to start working for Henkel quite soon."

I suppose it's unusual for three generations of a family to work for any company, and Hüsnü says it could only happen in a company like Turyag. I think he's right, because the work is pleasant and the company is strong and growing. Besides, the company does so much for us. For instance, there's Kurban Bayrami, which in Turkey is a little like Easter. Turyag makes this a special annual party with a huge feast for all employees and retirees, and lamb is given to the retirees as presents. This will seem even more a family affair for us next year with Hatice there, bringing our number to six. Who knows? Our 'Turyag family' could go on forever."

Turyag-Türkiye Yağ Ve Mamulati A.Ş., Izmir, is one of more than 100 companies of the Henkel Group, situated in more than 40 countries. Worldwide sales 1981 = 8.8 billion DM. 34,000 employees. Headquarters Düsseldorf, Federal Republic of Germany. Product range includes laundry products, household cleaners, cosmetics, adhesives, industrial cleaners, oleochemicals, auxiliary products for textile and leather industries. Over 8,000 products for all walks of life.

Chemistry working for you.

UK COMPANY NEWS

Companies and Markets

Danish computer company in £3m private placing

A Danish computer company has raised £3m in London...

The company, which claims to be the fastest growing electronics group in Denmark...

DHSS in Britain and for two major supermarket chains in the U.S.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange...

BAT's Third World policy

BAT Industries is to be asked to outline details of its policy of boosting cigarette consumption in less developed countries...

Trading profit went up from £78m to £131m or 21 per cent (17 per cent of the total)...

Stormgard's profits fall to £27,744: restructure

Taxable profits of Stormgard, the investment holding and dealing concern, have declined from £55,324 to £27,744 for 1981...

shares, ranking pari passu with the existing ordinary...

London Private Health ahead of forecast

In its first trading period, the London Private Health Group reports a taxable profit of £41,500 for the year to March 31 1982...

Cramphorn deeper in the red

Heavier losses of £111,103 against £59,492 are reported by Cramphorn, distributor and retailer of garden and pet supplies...

Receivers for Tosan Group

Mr A. A. Benzia and Mr P. Ramshottam, partners in chartered accountants Peat, Marwick, Mitchell and Co., Manchester, have been appointed joint receivers of the Tosan Group Companies...

Dorada trend is encouraging

Mr Thomas Kenny, chairman of Dorada Holdings, the motor vehicle distribution, engineering and merchanting group...

Ruberoid 'up in first quarter'

FIRST-QUARTER results for Ruberoid were ahead of those for the similar period last year, despite the adverse effects of January's bad weather...

FT Share Information

The following securities have been added to the Share Information Service...

Tollemache & Cobbold recovery

PRE-TAX profit for Tollemache and Cobbold Breweries, a wholly-owned subsidiary of Kellerman, recovered to £77,000 for 1981, compared with £37,000 in 1980...

SPAIN

Table with columns: High, Low, Price, and various company names like Banco Bilbao, Banco Central, etc.

PENDING DIVIDENDS TIMETABLE

Table with columns: Date, Announcement last year, Date, Announcement next year, and company names.

RECENT ISSUES

Table with columns: Issue price, Amount, Latest date, and company names.

FIXED INTEREST STOCKS

Table with columns: Issue price, Amount, Latest date, and company names.

"RIGHTS" OFFERS

Table with columns: Issue price, Amount, Latest date, and company names.

M. J. H. Nightingale & Co. Limited

Table with columns: 5000's capital/location, Company, Price on weak day, % Change, Gross Yield, and Fully Paid.

THE TRING HALL USM INDEX

Table with columns: USM INDEX, LADBROKE INDEX, and other market data.

LAMBERT HOWARTH RATIONALISATION PROGRAMME COMPLETED

Table with columns: Results for the year ended 31st December, 1981, and 1980.

Extracts from the Statement by Mr. J. M. Jackson, Chairman. Profits in 1981 have increased to £637,110 from £413,883 in the previous year...

The Group is a substantial supplier of footwear to Marks & Spencer p.l.c. and also to leading wholesale and multiple chains throughout the country...

LAMBERT HOWARTH GROUP P.L.C. BURTLEY & ROSSELDALE, LANCAHIRE-ISLE OF MAN

Copies of the 1981 Report and Accounts are available from the Secretary, Lambert Howarth Group p.l.c., Rosseldale Works, Waterfoot, Rosseldale, Lancashire BB4 9LJ.

BASE LENDING RATES

Table with columns: Bank Name, Rate, and other details.

LOCAL AUTHORITY BOND TABLE

Table with columns: Authority, Annual Interest, Life, and other details.

FINANCE FOR INDUSTRY TERM DEPOSITS.

Table with columns: Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years.



N.V. GEMEENSCHAPPELIJK BEZIT VAN AANDELEN PHILIPS' GLOEILAMPENFABRIEKEN

(Philips' Lamps Holding) Eindhoven, The Netherlands

At the Ordinary General Meeting of Shareholders held on 13th May 1982, a total dividend in cash for the year 1981 has been declared of 1.50 Netherlands Guilders per ordinary share...

At the above-mentioned meeting it was also decided to make a distribution of 0.20 guilders per ordinary share.

Payment of the net amount on UK-CF certificates will be made by the company's paying agent, Hill Samuel & Co. Limited, 45 Beach Street, London EC2P 2LX to the UK-CF depositaries in accordance with their positions in the books of CF-Amsterdam on 13th May 1982...

Holder of UK-CF certificates are reminded that such payment is subject to deduction of 25 per cent Netherlands Withholding Tax.

The market value of the company's stock, which consists wholly of listed securities, was 588,138 (£122,541).

The directors say they consider that the amount of the preference dividends and the present capital structure of the company inhibit any major development.

Payment of the net guilder amount of dividend will be made by Hill Samuel & Co. Limited, in sterling at the rate of exchange ruling on 27th May 1982, unless payment in guilders on an account with a bank in the Netherlands is requested no later than 21st May 1982.

Eindhoven, 17th May 1982. The Board of Governors



Banco Nacional de Comercio Exterior, S.A. U.S. \$50,000,000 Floating Rate Certificates of Deposit due 1984

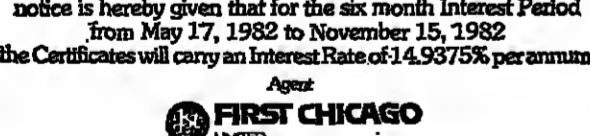
In accordance with the provisions of the certificates, notice is hereby given that for the interest period from 17th May 1982 to 17th November 1982, the certificates will carry a rate of interest of 14 1/4% per cent per annum.



THE KYOWA BANK LIMITED London Branch

US \$10,000,000 NEGOTIABLE FLOATING RATE CERTIFICATES OF DEPOSIT MATURITY DATE NOVEMBER 15, 1982

In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the six month interest period from May 17, 1982 to November 15, 1982 the Certificates will carry an interest rate of 14.375% per annum.



Public Works Loan Board rates Effective May 15

Table with columns: Years, by BPT, and interest rates.

LOCAL AUTHORITY BOND TABLE

Table with columns: Authority, Annual Interest, Life, and other details.

FINANCE FOR INDUSTRY TERM DEPOSITS.

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half yearly. Rates for deposits received not later than 28/5/82.

INTERNATIONAL CAPITAL MARKETS

CREDITS

Latin Americans brave quarantine

LATIN AMERICAN countries last week showed every sign of bravely trying to overcome the financial quarantine imposed on them in the Eurocredit market since Argentina invaded the Falkland Islands on April 2.

In Zurich on Friday, Sr Roberto Alemann, Argentina's Economy Minister, told Swiss and other non-British bankers that Argentina could cope with the effects of Britain's assets freeze so long as short-term lines of credit to Argentina were maintained.

Argentina did not need a general debt rescheduling, nor has it asked for International Monetary Fund assistance, he said, and for the time being it can do without further medium-term loans.

Elsewhere other countries have added their name to the list headed by Mexico and Venezuela of those seeking credits in the Eurocredit market.

Peru is sounding out banks through Wells Fargo on a \$320m, six-year loan with a margin of 1 1/2 per cent over Eurodollar rates or 1 1/2 per cent over U.S. prime. Ecuador has mandated E. F. Hutton in Paris to raise a \$400m credit on undisclosed terms to refinance the debt of private sector industry that has been hit by the devaluation of the sucre.

Yet developments such as these have left the Eurocredit market at best only partially convinced. While bankers agree that Argentina has so far had no problems servicing its loans from non-British banks, many still fear that this will change if the Falklands crisis is not resolved quickly.

The margin on the Peruvian credit is fully 1/2 point higher than the maximum set only six weeks ago for Peruvian loans by its Prime Minister, Sr Manuel Ulloa. This reflects the country's own serious economic problems as well as the general caution of banks following the Falklands crisis.

The Ecuadorian credit is below the amount originally sought, which itself was whittled down to \$500m from \$900m after initial soundings in the market. E. F. Hutton is unlikely to syndicate the deal until the Falklands crisis has quietened down, and the same applies to another \$200m short-term credit already mandated to E. F. Hutton by the same borrower.

Peter Montagnon

INTERNATIONAL BONDS

A bout of indigestion

THE EUROBOND market ended last week nursing a rather heavy bout of indigestion. Excluding a \$400m zero coupon issue for Sears Roebuck launched on Monday, investors were offered a further \$925m in new fixed interest paper to add to the \$890m on offer the week before.

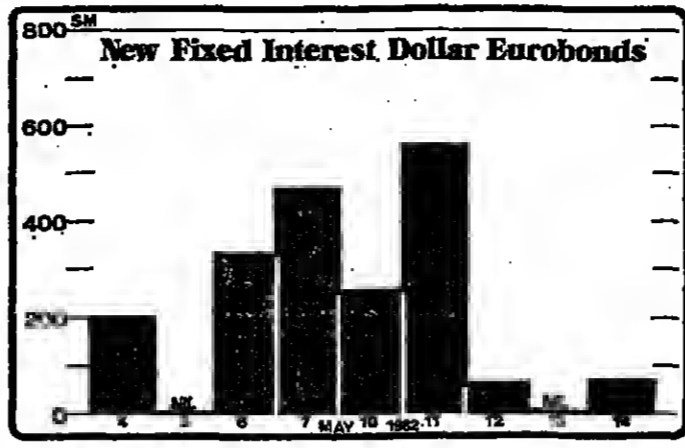
With one or two exceptions most of the new issues met with varying degrees of resistance as the long-awaited decline in interest rates remained a chimera on the distant horizon.

Six-month Eurodollar interest rates actually rose over last week, putting on a 1/4 point to 14 1/4 per cent, and in the secondary market dollar Eurobonds shed 1/2 per cent on average.

Some newer issues were under even greater pressure, however, and dealers were citing the \$100m Bank of Montreal issue, the \$100m GMAC bonds and the \$50m Illinois Power issue as being among the few to have met a reasonably good reception.

"For the rest," said one issue manager, "the market needs a convincing downward thrust of short-term rates to move the overhanging paper."

By Friday, however, the clouds were lifting slightly and secondary market prices managed to put on small gains as traders closed positions before the \$500m semi-private placement for Mobil offered in three



tranches with coupons of 13 1/2 and 14 per cent through UBS (Securities). The coupons were below money market rates and on Friday the paper was being quoted below the selling group discount, though it did not fare as badly as the \$75m, 14 1/2 per cent issue for W. R. Grace which was trading at a 2 1/2 per cent discount on its 99 1/2 per cent issue price.

Dealers in Germany were also looking for a further fall in dollar interest rates to re-

BAHRAIN BANKS

Growth continues despite oil glut

LAST YEAR'S attempted coup had virtually no impact on Bahrain's international banking community. Far from inducing a slowdown in new business, assets have grown at a hoorn rate so far this year.

Mr Abdullah Saif, Governor of the Bahrain Monetary Agency, says that total assets of the 65 operational offshore banking units grew by \$4.9bn in the first quarter to a total of \$55.6bn.

This is more than double the \$2.3bn growth of the same period of 1981 and compares with an average monthly growth for all last year of \$1.1bn.

Bankers in Bahrain say the continuing growth is in part due to the expanding operations of the two local giants—Arab Banking Corporation and Gulf International Bank. But the figures also suggest that there is little reason to suppose that the declining oil price will impair Bahrain's strength as a financial centre.

Last year OPEC countries as a group were net takers of funds from the world banking system, and fears have been expressed in Bahrain that as this process continues offshore banks could become starved of new deposits. Yet despite its location

P.M.

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead manager	Offer yield %
U.S. DOLLARS							
American Medical	25	1997	15	9 1/2	100	SBCI	9.464
CCF	150	1996	14	13 1/2	100	CCF, CSFB	
Aroclor	200	1990	8	13 1/2	100	Merrill Lynch, CSFB	
Sears Roebuck	400	1994	12	0	23 1/2	Dean Witter, Daiwa Secs.	12.826
Superior Oil	125	1989	7	14	100	CSFB	14.000
Eurofina	50	1990	8	14 1/2	100	Merrill Lynch	14.250
W. R. Grace	75	1989	7	14 1/2	99 1/2	Merrill Lynch	14.870
LTCB	40	1992	10	5 1/2	100	LYCB Int'l, CSFB	5.250
Illinois Power	50	1989	7	14 1/2	100	UBS Secs.	13.875
Mobil Oil	150	1984	2	13 1/2	100	UBS Secs.	14.000
Mobil Oil	250	1985	3	14	100	UBS Secs.	13.875
Mobil Oil	100	1986	4	13 1/2	100	BA Asia	
MW	100	1989	5 1/2	15 1/2	100	Hambros Bank	
Mead Int'l.	60	1989	7	15 1/2	100	Smith Barney	
Florida Tel.	45	1989	7	15 1/2	100	Merrill Lynch, CSFB, SG Warburg	
Kollmorger	20	1997	15	9 7/8	100		
D-MARKS							
Iceland	75	1992	10	9 1/2	100 1/2	West LB	9.172
Escom	100	1990	8	9 1/2	100	Dresdner Bank	9.500
Bowater	50	1989	7	8 1/2	99 1/2	BHF Bank	8.375
Austria	100	1992	10	8 1/2	100	Deutsche Bank	8.375
Helsinki	50	1992	7 1/2	8 1/2	99 1/2	BHF Bank	8.992
SWISS FRANCES							
Taiyo Yuden	60	1987	—	6 1/2	100	CS	6.250
Kobe City	100	1992	—	6 1/2	100 1/2	UBS	6.091
Belgium	100	1987	—	7 1/2	100	CS	7.625
Renfe	80/100	1992	—	7 1/2	100	SBC	7.750
JDB	200	1988	—	4 1/2	100	UBS	6.500
Ind. Fund of Finland	40	1992	—	—	—	Banque Gutzwiller, Kurz, Bungeger	*
Oki Electric	50	1987	—	6 1/2	—	SBC	*
Lomb	80	1992	—	—	—	Banque Keyser Ullman, Kredietbank Suisse, Nordfinanz-Bank	*
GUILDERS							
Ireland	75	1987	5	10 1/2	100	ABN Bank	10.500
EIB	200	1992	10	10	100	Amro Bank	*
LUX FRANCES							
Norddeutsche LB	400	1989	7	12 1/2	100	Banque Den. du Lux	12.500
ECUs							
Hydro-Quebec	40	1989	7	—	—	Kredietbank	13.500
YEN							
EEC	20bn	1992	9	8	99.85	Daiwa Secs.	8.022
Oslo	15bn	1992	9	8	99.30	Nikko Secs.	8.268

* Not yet priced. † Final terms. ‡ Floating rate note. § Minimum. ¶ Convertible. ** Placement. †† With warrants. Note: Yields are calculated on AIBD basis.

All of these Securities have been sold. This announcement appears as a matter of record only.

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April 21, 1982

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UNION BANK OF SWITZERLAND (SECURITIES)

May 15, 1982.

All of these Securities have been sold. This announcement appears as a matter of record only.

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

US BONDS

Predicted rally fails to appear

THE WIDELY predicted rally failed to materialise on Wall Street last week despite another drop in the money supply the previous Friday and more budget bargaining on Capitol Hill. By Friday bond prices were showing slight losses, though short-term interest rates were little changed. The bankruptcy of Braniff International, the major airline, was a stark reminder of the strains in corporate America though it had little market impact.

Investors were unnerved by some unexpected flickers of life in the economy which triggered fears of a new upsurge in credit demand. Reports for April showed a healthy decline in inventories and a boost in retail sales. Car sales in the first few days of this month were also surprisingly strong. All this defied the conventional view that the economy is flat on its back and unlikely to get up before mid-year.

This week the market's eyes will be fixed on the Fed which is holding one of its periodic credit policy meetings to set money supply targets. Last week's small rise in M1 means it is still running above the current target of between 2 1/2 per cent and 5 1/2 per cent growth a year, but only by a small margin. Wall Street expects the Fed to leave its basic policy unchanged, especially with the budget problem still unresolved. Ford Motor Credit sold \$250m of one-year extendable notes. Investors have the option of cashing the notes in or renewing them every year for three years. The opening yield is 16.75 per cent, if and when the notes are renewed they will carry a similar spread over one-year Treasuries. The notes allow the investor a certain flexibility which adds to their appeal and shaves a bit off Ford's borrowing costs which are higher now than its credit rating has slipped to B.

General Motors Acceptance Corporation also made the trip from Detroit to sell \$100m of original issue discount five-year notes. GMAC is still A grade and it paid 14.67 per cent for its money. But it has already warned that it will need to borrow heavily this year. Other borrowers included Allied Stores, Penzance, JTF Financial, and Republic New York.

This week's tentative calendar looks moderate, including a Citicorp \$150m, five-year, note issue and Getty Oil's \$300m of 10-year notes. The Treasury is due to sell \$5.5bn of two-year notes on Wednesday. Its regular weekly auction of bills tonight has also been raised from \$9.4bn to \$9.8bn, suggesting that the days of the regular \$10bn auction cannot be far off.

David Lascelles

Dome Petroleum suffers deficit in first quarter

BY ROBERT GIBBENS IN MONTREAL

DOME PETROLEUM, the Canadian oil company at the forefront of the Federal Government's plans to "Canadianise" the nation's energy assets, has reported a first quarter loss of C\$25.7m (US\$21.7m).

The loss was not entirely unexpected in view of changes in the company's structure and the high cost of servicing Dome's debts which total more than C\$3bn. The company attributed the loss mainly to financial factors following its C\$4bn takeover last year of Hudson's Bay Oil and Gas, plus higher petroleum production taxes and financing costs.

Dome's first quarter revenues were C\$752m and cash flow after preferred dividends was C\$97.7m. A year earlier Dome reported net profits of C\$54.1m or 24 cents a share on revenues of C\$636m. But the results are not comparable, mainly because of the inclusion of HBOG and

Dave Shipbuilding which Dome also acquired after the first quarter last year. Dome says that depreciation and depletion charges in the latest quarter were substantially higher because of HBOG. But the group suffered from lower oil output and a sharp drop in margins for natural gas liquids.

Weston warns on profits

BY OUR MONTREAL CORRESPONDENT

THE GEORGE WESTON food and resource group, which controls the Loblaw retail food chains in Canada and the U.S., has a serious problem in its east and west coast fishing and fish products affiliates, Mr. Galen Weston, president, said. It operates large trawlers and fishing processing plants which "show little hope of providing an adequate return in the foreseeable future on the C\$250m

invested." More vessels will be sold and processing plants shutdown. Weston expects to hold its group sales this year at about the same level as last year's C\$7.4bn, but profits will be under pressure in the second quarter and possibly in the second half unless the economy improves. It reported net profits down 10 per cent to C\$12.3m for the first quarter of 1982-83.

\$23m loss at Playboy in third quarter

By Richard Lambert in New York

PLAYBOY ENTERPRISES, the U.S. publishing and entertainment group, has reported a loss of \$22.6m for the three months ended March, compared with a net profit of \$2.7m a year earlier. Revenues fell from \$62m to \$53m.

The company said that two-thirds of the loss stemmed from the write off of pre-operating expenses and other costs related to the development of a hotel-casino in Atlantic City, New Jersey.

The latest figures take the company's losses for the first nine months of fiscal 1982 to \$30.3m (against \$10.9m of profits last year) including \$3.4m from discontinued operations. Revenues fell from \$180.9m to \$172.5m in the period.

Carrian assets top HK\$5bn

BY ROBERT COTTELL IN HONG KONG

THE DRAMATIC growth of Carrian Investments, the Hong Kong group which is rapidly diversifying from its property base, is underscored by figures published for the first time in its latest annual report. Total assets stood at HK\$5.5bn (US\$695m) at the end of 1981, against only HK\$1.19bn a year earlier. Shareholders' funds rose in the same period to HK\$2.45bn from HK\$886m while deferred liabilities-debt's payable in more than one year's time increased to HK\$3.1bn from HK\$337.3m.

The big impact on Carrian's balance sheet came from shipping. In 1981 the company bought Oasis Maritime and Imperial Maritime, which were in turn merged into Grand Marine via a series of deals which left Carrian ultimately holding 60 per cent of Grand Marine. GM currently has a 1.7m ton fleet comprising 67 ships, of which 15 are under construction.

The group's statement of fixed assets shows a net book value for motor vessels of HK\$2.1bn at year-end, compared with HK\$62m at the end of 1980, while HK\$1.56bn of the deferred liabilities relate to Grand Marine. Share capital also expanded markedly during the year, with nominal capital rising from HK\$ 333.2m to HK\$ 712.95m. The share premium account leapt from HK\$ 106.8m to HK\$ 1bn. Carrian Investment's 1981 net profits, as previously reported, were HK\$282m, against the HK\$461.8m reported for the nine months to December, 1980. Mr George Tan, in his first statement as chairman of Carrian Investments, says the group has been transformed from a Hong Kong property company into "an internationally oriented group with a diversified portfolio of investments."

Table with 2 columns: U.S. INTEREST RATES (%), Fed. funds weekly av., 14.85, 15.42, 7-month Treas. bills, 12.50, 12.25, 3-month CO, 12.50, 12.75, 30-year Treas. bonds, 12.22, 12.08, ARA 100, 15.50, 15.50, AA Industrial, 15.00, 14.88, Source: Salomon Brothers (estimates). In the week to May 5 M1 rose \$900m to \$445.9bn.

The stubbornness of the Fed funds rate is another worry. This key overnight bank rate has stuck around 14 to 15 per cent for several weeks despite much talk that a "break" is imminent. The reason is partly technical. The Treasury sopped up enormous amounts of money during last month's tax payments and has only been able to deposit part of it back into the commercial banking system. The rest has been placed at the Federal Reserve where it is, so to speak, out of play. Once the Treasury starts spending again, more of this money should come back into the system and bring down rates. That could in turn give the bond market a boost. The prime rate might even come down half a point from 16 1/2 per cent. A regional bank in North Carolina took that step last week. But big city bankers say they feel uneasy about cutting the prime until they are sure they will not have to reverse

Finance chief for American Express Intl. Banking

AMERICAN EXPRESS INTERNATIONAL BANKING CORP New York, has appointed Mr Robert T. Budenberg executive vice-president and chief financial officer. He will assume responsibility for the controllership function, budgeting and financial analysis, taxation, auditing and management information systems for the wholly owned subsidiary of American Express Company. He comes to AEBIC from Morgan Guaranty Trust Company of New York where he has been a vice-president and deputy controller with full financial responsibility for all policies and procedures covering Morgan's international business. MONTGOMERY WARD AND COMPANY Chicago has appointed Mr David Snell to the newly-created position of vice-president of advertising and sales promotion, and Mr William J. McCarthy to vice-president of the eastern region. In his new position, Mr Snell assumes the responsibilities of Mr McCarthy

In his former position of vice-president of retail merchandising. MORGAN GUARANTY TRUST COMPANY has appointed Mr K. Peter von Elten, vice-president, as vice-president and assistant general manager of the bank's German offices from June 1, responsible for corporate banking, funding services, personnel and financial analysis. Mr Graham H. Breakwell has been promoted to vice-president and transferred from London to the Los Angeles headquarters of SECURITY PACIFIC CORP. He becomes an officer in the treasury department. Mr Gerald G. Probst has been elected chairman of SPERRY CORP New York. He will continue as chief executive officer and will assume his additional responsibility on June 1. This coincides with the retirement on June 1 of Mr J. Paul Lyet, Sperry's chairman since 1972. Mr Donald H. Ervey and Mr Thomas J. Tucker have been appointed assistant vice-presidents of the AMERICAN BUREAU OF SHIPPING. CORROON AND BLACK CORP New York, an international insurance brokerage firm, has elected Mr William P. Baccala and Mr Joseph V. Amthrose, Jr as senior vice-presidents. Mr Robert S. November has joined INTERNATIONAL TELE-

INTERNATIONAL APPOINTMENTS

PHONE AND TELEGRAPH CORP New York, director of business development for its communications and information services group. He joins ITT after 22 years with The New York Times Company. Mr Geoffrey A. Thompson has been named senior vice-president of strategic investments of MARINE MIDLAND BANKS, INC. He continues as senior vice-president of Marine Midland Bank, N.A., heading the planning and corporate development division. Mr Joseph V. Vittoria has resigned as president of AVIS RENT A CAR SYSTEM, INC. as executive vice-president for sales and marketing. On leaving Avis in 1977 Mr Vittoria joined Hertz international operations, and later became president. Mr C. G. N. Ryder has become president of JOHN SWIRE AND CO. LTD (HONG KONG). He was formerly deputy chairman of The China Navigation Company (CNCO). New deputy chairman of CNCO is Mr D. A. Gledhill, shipping director of the Swire Group in Hong Kong. Mr John Gale has been appointed senior executive vice-president, chief administrative officer and director of NATIONAL WESTMINSTER BANK'S wholly-owned subsidiary National Bank of North America, in New York. He was area director of NatWest's Romford area office. Mr Eugene Larson, a vice-president, has been appointed president of ALLEN AND GARCIA CO, Chicago (a Simon Engineering company), from July 1. He succeeds Mr Paul Levin, who is to retire on June 30. Mr Levin will continue in a consultative capacity. RENISON GOLDFIELDS CONSOLIDATED, Sydney, has appointed Mr W. P. Murphy as executive director-marketing. Mr Niclas R. Hasden has joined the GULF GROUP. He recently resigned as chief executive of Anglo Nordic Shipping and Associated Bulk Carriers. Mr Richard M. Clarke has been elected a corporate vice-president and appointed president of CELANESE specialty operations, New York, a new unit recently acquired from Celanese chemicals and plastics businesses. He has been president and chief executive officer of Celanese Canada Inc since 1978 where he will be replaced by Dr Ernest H. Drew. Mr Will M. Storey, executive vice-president and chief financial officer of BOISE CASCADES, INC., New York, has resigned to become vice-chairman, chief financial officer and a director of FEDERAL

ATED DEPARTMENT STORES INC. His responsibilities at FCC will be shared by Mr Ken Dorman, who becomes vice-president of finance, Mr George J. Harad, who was elected controller and Mr Clifford A. Morron, who continues as vice-president, planning and development. Mr Granville W. Holman, Jr has been elected executive vice-president of KAISER ENGINEERS INC, Oakland, California. Since 1980, he has been Kaiser Engineers' group vice-president, Australia/Asia, and managing director of its subsidiary, Raymond Engineers Australia Pty, based in Sydney. He has been replaced in Australia by Mr Herbert A. Thomas, Jr, previously Kaiser Engineers' group vice-president, advanced technology and transportation. KIDDE INC, New Jersey, has elected Mr Richard P. Barritt a senior vice-president and Mr Vincent S. DeLorenzo Jr, assistant controller of the corporation. Mr Barritt had been vice-president and controller of Kidde. Mr DeLorenzo was director of accounting for Kidde. Mr Peter H. Wiesenberger has joined the corporate staff of COE INDUSTRIES, INC., New York, as director of risk management. He was director of risk management and safety for

Rayonier Inc, a division of ITT. GUILD INC, Chicago, has elected Mr Glenn E. Pealaton to the board for a three-year term. He is a vice-president of Gould and the chairman and chief executive officer of the company's newly acquired semiconductor subsidiary, American Micro systems, Inc. Mr Tom M. Hamilton has joined AMINOIL USA, Inc, Houston, as vice president, domestic exploration. He succeeds Mr T. W. Earing, who moves to the newly-created position of vice-president, Eastern region. Mr Hamilton was manager, frontier evaluation for Pennzoil Exploration and Production Company. AMERICAN GENERAL CORP, Houston, has appointed Mr Andrew Delaney to vice chairman of the board. He will continue as the company's chief investment officer. Mr Klaus Wemmie, hitherto finance manager of Job, Jacobs and Company, Houston, has been appointed responsible for group finances of the Swiss-owned parent company JACOBS AG, a leading European coffee concern. Mr Robert Laporte moves from the Belgian subsidiary Les Cafes Chat Noir to succeed Mr Donald K. Steiling as production manager of Jacobs AG, while Dr Hubert Koehler becomes head of group research.

Advertisement for U.S. \$350,000,000 New Zealand Floating Rate Notes Due 1987. Includes logos for Kidder, Peabody International, Amro International, Arab Banking Corporation (ABC), Banque Nationale de Paris, Banque de Paris et des Pays-Bas, Citicorp International Group, Commerzbank, County Bank, Credit Suisse First Boston, Deutsche Bank, Fuji International Finance, IBJ International, Orion Royal Bank, Swiss Bank Corporation International, Union Bank of Switzerland (Securities), S. G. Warburg & Co. Ltd.

FT INTERNATIONAL BOND SERVICE. Table with columns: U.S. DOLLAR STRAIGHTS, U.S. DOLLAR STRAIGHTS (continued), EUROPEAN STRAIGHTS, EUROPEAN STRAIGHTS (continued), CONVERTIBLE, CONVERTIBLE (continued). Includes various bond listings with columns for Issued, Bid, Offer, Day, Week, Yield.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

COMPANY MEETINGS TODAY
Dunlop (Tyres) Ltd, Board of Directors, 11.00
Haworths, Board of Directors, 11.00
Lambert Horwath, Board of Directors, 11.00
... (Detailed list of company meetings follows)

NEW ISSUE
This announcement appears as a matter of record only.
MARCH 1983
RICHARDSON-VICKS OVERSEAS FINANCE NV
Kuwaiti Dinars 7,000,000
12 1/4 per cent. Guaranteed Bonds due 1987
Unconditionally guaranteed by RICHARDSON-VICKS INC.
Issue price 100 per cent.
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
Kuwait International Investment Co. s.a.k.
Kuwait Investment Company (S.A.K.)
Kidder, Peabody International Limited
Alahli Bank of Kuwait K.S.C. Kuwait
Al-Mal Group
Arab Trust Company K.S.C.
Gulf Financial Centre
The Industrial Bank of Kuwait, K.S.C.
Kuwait International Finance Co. S.A.K. (KIFCO)
Kuwait Financial Centre (S.A.K.)

This week's business in Commons and Lords

TODAY
Commons: Private members' motions until 7.00 pm; Local Government and Planning (Scotland) Bill, remaining stages.
Lords: Local Government Miscellaneous Provisions) Bill, report stage. Select Committees: Foreign Affairs—Subjects: Falkland Islands and then Caribbean and Central America; British approach to security, stability and development.
... (Detailed list of business in Commons and Lords follows)

TELEFONOS DE MEXICO, S.A.
(Organised under the laws of the United Mexican States)
Six Month Notes Issued in Series under a U.S. \$75,000,000 Note Purchase Facility
Issue Price 100 Per Cent.
The following have agreed to subscribe or procure subscribers for the Notes as provided in the Note Purchase Facility Agreement:
International Mexican Bank Limited, Saavedra Montague & Co. Limited, INTERMEX, Banco del Gottardo, Banco de Bilbao S.A., The Bank of New York, Dai-ichi Kangyo International Limited, European Arab Bank Limited, Interbank International Bank Limited, International Commercial Bank PLC, Orion Royal Bank Limited, Svenska Handelsbanken S.A.
... (Additional details about the notes follow)

This advertisement complies with the requirements of the Council of The Stock Exchange.
THURSDAY
Commons: Northern Ireland Bill, Committee.
Lords: Local Government Finance (No 2) Bill, Committee. Debate on the Second Report of the EEC on agricultural trade policy.
... (Detailed list of business in Commons and Lords follows)

NEW ISSUE
MAY, 1982
Banque Nationale de Paris
Kuwaiti Dinars 7,000,000
10 per cent. Notes due 1989
Issue price 88.75 per cent.
These securities having been sold, this announcement appears as a matter of record only.
Kuwait Investment Company (S.A.K.)
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
Kuwait International Investment Co. s.a.k.
Alahli Bank of Kuwait K.S.C.
Banque Nationale de Paris
Burgan Bank S.A.K. - Kuwait
Caisse des Dépôts et Consignations
The Gulf Bank k.s.c.
The Industrial Bank of Kuwait, K.S.C.
The National Bank of Kuwait S.A.K.

This advertisement complies with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to subscribe for or to purchase, any securities.
U.S. \$100,000,000
Boston International Finance Corporation NV.
(Incorporated in the Netherlands Antilles)
14 1/4% GUARANTEED NOTES DUE JUNE 1, 1989
Payment of principal and interest unconditionally guaranteed by
FIRST NATIONAL BOSTON CORPORATION
(Organized under Massachusetts law)
The following have agreed to purchase the Notes:
MORGAN STANLEY INTERNATIONAL
BARING BROTHERS & CO. Limited
CREDIT SUISSE FIRST BOSTON Limited
GOLDMAN SACHS INTERNATIONAL CORP.
MANUFACTURERS HANOVER Limited
MORGAN GRENFELL & CO. Limited
SWISS BANK CORPORATION INTERNATIONAL Limited
COMMERZBANK AKTIENGESELLSCHAFT
DEUTSCHE BANK AKTIENGESELLSCHAFT
HILL SAMUEL & CO. Limited
MERRILL LYNCH INTERNATIONAL & CO.
SALOMON BROTHERS INTERNATIONAL
UNION BANK OF SWITZERLAND (SECURITIES) Limited
The Notes, in denominations of U.S. \$1,000 and U.S. \$10,000 with an issue price of 99 1/2 per cent. less accrued interest, have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Note. Interest is payable annually in arrears on June 1, commencing on June 1, 1983.
Particulars of the Issuer, the Guarantor and the Notes are available in the Extel Statistical Services Limited and may be obtained during normal business hours on any weekday (Saturdays and Public Holidays excepted) up to and including June 1, 1982 from the brokers to the issue:
Grieseson, Grant and Co., Barrington House, 59 Gresham Street, London EC2P 2DS
May 17, 1982

CANON INC.
(Canon Kabushiki Kaisha)
Notice to the Holders of 6 1/2% Convertible Debentures due December 31, 1994 Convertible into Common Stock of Canon Inc.
NOTICE IS HEREBY GIVEN that the conversion price at which the 6 1/2% Convertible Debentures due December 31, 1994 of Canon Inc. are convertible into Common Stock of Canon Inc. has been adjusted. The conversion price as a result of such adjustment has been reduced from Yen 370 to Yen 557, effective on and after May 1, 1982.
CANON INC.
(Canon Kabushiki Kaisha)
May 8, 1982

KLEINWORT BENSON FINANCE B.V.
US \$50,000,000
Guaranteed Floating Rate Notes 1991
convertible until 1985 into 10 1/2 per cent. Guaranteed Bonds 1995 and unconditionally and irrevocably guaranteed as to payment of principal, premium (if any) and interest by
KLEINWORT, BENSON, LONSDALE LIMITED
For the three months 17th May, 1982 to 17th August, 1982 the Notes will carry a Rate of Interest of 15 per cent. per annum with a Coupon Amount of US\$ 191.87.
CHEMICAL BANK INTERNATIONAL LIMITED
Agent Bank

WORLD STOCK MARKETS

Companies and Markets

NEW YORK

Table of stock prices for various companies in New York, including columns for High, Low, Stock, and May 14 price.

1982

Table of stock prices for various companies in 1982, including columns for High, Low, Stock, and May 14 price.

1982

Table of stock prices for various companies in 1982, including columns for High, Low, Stock, and May 14 price.

CANADA

Table of stock prices for various companies in Canada, including columns for High, Low, Stock, and May 14 price.

HOLLAND

Table of stock prices for various companies in Holland, including columns for High, Low, Stock, and May 14 price.

Table of stock prices for various companies in Hong Kong, including columns for High, Low, Stock, and May 14 price.

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Indices

Table of stock indices for various markets, including columns for High, Low, Stock, and May 14 price.

1982

Table of stock prices for various companies in 1982, including columns for High, Low, Stock, and May 14 price.

1982

Table of stock prices for various companies in 1982, including columns for High, Low, Stock, and May 14 price.

CANADA

Table of stock prices for various companies in Canada, including columns for High, Low, Stock, and May 14 price.

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HOLLAND

Table of stock prices for various companies in Holland, including columns for High, Low, Stock, and May 14 price.

Table of stock prices for various companies in Hong Kong, including columns for High, Low, Stock, and May 14 price.

Artificial fibre production down

After a slight recovery in the fourth quarter of last year, production in the first quarter of this year fell back to 92,034 tons, 10 per cent down on the first quarter of 1981.

M40 inquiry date

THE public inquiry into the last 16 miles of the M40, which will link Oxford with Birmingham, is to start at the Winter Gardens, Banbury, on September 14. The existing M40, starting in London, ends at Waterstock south of Oxford. Some 800 objections have been lodged against the second stretch of the motorway.

EUROBONDS

The Association of International Bond Dealers Quotations and Yields appears monthly in the Financial Times.

It will be published on the following dates:

1982

- Wednesday 16th June
Tuesday 13th July
Monday 16th August
Tuesday 14th September
Wednesday 13th October
Thursday 11th November
Tuesday 14th December

There is a limited amount of advertising space available each month. If your company is interested in taking advantage of this offer please contact:

The Financial Advertisement Department on 01-248 8000 Ext. 3266 or 3389

CLASSIFIED ADVERTISEMENT RATES

Table with 3 columns: Category, Per line £, Single column cm £. Includes Commercial & Industrial, Residential Property, Appointments, etc.

Premium positions available (Minimum size 30 column cms) £6.00 per single column cm extra. For further details write to: Classified Advertisement Manager, Financial Times, 10, Cannon Street, EC4P 4EY

ART GALLERIES

COVENT GARDEN GALLERY, 20, Russell St., WC2E 7EJ. Tel: 753130. A selection of Occasional and Interesting Early British Watercolours and Drawings. TODAY, Until June 4th, 10.0-6.30. Thurs., 7.0-12.30.

COMPANY NOTICES

LAFARGE COPPEE (CIMENTES LAFARGE) 7 1/2% 1972/1987 FF 100,000,000. Notice is hereby given to Bondholders of the abovementioned loan that the amount redeemable on July 1, 1982, i.e. FF 5,000,000 was bought in the market.

FINANCIAL TIMES PUBLISHED IN LONDON & FRANKFURT

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INTERNATIONAL & BRITISH EDITORIAL & ADVERTISEMENT OFFICES. Amsterdam: P.O. Box 1276, Amsterdam-C. Telex: 12527. Tel: 276 796. Frankfurt: Editorial and Advertising George...

CONTRACTS AND TENDERS



INTERNATIONAL PREQUALIFICATION NOTICE

ISLAMIC REPUBLIC OF MAURITANIA

SOCIETE NATIONALE INDUSTRIELLE ET MINIERE (SNIM S.E.M)

SOCIETE NATIONALE INDUSTRIELLE ET MINIERE, Société d'Economie Mixte (SNIM-sem) with a registered capital of UM 9,059,500,000 (US\$ 180 million), is carrying out a major project (US\$ 450 million) in Zouerate (Mauritania).

This project, both nationally and internationally financed, aims at producing concentrated iron ore and includes equipment and open-cast mining installation, crushing, magnetic separation and continuous handling.

For the training and maintenance personnel for these installations, SNIM require the assistance of specialised firms, to devise and elaborate, in French, training programmes suitable for the equipment and installations to be set up, to apply them to some of the staff to be trained and to ensure the transfer to SNIM training structure.

Training programmes deal with the following units:

- Unit 1: Executive mechanic
Unit 2: Dumper mechanic
Unit 3: Shovel and drill mechanic
Unit 4: Earthmoving equipment mechanic
Unit 5: Mechanic appointed to preparation of mechanical work
Unit 6: Diesel motor mechanic
Unit 7: Power plant diesel motor mechanic
Unit 8: Machine assembler
Unit 9: Machine-tool mechanic
Unit 10: Boilermaker-welder
Unit 11: Handling workshop and plant mechanic
Unit 12: Handling and plant operating mechanic
Unit 13: Hydraulic engineer
Unit 14: Executive electrician
Unit 15: Electrician all machines
Unit 16: Electrician appointed to preparation of electrical work
Unit 17: Power plant handling and plant electrician
Unit 18: Coiler
Unit 19: Electronic instrument electrician
Unit 20: Executive plant operating
Unit 21: Operator power plant and plant

Firms interested may request their qualification for all or part of these units. The selection of the firm(s) is to be done further to a call for tenders, with precise technical specifications, stressing among other things required results.

Anticipated time-table is as follows:

- Selection of the firms : 06/30/82
Issue of the call for tenders : 07/01/82
Deadline for tenders : 10/01/82
Contractual start-up date : 01/01/83

The anticipated start-up date of the Project being July 1983, most of the training must be completed during 1982. Firms wishing to tender are requested to send SNIM a prequalification application with the following information:

- 1- Registered name, equity, annual report and balance sheet
2- References in the training area (training of industrial supervisors, maintenance and operating, in France and abroad)
3- Means in staff and equipment
4- Curriculum vitae of the main agents likely to carry out the contract
5- Earliest anticipated time for handing over the tender
6- Earliest anticipated start-up date after notification of the contract

This application, stating the references of the Unit(s) for which the firm is tendering, should be sent before June 15th, 1982 to the following address:

SNIM-sem
Direction Administrative
5 rue Scribe, 75009 PARIS
GUELS PROJECT - TRAINING PREQUALIFICATION

SNIM reserve the right to turn down an application without substantiating their decision.

The prequalified contractors will be notified by a letter, stating, among other points, the non-refundable amount to be paid for the drawing documents.

INVITATION TO PRE-QUALIFY FOR THE MAINTENANCE OF THE SAUDI ARABIAN TELEVISION NETWORK (SECAM STANDARD) for a period of three years

Section AA

The Ministry of Information of the Kingdom of Saudi Arabia invites the specialised companies having experience in the maintenance of large professional colour television networks. The confident companies are required to submit prequalification applications with other supporting authenticated documents as follows:-

- A-1 Documents pertaining to the financial status of the company.
A-2 Previous experience in maintaining colour television networks. State very clearly when and where the previous colour television networks have been maintained and state size of these contracts.

A-3 Submit good performance certificates if achieved.

Section BB The current size of the Saudi Arabian Television Network

B-1 (6) Six Main Television Stations existing in the major cities of Saudi Arabia. Each TV station has production and transmission facilities and equipped with professional broadcast standard television video and audio equipment.

B-2 (9) Nine Mobile Television Transmitting Centres. Each centre has two transmitters and other general television programme transmitting equipment.

B-3 (5) Five Television Transmitting Centres. Each centre has two TV transmitters. These centres receive video and audio through co-axial cables.

B-4 (27) Twenty-seven Television Transmitting Centres. Each centre has two TV transmitters and receives video and audio through Saudi Arabian Intra Kingdom microwave network.

B-5 (12) Twelve Translators (Transposers) located in twelve different locations.

B-6 (4) Four television small studios existing in four different locations.

B-7 (3) Three Microwave Networks in three different locations, being used to carry the television programmes.

Section CC The Work and Services required to be carried out as follows:-

C-1 Maintenance of all existing electronic equipment, power generators, air-conditioning systems, towers, antennas and other related equipment in each television station and at every site as stated above in Section BB.

C-2 Maintenance and cleaning of the buildings, premises and gardens of each television station and at every site as stated in Section BB.

C-3 Regular supply of all spare parts requirements for the above-mentioned TV network either from the local market or from outside the Kingdom.

Section DD General Conditions regarding receiving of the prequalification applications.

D-1 Monday, 7th June, 1982 is the last date for receiving the prequalification applications including requested documents.

D-2 Applications can be delivered in person or despatched by a registered airmail addressed to:- H.E. Assistant Deputy Minister for Administrative Affairs, Ministry of Information, Riyadh-Kingdom of Saudi Arabia.

D-3 If additional information is needed kindly contact at Telex No. 201030 SAUD TV SJ.

D-4 All prequalification applications will be honoured if submitted within the specified time limit. Qualified companies will be contacted later to submit their tenders for the maintenance of the Saudi Arabian Television Network for a period of THREE YEARS according to the terms, conditions and specifications of the Ministry of Information.

NOTICE OF AN INTERNATIONAL INVITATION TO TENDER

The Organisation for the Development of the Senegal River (Organisation pour la Mise en Valeur du Fleuve Senegal) (OMVS) is issuing a competitive invitation to tender for the supply of the following wagons, which the African Development Bank (BAD) is being requested to finance:

- 10 open wagons (with lateral discharge)
-30 covered bogie wagons
-20 container wagons.

The invitation to tender is open to all suppliers, with the exception of those who are nationals of South Africa. The dossiers may be obtained from the Office of the High Commissioner of the OMVS, 5 Place de l'Indépendance in Dakar, upon payment of 30,000 CFA Francs.

Submission of tenders: Friday, 16 July 1982 at 12:00 noon at the Office of the High Commissioner of the OMVS. Opening of tenders: Friday, 16 July 1982 at 4:00 p.m. at the Office of the High Commissioner of the OMVS.

Implementing body: OMVS
Telex: 670 ORMIVAF
Telephone: 22.24.69/22.77/22.06.68

Bodies responsible for the purchases: R.C.F.S.: Regie des Chemins de Fer du Senegal (Senegal Railway Administration) R.C.P.M.: Regie des Chemins de Fer du Mali (Mali Railway Administration)

MOKHTAR OULD HAIBA

KINGDOM OF MOROCCO OFFICE NATIONAL DE L'EAU POTABLE

CALL FOR TENDER No. 24/DE/82 SUPPLY OF DRINKING WATER TO THE TOWN OF AL HOCEIMA AND AREA

The Office National de l'Eau Potable (ONEP) have issued an international call for tenders concerning the project of supply of drinking water to the town of AL HOCEIMA from the dam on the Oued NECKOR, 25 kms S.E. of the town, with a debit of 440 litres/second.

The project will be undertaken with the financial participation of the KREDITANSTALT FUR WIEDERAUFBAU (KfW).

Offers are to be made only for the following works: PART No. 2: INTAKE PIPES (Call to tender)

- Supply, transport and laying down of pipes up-stream to downstream as follows:
- Plain water piping: 8 800/380 ml PC: 10
- Purified water piping: 8 800/7200 ml PC: 10 to 15
8 800/14,810 ml PC: 10 to 15
8 400/825 ml PC: 10

-Including plants, tape, hydraulic machinery, etc.
-Complete works such as: Check-holes, thrust blocks, guide crossings, etc.

PART No. 5: EQUIPMENT OF HIGH PRESSURE PLANT (Presselection Advice)

-Study and realisation of the equipment for a high pressure plant to be built between the gravity feed-tank and the town distribution tank:
-Pumping machinery with a debit, simultaneous or not of: 160 to 180 l/s; 210 to 230 l/s; 260 to 280 l/s; 257 l/s HMT variable.

-Additional equipment such as: pipe and valve works, tape and hydrant machines, other equipment.
-Electric transformer station, control and protection units, remote control.

Interested parties may submit for either or both PARTS, but each PART must be the object of a separate offer.

The bid in figures and the deposit representing 1.5% of the amount of the bid must be included in an envelope bearing the term 'SOUMISSION' enclosed in a second envelope containing the technical and financial references of the bidder prior studies of a similar kind and importance.

Tender documents may be obtained at a cost of DH 1,000 by writing to the Equipment Division, Quartier Administratif, RABAT. Payment is to be made to: Monsieur le Directeur Général de l'ONEP, CCP-RABAT 106-11-MAROC.

Each bid, bearing the reference number of the tender and the closing date should be addressed to M. le Directeur Général de l'ONEP, BP RABAT-CHELLAH, MOROCCO, the closing date being 16 JUNE 1982 at 18:00 hours.

INTERNATIONAL BIDDING

Under the terms of the World Bank loan, the Port of Bar Working Organisation/PBWVO, Bar, Yugoslavia, invites bids for construction and delivery of: Two port tug-boats of 1500 hp each, equipped with fire-fighting equipment and sea protection equipment, with VOITH-SCHNEIDER type propellers.

Date for delivery of tugs should be as early as possible. Interested bidders may obtain the bidding documents from the PBWVO at 81350 Bar against payment of dinars 10,000 to the account No. 20100-620-37-25730-421/25 for foreign bidders, or the Investitionsbank - Udruzena banka, Titograd, with indication RZ Luka Bar - RZ Izgradnja.

The closing date for submission is 10.00 hours on July 10, 1982. Public opening of bids will take place on the same date at 11.00 hours at PBWVO's office.

Bidders from countries eligible under current World Bank Procurement Guidelines are invited to participate in this bidding.

LEGAL NOTICES

IN THE MATTER OF LONDON AND CALIFORNIA PUBLISHING LIMITED AND IN THE MATTER OF THE COMPANIES ACT 1948

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being wound up, are required on or before the 25th day of April 1982 to send in their full names, their addresses and descriptions, full particulars of their debts or claims, and the names and addresses of their Solicitors (if any) to the undersigned, Gerard Adolf Wales, FCA, of Cork Gully, Guildhall House, 91/97, Gresham Street, London EC2V 7DS, the Joint Liquidator of the said Company, and, if so required by notice in writing from the said liquidator, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are so proved.

PERSONAL

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EUROPEAN INVESTMENT BANK - E.I.B. 7 1/2% 1973/1988 FF 200,000,000 Loan

NOTICE IS HEREBY GIVEN to bondholders of the above loan that a notice of redemption of FF 7,000,000 was affected before May 15, 1982. Amount outstanding as at May 15, 1982: FF 193,000,000.

CLUBS

EVS has outlived the others because of a policy of low play and value for money. Superior from 10.3.82 on. Disco and bar musicians, glamorous hostesses, exciting scoreboards. 189, Regent St. 01-734 0237.

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FRENCH 66 Teaching staff presence from 8 a.m. to 6 p.m. French study and practice. Specialising in French. GERAN French exclusively. Residential courses in the Ardennes. FRENCH LA CARTE Group (max 6) and private lessons. Business seminar. Holiday courses for your children. GERAN INTENSIVE AND EFFECTIVE. References: private, companies, embassies, EEC, European Parliament, SHAPE. Brochure and references GERAN - 166 NIVEZE 3 4880 SPA (Belgium) Telex 49680 Tel. (Belgium) 32 27 73916.

Companies and Markets

CURRENCIES, MONEY AND GOLD

MONEY MARKETS

BY COLIN MILLHAM

A week of hopes and fears

LONDON SHORT-TERM interest rates moved up nervously as last week drew to an end. Earlier rates had maintained the recent downward trend...

DM 42bn in assistance on Friday by way of another securities repurchase agreement. Banks also made increased use of the 9 per cent Lombard facility to build up minimum reserve requirements...

WEEKLY CHANGE IN WORLD INTEREST RATES

Table showing weekly change in world interest rates for various locations including London, New York, Frankfurt, Tokyo, Brussels, and Amsterdam.

On the other hand the lack of progress in the diplomatic efforts to solve the Falklands crisis, left the market very wary by Friday, fearing a possible invasion of the islands over the weekend...

London-based bills mature in 10 to 14 days, 2 1/2 bills 18 to 23 days, and 3 bills 24 to 28 days. These quotes are for the 13 per cent rate in the domestic money market, and their respective change during the week.

FT LONDON INTERBANK FIXING

Table showing interbank fixing rates for 3 months U.S. dollars and 6 months U.S. dollars, with bid and offer rates.

LONDON MONEY RATES

Table showing London money rates for various currencies including Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-mark, French Franc, Italian Lira, Belgian Franc, Yen, and Danish Krone.

The fixing rates (May 14) are the arithmetic means, rounded to the nearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day.

Local authorities and finance houses seven days' notice, others seven days fixed. Long-term local authority mortgage rates, nominally three days 13 1/2 per cent, four years 13 1/2 per cent, five years 13 1/2 per cent, 20-year bills in table are buying rates for prime paper.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Large table showing Euro-currency interest rates for various currencies and terms, including short term, 3 months, 6 months, and one year rates.

SOR linked deposits: one month 13 1/2-13 3/4 per cent, three months 13 1/2-13 3/4 per cent, six months 13 1/2-13 3/4 per cent, one year 13 1/2-13 3/4 per cent.

ECU linked deposits: one month 14 1/4-14 1/2 per cent, three months 14 1/4-14 1/2 per cent, six months 14 1/4-14 1/2 per cent, one year 14 1/4-14 1/2 per cent.

THE DOLLAR SPOT AND FORWARD

Table showing dollar spot and forward rates for various currencies including UK, Ireland, Canada, Netherlands, Belgium, Denmark, West Germany, Portugal, Spain, Italy, Norway, Sweden, Switzerland, and Austria.

THE POUND SPOT AND FORWARD

Table showing pound spot and forward rates for various currencies including U.S., Canada, Netherlands, Belgium, Denmark, West Germany, Portugal, Spain, Italy, Norway, Sweden, Switzerland, and Austria.

GOLD MARKETS

Table showing gold market prices for various currencies including U.S. Dollar, Swiss Franc, and Japanese Yen.

FORWARD RATES AGAINST STERLING

Table showing forward rates against sterling for various currencies including U.S. Dollar, French Franc, Swiss Franc, and Japanese Yen.

OTHER CURRENCIES

Table showing other currency rates for various countries including Argentina, Australia, Brazil, Canada, Denmark, France, Germany, Greece, Hong Kong, India, Italy, Japan, Korea, Luxembourg, Malaysia, Mexico, New Zealand, Norway, Singapore, South Africa, and U.S. Dollar.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various currencies including Belgium, Denmark, France, Germany, Greece, Italy, Netherlands, Portugal, Spain, and UK.

CURRENCY MOVEMENTS

Table showing currency movements for various currencies including Sterling, Canadian Dollar, Australian Dollar, Danish Kroner, Deutsche Mark, French Franc, Guilder, Italian Lira, Japanese Yen, and Swiss Franc.

CURRENCY RATES

Table showing currency rates for various currencies including Sterling, Canadian Dollar, Australian Dollar, Danish Kroner, Deutsche Mark, French Franc, Guilder, Italian Lira, Japanese Yen, and Swiss Franc.

EXCHANGE CROSS RATES

Large table showing exchange cross rates for various currencies including Pound Sterling, U.S. Dollar, Deutschmark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, and Belgian Franc.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies including Pound Sterling, U.S. Dollar, Deutschmark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, and Belgian Franc.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED TRUSTS

Extensive list of authorized trusts and unit trusts, including names of trust managers, locations, and contact information.

Johnnie 1.50

INSURANCES

Table listing various insurance companies and their products, including Abbey Life Assurance Co. Ltd., Aetna Life Insurance Co., and others.

INSURANCE & OVERSEAS MANAGED FUNDS

Main table listing insurance and overseas managed funds, including Life Assur. Co. of Pennsylvania, Norwich Union Insurance Group, and others.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds, including Granville Management Limited, Guinness Mutual Fd. Mgrs. (Guernsey), and others.

Table listing various financial services and companies, including Credit & Commerce Insurance, Crown Life, and others.

NOTES

Prices are in pence unless otherwise indicated and these figures are based on a profit rate of 10%.

Johnnie 125

INDUSTRIALS—Continued

Table of stock prices for various industrial companies, including columns for Stock, Price, and Change.

LEISURE—Continued

Table of stock prices for various leisure and entertainment companies.

PROPERTY—Continued

Table of stock prices for various real estate and property companies.

INVESTMENT TRUSTS—Cont.

Table of stock prices for various investment trusts.

OIL AND GAS—Continued

Table of stock prices for various oil and gas companies.

NIKKO THE NIKKO SECURITIES CO. LTD. The Nikko Securities Co. (Europe) Ltd. Nikko House, 17 Goddard Street, London, EC4 4JG. Tel: 248-9811 Telex: 884717

MINES—Continued

Table of stock prices for various mining companies, categorized by Central African, Australian, Tins, and Miscellaneous.

MOTORS, AIRCRAFT TRADES

Table of stock prices for motor and aircraft trade companies.

NEWSPAPERS, PUBLISHERS

Table of stock prices for newspaper and publishing companies.

PAPER, PRINTING ADVERTISING

Table of stock prices for paper, printing, and advertising companies.

PROPERTY

Table of stock prices for property companies.

INSURANCE

Table of stock prices for insurance companies.

LEISURE

Table of stock prices for leisure companies.

SHIPPING

Table of stock prices for shipping companies.

SHOES AND LEATHER

Table of stock prices for shoes and leather companies.

SOUTH AFRICANS

Table of stock prices for South African companies.

TEXTILES

Table of stock prices for textile companies.

TOBACCO

Table of stock prices for tobacco companies.

TRUSTS, FINANCE, LAND

Table of stock prices for trusts, finance, and land companies.

INDIA AND BANGLADESH

Table of stock prices for Indian and Bangladeshi companies.

SRI LANKA

Table of stock prices for Sri Lankan companies.

MINES

Table of stock prices for mining companies.

REGIONAL MARKETS

Table of stock prices for regional markets.

OVERSEAS TRADERS

Table of stock prices for overseas traders.

RUBBERS AND SISALS

Table of stock prices for rubber and sisal companies.

TEAS

Table of stock prices for tea companies.

FINANCE, LAND, ETC.

Table of stock prices for finance, land, and other companies.

OIL AND GAS

Table of stock prices for oil and gas companies.

DIAMOND AND PLATINUM

Table of stock prices for diamond and platinum companies.

OPTIONS

Table of stock prices for options.

NOTES

Notes regarding stock prices, including information on dividends, interest, and other financial details.

REGIONAL MARKETS

Regional market information for various countries and regions.

OPTIONS

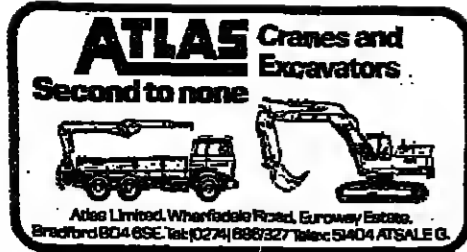
Options market information, including 3-month call rates.

RECENT ISSUES

Information about recent issues of stock and other financial products.

RECENT ISSUES

Additional information about recent issues and market activity.



FINANCIAL TIMES

Monday May 17 1982



Prices pressure on BNOC

BY RAY DAFTER, ENERGY EDITOR

BRITISH National Oil Corporation is likely to resist pressure for a rise in North Sea oil prices next month, though traders claim that UK producers are selling at a substantial discount.

The BNOC stance comes in the face of authoritative reports that improved market conditions have begun to attract customers back to Nigeria, Britain's chief light-crude competitor.

The Nicosia-based oil journal, Middle East Economic Survey, said yesterday that Nigerian output was rising faster than expected and could "reach or even surpass" 1.3m barrels a day this month from 880,000 b/d in April.

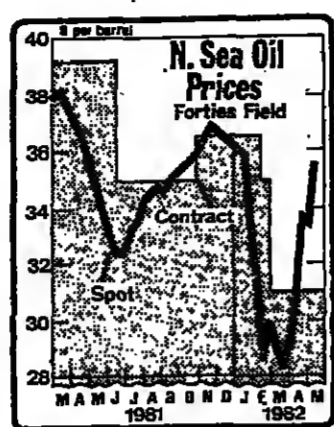
Oil industry experts in London believe Nigeria will have reached the 1.3m b/d production ceiling imposed on it by the Organisation of Petroleum Exporting Countries (Opec) by the time Opec ministers meet in Quito, Ecuador, this Thursday.

The free-market spot price of individual cargoes from the North Sea was said to be \$35-\$35.50 a barrel at the weekend

compared with the BNOC-led contract rate of \$31. Independent oil companies, which make their money producing and selling North Sea crude, say there is a case for raising the contract rate by \$2 or \$3 a barrel on June 1.

But BNOC is unlikely to make a move until the end of June when the current contract period expires. The state-owned corporation which, as the highest trader of North Sea crude is also the price setter, has made it plain to the rest of the industry that it will re-open negotiations on contracts in the present quarter only if world oil prices change dramatically.

The view is shared within major oil corporations and the Government, either of which is pressing for an early rise in contract rates. The large, integrated companies like British Petroleum, Shell and Esso are interested in feeding their refineries with as cheap a crude as possible. They say the prices of refined products would justify a North Sea spot price of no more than \$34.10



or \$34.20 a barrel. The recent rise in spot prices — the rate for the reference Arab Light Crude has risen from around \$22 to March to about \$34 a barrel — stems from the oil market's expectation that Opec will maintain its present price structure when it meets in Quito. In spite of the worldwide glut of oil, which has forced Opec members to produce at half of their installed capacity, pressure from their customers

they have managed to resist to cut their contract rates below the present reference level of \$34.

The London newsletter, London Oil Reports, says today that Saudi Arabia could lower its production ceiling from 7m b/d to 6.5m. It says Saudi output has probably sunk to 6.2m b/d, from 6.5m b/d at the beginning of the month.

If, as seems likely, Opec holds its reference price of \$34 a barrel this week, BNOC is almost certain to raise its prices on July 1. It is possible the North Sea reference will be raised to match the Opec marker price.

It seems unlikely that oil prices in general will rise over the next few years. A new report by Intercommodities, a trading member of the International Petroleum Exchange in London, says that the downward pressure on crude oil and gas oil prices is likely to continue. Oil surpluses were expected to remain for at least the next few years.

Calls for oil depletion, Page 5
Gulf minutes break off talks, Page 3

Esso plans radical change on drivers' pay

By Brian Groom, Labour Staff

ESSO is proposing to depart radically from many of the most entrenched features of British pay and productivity bargaining in a new deal for its 1,700 oil tanker drivers and distribution workers.

The aim is to cut delivery costs and sharpen the company's competitive edge. It could take Esso out of the firing line in the industry's normally difficult autumn pay negotiations for tanker drivers, tanker settlement date or simply by putting its bargaining on a different footing from that of other companies.

Esso is the only company out to have reached a recent productivity deal. This makes it vulnerable to strike threats because its drivers have fallen behind in the level of pay and conditions. It has now put forward outline proposals for a self-financing deal to improve work methods, restructure wages and reschedule annual pay talks.

Drivers would be paid for work completed rather than time spent at work, throwing out traditional concepts such as shift premiums and overtime at enhanced rates. Whereas productivity deals normally offer extra payments to reward improved efficiency, Esso would limit its productivity payments to the basic pay calculation.

Drivers would work four basic duty periods a week, varying from eight to 11 hours according to workload, with a voluntary fifth period. They would operate schedules, and be paid for "scheduled hours", calculated according to improved work standards, specifying the time taken to do a job.

The "scheduled hour rate" would be much higher than present basic pay. The consultant's terms of a new minimum earnings guarantee of £150 a week for 38 scheduled hours, compared with £113.50 for 40 hours. "Unsocial hours" payments, would replace shift pay.

No firm pay offer has been put and the increase would depend on how many workers are shed. Esso wants to lose nearly 200.

A driver on typical total earnings of under £180 weekly could receive another £30.00 overall. His pensionable pay would be sharply higher, and his actual working hours would be cut.

The Transport and General Workers' Union has already shown interest in the deal, but Esso will need to tread carefully—it's employees have refused three productivity deals in two years.
Background, Page 7

THE LEX COLUMN Tesco beats the war-drum

The widely rumoured launch of a new price war by Tesco has been unsettling a sector which, in terms of gross margins, has had life very easy over the past year or two. The group is closing its food stores today to prepare the offensive but the stock market has already taken the precautionary measure of marking down share prices in the food retailing sector by an average of about 6 per cent over the last fortnight.

The market is unwilling to be caught napping again. It seriously underestimated the effects of Tesco's last price war—Operation Checkout in 1977—on the sector's profitability. Tesco's own profits fell the following year. The climate may now be ripe for a limited period of discounting. Food price inflation has been moving upwards to meet retail price inflation and the real increase in fixed costs— notably fuel charges, rents and rates—should be less severe for retailers this year.

But Tesco does not now have the leeway to mount a campaign along the lines of Operation Checkout. It no longer has the extra gross margin to the shape of Green Shield stamps to give to customers. Net trading margins of two per cent are less than half those enjoyed by Sainsbury and Asda. Tesco is in any case unlikely to catch Sainsbury's prices, which are currently estimated to be 31 per cent lower than Tesco's.

Moreover, with net debt in the region of £80m and rising, due to a heavy capital spending programme, Tesco is at a disadvantage against its relatively unencumbered competitors. If volume gains do not compensate for reduced gross margins, high-income gearing will show through rapidly on the bottom line.

The competitive environment has also become much tougher. Tesco can still find vulnerable retailers, like the Co-Op and

International Stores, but they are less prominent now than they were five years ago. So this week's push may prove stronger on promotion and deep discounting of specific standard lines than on general price competition. By all accounts Tesco is also planning to push cheap generic and own-label brands. This would do nothing to clarify an already murky image. Last year, Tesco was highlighting quality as its great strength.

But, even though the signs are pointing to restrained hostilities, the market is reserving its position. Tesco's share price, which began to recover earlier this year, dropped 10 per cent last week.

It was certainly unfortunate that the Tesco rumours coincided with the news that Argyl Foods was planning to buy Allied Suppliers for £10m. The food retailing sector enjoys a demanding rating not just because of its historic growth record and strong defensive qualities. Institutions find it difficult to gain sufficient weight in an industry which contains several large, unquoted companies. On top of that the free market capital of the "most glamorous stock", Sainsbury, is only half its total issued equity.

Now the sector is to be offered £100m of fresh paper at a time when the dizzy multiples of some retailers leave them very exposed to a period of portfolio adjustment. The yield on Sainsbury's equity is a tiny 2.3 per cent and the sector as a whole yields only 3.6 per cent.

Hammerson
Hammerson shareholders have until Thursday to decide whether to take up their entitlement to new shares. For the company, the three-for-one rights issue has been an unhappy experience. The rights were offered with a deep dis-

count of 500p, compared with a price for the "A" shares of 640p shortly before the announcement. Last Friday, the shares closed at 525p, so the underwriters face a nail-biting few days.

The issue appears to have been caught up in an institutional backlash against a spate of property rights issues, at a time when the property market is nervous and share prices have underperformed. The feeling is that companies have been using shareholders as an easy source of cash, regardless of the dilution consequences, when interest rates are rising far above property yields.

The irony is that Hammerson probably has up in an institutional backlash against a spate of property rights issues, at a time when the property market is nervous and share prices have underperformed. The feeling is that companies have been using shareholders as an easy source of cash, regardless of the dilution consequences, when interest rates are rising far above property yields.

The report and accounts out today give little further guidance. The chairman makes clear his reluctance to comply next year with the publication of valuations under SSAP 19. But there are some pointers to the way property companies may react to expensive money and diminishing opportunities for rights issues. Hammerson states that it will be undertaking new developments mainly in a trading capacity—often with financial partners. Meanwhile, its main emphasis will be on improving the portfolio it has built up in the last three decades.

Insurance campaign shelved

By Eric Short

THE British Insurance Association has abandoned plans for a multi-million pound promotional campaign this summer because of mounting opposition from insurance companies.

The association, which includes nearly all of the insurance companies, announced plans for the campaign last autumn. It was to have been organised in conjunction with the Life Offices Association, which represents the majority of life insurance companies. It was to have been based on the theme that the public, the insurers and their policyholders share common interests.

The BIA appointed Saatchi and Saatchi, Britain's largest advertising agency, to mastermind the campaign. Saatchi's preliminary work has already cost the BIA over £50,000.

It was believed that the campaign would have at least anti-nationalisation undertones, even if this was not the central theme. The National Executive Committee of the Labour Party has considered nationalising the insurance companies, though it has not been adopted as party policy.

From the outset there was opposition to the campaign spearheaded by Sun Alliance, Eagle Star and the Co-operative Insurance Society.

They argued that there was no immediate political threat to the insurance industry, and they were not convinced that an industry advertising campaign would be worthwhile. They felt that the money involved—which might have had to be raised through a special levy on the companies—could be better spent on individual company promotion.

The BIA emphasised at the weekend that the project had been shelved rather than completely discarded.

The Life Offices Association might now run its own campaign, focusing purely on life assurance. There was considerable disappointment among life companies. Insurers count cost of winter, Page 6

TALKS WITH TUC ON LAW REFORM

Labour drafts 'rights Bill'

BY JOHN LLOYD, LABOUR EDITOR

A LABOUR Government would introduce a far-reaching Employment Act, plans for which are now being finalised in discussions between the party and the Trades Union Congress.

It would guarantee a range of rights, including the right to strike, mount secondary action and picket, extend the closed shop, ensure a "rate for the job" and help unions to gain recognition and to be consulted on redundancies, representation and other issues.

The plans also include a promise to repeal the Employment Act 1980 and the Employment Bill, which has almost completed its progress through the Commons.

A proposal, made last week in the party's home policy committee by Mr Tony Benn that unions be reimbursed damages paid under present employment legislation after labour returns to power, is unlikely to be incorporated in the plans. It is felt such a pledge assumes that unions will pay fines and many have said they will not.

Major elements in the future legislation would include:

- The right to take all kinds of industrial action, including various forms of secondary action and certain kinds of strike action now either unlawful or about to become so under the Employment Bill. Labour believes that its legislation must curb the courts' ability to restrict such rights in the way they did during the 1974-79 government.
- The right to obtain a trade union "rate for the job" through arbitration. Employers will also be obliged to pay equal wages for equal work, rather than simply the minimum wage for a particular job.
- The right to union recognition, where a union is judged by the Advisory Conciliation and Arbitration Service to be appropriate for collective bargaining purposes.
- The right to consultation on redundancies. Information on a large range of issues and to representation on works councils and possibly company boards.
- Employment protection would be made to cover part-time and temporary workers. It would also cover homebound workers

by deeming them employees of the company purchasing their work.

● The high compensation payments presently, or shortly to become, available to workers sacked for refusing to join a union will be abolished, thus re-establishing the strength of the closed shop.

These plans, which are likely to be discussed at a special home policy committee meeting on Wednesday, will be the subject of further consultation with the TUC. The unions have been careful to play a low-key role in their formation, and will probably continue to leave the party to make the running with them, subject to broad agreement between the two wings of the Labour movement.

Other elements which may be part of future Labour employment law include the vexed question of incomes policy. Last week the party's national executive committee was unable to agree even on a vague commitment to discuss incomes.

Apex backs economic assessment, Page 7

Civil Service check-off row looms

BY PHILIP BASSETT, LABOUR CORRESPONDENT

CIVIL SERVICE union leaders have agreed to negotiate a government measure which would restrict the unions' ability to mount a renewal of last year's selective strike over pay.

The agreement is bound to anger militants in the union including the Civil and Public Services Association and Inland Revenue Staff Association who scored a number of important victories at annual union conferences last week.

The agreement opens the door to negotiations on government powers to halt union check-off facilities during official industrial action. Check-off involves automatic deduction of union subscriptions from members' pay.

Militants' anger will be even stronger because leaders agreed to negotiate check-off facilities

in return for a wider agreement on time-off for trade union duties.

Many militants already find the "time-off agreement" inadequate. At a conference last week, a motion introduced by left-wingers in the largest union, the CPSA, was passed rejecting the time-off or facilities not known about the Government proposal for ending the check-off agreement. Members did off facilities.

Left-wingers argue that if the check-off system was halted during official industrial action, union incomes would be affected and it would be difficult to maintain full strike pay.

Details of the Government's position are given in a confidential Treasury letter, accompanying the new facilities agreement. The letter is signed by

Mr Colin Allen, of the Treasury Industrial Relations Department. It is dated April 29, the day before the new facilities agreement came into force.

The letter followed meetings between union leaders and Sir Douglas Wass, Treasury Permanent Secretary and Joint Head of the Home Civil Service, at which the outline of the proposals was agreed. It states: "I explained when we met that the Government wanted it to be clearly understood that there could be no obligation to collect money on behalf of the unions when it was being used to finance industrial action."

While the union's disagreement with this is acknowledged, the letter says the union agreed that fresh discussions would take place.

Continued from Page 1

Task force

judgment on the issue of sovereignty.

The Government evidently fears that it may be induced to make further concessions, incurring the wrath of its backbenchers, only to find commitments entered by Argentine negotiators disavowed in Buenos Aires.

The Prime Minister and her inner cabinet—Mr Nott, Mr Francis Pym, the Foreign Secretary, Mr William Whitelaw, the Home Secretary and Mr Cecil Parkinson, chairman of the

Conservative Party—reviewed the options with the Attorney General, Sir Michael Havers, Sir Anthony Parsons, Sir Nicholas Henderson, Britain's Ambassador to the U.S., and the defence chiefs for more than five hours at Chequers yesterday.

It was not clear whether the two ambassadors had been given more room for manoeuvre in the resumed negotiations.

The inner Cabinet will meet later today and a meeting of the full Cabinet is planned for tomorrow.

Continued from Page 1

Invasion

munications: These the task force will seek to destroy.

Mr Nott said yesterday that while the UN talks were still alive time was not on the side of negotiations. There were still several military options open to the Government, he said in a BBC radio interview, and he indicated that the task force was now in final positions for whichever option should be chosen.

It is believed, though not confirmed, that the assault-ships

Fearless and Intrepid and the troop-carrying liner Canberra are now with the task force.

Mr Nott said that if there were an invasion casualties would be inevitable but the Government would not choose a particular military option "if we were not sure we would succeed."

He repeated that the Government had no plans at present to bomb the Argentine mainland. That would be a "major escalation" of conflict.

The Italian Government's problem stems from the widespread hostility to continued sanctions evident in the Italian Parliament, particularly from the Socialist Party.

Nevertheless, Mr Francis Pym, the Foreign Secretary, was hopeful of a satisfactory agreement largely, it is thought, because the Italians, the Danes and the Irish are expected to succumb to strong pressure to fall into line.

EEC divided over sanctions on Argentina

BY JOHN WYLES IN LUXEMBOURG

BRITAIN LAST night ran into difficulties in trying to secure the agreement of other EEC Governments to renew for another month the Community ban on imports from Argentina.

Talks ended without agreement and will be resumed today.

At a special meeting of Foreign Ministers here, Italy, Ireland and Denmark each raised quite different obstacles to continued implementation of the import ban. In addition,

several governments, including West Germany and France pressed for a renewal of the sanctions, which expire today, for only a week or two rather than the one month period proposed by the European Commission.

British representatives appeared dismayed at these developments, which emerged at a meeting on Saturday of senior officials from the ten foreign offices. However, they stressed last night that no member State at the meeting had opposed renewing the sanctions.

Yet renewal for less than a month would apparently not be seen by Britain as sending "the right message to Buenos Aires" as such a critical stage.

West Germany wants, on the contrary, to send a message to London, stressing the importance of a diplomatic rather than a military solution. This is why Bonn favours an extension of only a fortnight.

However, German officials deny that there is any question-mark over their support for the UK and point to Saturday's de-

Weather

UK TODAY
MOSTLY dry and stony. Rain spreading into western areas.

S. E. NW England, Midlands, W. NW Scotland, Central Highlands, N Ireland, Isle of Man

Dry, sunny intervals. Showers later, heavy in places. Max 20C (68F).

SW England, Wales, Channel Islands, Shetland

Rain, dying out. Sunny periods with showers later. Max 17C (63F).

N. NE England, E NE Scotland, Orkney

Dry, sunny periods after early mist and fog. Max 18C (64F).

Outlook: Some rain or showers. Sunny intervals.

WORLDWIDE		
	Y day	T day
	midday	midday
Algeria	F 21 70	L Amst 21 71
Alexandria	C 25 77	L Luanda 21 70
Amman	C 25 77	L Lusaka 21 70
Athens	C 15 59	M Madrid 21 70
Bahra	C 31 86	M Mexico 21 70
Bangkok	C 29 83	M Moscow 21 70
Berlin	C 18 63	M Mombasa 21 70
Bombay	C 15 59	M Montreal 21 70
Buenos Aires	C 12 54	M Melbourne 21 70
Calcutta	C 16 61	M Miami 21 70
Cairo	C 18 63	M Milan 21 70
Cardiff	C 16 59	M Moscow 21 70
Chongqing	C 18 63	M Mombasa 21 70
Cologne	F 27 81	M Montreal 21 70
Conakry	F 27 81	M Moscow 21 70
Copenhagen	F 27 81	M Melbourne 21 70
Dakar	F 27 81	M Miami 21 70
Dublin	C 14 57	M Milan 21 70
Edinburgh	C 14 57	M Moscow 21 70
Faro	C 21 70	M Mombasa 21 70
Florida	C 24 75	M Montreal 21 70
Frankfurt	C 21 70	M Moscow 21 70
Geneva	C 21 70	M Melbourne 21 70
Gibraltar	C 21 70	M Miami 21 70
Glasgow	C 12 54	M Milan 21 70
Harare	C 14 57	M Moscow 21 70
Helsinki	C 8 46	M Mombasa 21 70
Hong Kong	C 22 72	M Montreal 21 70
Innsbruck	C 14 57	M Moscow 21 70
Isle of Man	C 14 57	M Melbourne 21 70
Jaipur	C 18 63	M Miami 21 70
London	C 17 62	M Milan 21 70
Luxembourg	C 22 72	M Moscow 21 70
Lyons	C 17 62	M Mombasa 21 70
Madrid	C 22 72	M Montreal 21 70
Manila	C 22 72	M Moscow 21 70
Mombasa	C 22 72	M Melbourne 21 70
Moscow	C 22 72	M Miami 21 70
Mumbai	C 22 72	M Milan 21 70
Nairobi	C 22 72	M Moscow 21 70
Paris	C 22 72	M Mombasa 21 70
Rangoon	C 22 72	M Montreal 21 70
Rome	C 22 72	M Moscow 21 70
Singapore	C 22 72	M Melbourne 21 70
Sofia	C 22 72	M Miami 21 70
Tripoli	C 22 72	M Milan 21 70
Tybe	C 22 72	M Moscow 21 70
Ulaanbaatar	C 22 72	M Mombasa 21 70
Washington	C 22 72	M Montreal 21 70
Yokohama	C 22 72	M Moscow 21 70
Zanzibar	C 22 72	M Melbourne 21 70

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